



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1       **[THERE IS NO REPORTABLE ACTION AS A RESULT OF THE BOARD OF**  
2                               **SUPERVISOR'S CLOSED SESSION HELD TODAY.]**

3

4

5

6       **SUP. BURKE, CHAIR:** THE MEETING WILL PLEASE COME TO ORDER. THIS  
7 MORNING THE INVOCATION WILL BE BY RABBI MARK GOODMAN, VALLEY  
8 BETH ISRAEL OF SUN VALLEY. AND ROBERT GODWIN WILL BE OUR  
9 PLEDGE VETERAN. HE'S AN EMPLOYMENT SPECIALIST WITH THE  
10 CALIFORNIA EMPLOYMENT DEVELOPMENT DEPARTMENT FROM INGLEWOOD.  
11 RABBI? WOULD EVERYONE PLEASE STAND?

12

13       **RABBI MARK GOODMAN:** ALMIGHTY GOD, LOOK WITH FAVOR UPON US THIS  
14 MORNING AND BLESS US. WE ASK THAT YOU GUIDE OUR ELECTED  
15 OFFICIALS THIS MORNING DURING THEIR DELIBERATIONS AND ENDOW  
16 THEM WITH WISDOM AND WITH COURAGE. THE WISDOM TO MAKE  
17 IMPORTANT DECISIONS THAT WILL BENEFIT ALL THOSE WHO LIVE IN  
18 OUR COMMUNITIES, ESPECIALLY THOSE WHO NEED YOUR BLESSING THE  
19 MOST, THE HOMELESS, THE SICK, THE ELDERLY, THE WIDOW, AND THE  
20 ORPHAN. AND WE ASK THAT YOU ENDOW THEM WITH THE COURAGE TO  
21 COME TOGETHER IN TIMES OF DISAGREEMENT TO WORK FOR A JUST AND  
22 REASONABLE COMPROMISE THAT WILL BE AGREEABLE TO ALL PARTIES.  
23 AND WE ALL SAY AMEN.

24



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1   **ROBERT GODWIN:** LADIES AND GENTLEMEN, PLEASE FACE THE FLAG. PUT  
2   YOUR RIGHT HAND OVER YOUR HEART AND JOIN ME IN THE PLEDGE OF  
3   ALLEGIANCE. [PLEDGE OF ALLEGIANCE RECITED.]

4

5   **SUP. BURKE, CHAIR:** WE WILL RECOGNIZE SUPERVISOR YAROSLAVSKY TO  
6   MAKE A PRESENTATION TO RABBI GOODMAN.

7

8   **SUP. YAROSLAVSKY:** MADAME CHAIR, WE WERE LED IN THE INVOCATION  
9   THIS MORNING BY RABBI MARK GOODMAN, WHO HAS BEEN WITH VALLEY  
10   BETH ISRAEL SINCE JUNE OF 1999 -- VALLEY BETH ISRAEL IS IN SUN  
11   VALLEY -- AND IS ONE OF THE ONLY 20 PEOPLE IN THE COUNTY THAT  
12   HAS BEEN ORDAINED AS BOTH A CANTOR AND A RABBI. RABBI GOODMAN  
13   HOLDS THE OFFICIAL TITLE OF SPIRITUAL LEADER, AND IS CURRENTLY  
14   WORKING ON HIS DOCTORATE DEGREE FROM SPERTUS INSTITUTE FOR  
15   JEWISH STUDIES IN CHICAGO. RABBI CANTOR GOODMAN LEADS ALL  
16   SERVICES AS THE PRINCIPAL OF THE RELIGIOUS SCHOOL AT VALLEY  
17   BETH ISRAEL, TUTORS ALL BAR AND BAT MITZVAH STUDENTS AND  
18   CONFIRMATION STUDENTS, AND TEACHES ADULT EDUCATION CLASSES.  
19   OUTSIDE THE SYNAGOGUE, RABBI GOODMAN IS A PRIVATE VOICE COACH,  
20   AND CARES FOR HIS TWO YOUNG ADOPTED SONS. AND MY DAD AND MOM  
21   WERE HEBREW TEACHERS. AND YOU DO THE PRINCIPAL'S JOB, THE  
22   EXECUTIVE DIRECTOR'S JOB, AND THE WHOLE CURRICULUM. IT'S QUITE  
23   AN UNDERTAKING. THANK YOU VERY MUCH FOR LEADING US IN THE  
24   INVOCATION THIS MORNING, RABBI. [APPLAUSE.]

25





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1   **SUP. BURKE, CHAIR:** WE'RE VERY PLEASED TO BE JOINED BY ROBERT  
2   GODWIN, WHO IS FROM INGLEWOOD, CALIFORNIA. HE'S THE CALIFORNIA  
3   EMPLOYMENT DEVELOPMENT DEPARTMENT VETERAN EMPLOYMENT  
4   SPECIALIST. HE SERVED IN THE MILITARY FROM '78 TO '98 AS A  
5   MASTER SERGEANT IN THE U.S. AIR FORCE. HE WAS IN PLANS AND  
6   PROGRAM INFORMATION MANAGEMENT. HE RECEIVED THE TRAINING  
7   RIBBON, AIR FORCE GOOD CONDUCT MEDAL, HE RECEIVED THE AIR  
8   FORCE ACHIEVEMENT MEDAL, AIR FORCE COMMENDATION MEDAL, W1  
9   DEVICE, THE AIR FORCE GOOD CONDUCT MEDAL, W5 DEVICES, AND  
10   NATIONAL DEFENSE SERVICE MEDAL. HE'S BEEN IN HIS POSITION WITH  
11   THE STATE OF CALIFORNIA OVER A PERIOD OF YEARS. HE'S MARRIED  
12   WITH THREE CHILDREN. HE WENT TO COMPTON HIGH SCHOOL AND  
13   SOUTHWEST COLLEGE. SO HE'S A REALLY SECOND DISTRICT PERSON.  
14   THANK YOU FOR BEING WITH US, MR. GODWIN. [APPLAUSE.] WITH  
15   THAT, WE'LL CALL THE AGENDA.

16

17   **CLERK SACHI HAMAI:** GOOD MORNING, MADAME CHAIR, MEMBERS OF THE  
18   BOARD. WE WILL BEGIN TODAY'S AGENDA ON PAGE 3, AGENDA FOR THE  
19   MEETING OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEMS 1-D AND  
20   2-D.

21

22   **SUP. BURKE, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
23   MOLINA; WITHOUT OBJECTION, SO ORDERED.

24



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1 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE HOUSING  
2 AUTHORITY, ITEM 1-H.

3

4 **SUP. BURKE, CHAIR:** MOVED BY SUPERVISOR MOLINA, SECONDED BY  
5 KNABE; WITHOUT OBJECTION, SO ORDERED.

6

7 **CLERK SACHI HAMAI:** AGENDA FOR THE MEETING OF THE REGIONAL PARK  
8 AND OPEN SPACE DISTRICT. ON ITEM 1-P, THERE IS A REQUEST FROM  
9 A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. BOARD OF SUPERVISORS  
10 ITEMS 1 THROUGH 9. ON ITEM NUMBER 1, THERE IS A REQUEST FROM A  
11 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NUMBER 3, THIS  
12 INCLUDES THE REVISION THAT WAS INCLUDED ON THE SUPPLEMENTAL  
13 AGENDA. AND ALSO, SUPERVISOR ANTONOVICH REQUESTS THAT THIS  
14 ITEM BE HELD. ON ITEM NUMBER 7, THERE'S A REQUEST FROM A  
15 MEMBER OF THE PUBLIC TO HOLD THIS ITEM, AND THE REMAINING  
16 ITEMS ARE BEFORE YOU.

17

18 **SUP. BURKE, CHAIR:** ON THE REMAINDER, MOVED BY YAROSLAVSKY,  
19 SECONDED BY ANTONOVICH, WITHOUT OBJECTION, SO ORDERED.

20

21 **CLERK SACHI HAMAI:** ON PAGE 7, CONSENT CALENDAR, ITEMS 10  
22 THROUGH 36. ON ITEM NUMBER 11, SUPERVISOR BURKE AND MEMBERS OF  
23 THE PUBLIC REQUEST THAT THIS ITEM BE HELD. ON ITEM NUMBER 12,  
24 SUPERVISOR ANTONOVICH REQUESTS THAT THIS ITEM BE HELD. ON ITEM  
25 NUMBER 13, AS INDICATED ON THE SUPPLEMENTAL AGENDA, THE CHIEF



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1 EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE CONTINUED THREE  
2 WEEKS TO MARCH 4TH, 2008. AND THERE IS ALSO A REQUEST FROM A  
3 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NUMBER 14,  
4 SUPERVISOR BURKE REQUESTS THAT THIS ITEM BE HELD. ON ITEM  
5 NUMBER 15, AS INDICATED ON THE SUPPLEMENTAL AGENDA, SUPERVISOR  
6 BURKE REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO  
7 FEBRUARY 19TH, 2008. ONE WEEK. ON ITEM NUMBER 16, THE CHIEF  
8 EXECUTIVE OFFICER REQUESTS THAT THIS ITEM BE REFERRED BACK TO  
9 HIS OFFICE.

10

11 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

12

13 **CLERK SACHI HAMAI:** 16.

14

15 **SUP. BURKE, CHAIR:** 16. WITHOUT OBJECTION.

16

17 **CLERK SACHI HAMAI:** ON ITEM 21, SUPERVISOR BURKE AND A MEMBER  
18 OF THE PUBLIC REQUEST THAT THIS ITEM BE HELD. ON ITEM NUMBER  
19 23, SUPERVISOR BURKE REQUESTS THAT THIS ITEM BE HELD. ON ITEM  
20 NUMBER 25, THERE'S A REQUEST FROM A MEMBER OF THE PUBLIC TO  
21 HOLD THIS ITEM. ON ITEM NUMBER 30, THERE'S A REQUEST FROM A  
22 MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM 31, THIS ALSO  
23 INCLUDES SUPERVISOR YAROSLAVSKY'S RECOMMENDATION, AS INDICATED  
24 ON THE SUPPLEMENTAL AGENDA. ON ITEM 32, THERE'S A REQUEST FROM  
25 A MEMBER OF THE PUBLIC TO HOLD THIS ITEM. ON ITEM NUMBER 33,





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1 SUPERVISOR YAROSLAVSKY REQUESTS THAT THIS ITEM BE CONTINUED  
2 ONE WEEK TO FEBRUARY 19TH, 2008.

3

4 **SUP. BURKE, CHAIR:** TWO WEEKS.

5

6 **CLERK SACHI HAMAI:** TWO WEEKS.

7

8 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, TWO WEEKS.

9

10 **CLERK SACHI HAMAI:** ON ITEM NUMBER 35, THE DIRECTOR OF HEALTH  
11 SERVICES REQUESTS THAT THIS ITEM BE CONTINUED ONE WEEK TO  
12 FEBRUARY 19TH, 2008.

13

14 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION.

15

16 **CLERK SACHI HAMAI:** AND THE REMAINING ITEMS ARE BEFORE YOU.

17

18 **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY  
19 YAROSLAVSKY WITHOUT OBJECTION, SO ORDERED ON THE REMAINDER.

20

21 **CLERK SACHI HAMAI:** WE'RE ON PAGE 18, DISCUSSION ITEM. ITEM 37,  
22 WE'LL HOLD THIS FOR A REPORT. MISCELLANEOUS ADDITIONS TO THE  
23 AGENDA WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE  
24 MEETING, AS INDICATED ON THE SUPPLEMENTAL AGENDA, ITEM 38-A.

25



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1   **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY KNABE,  
2   WITHOUT OBJECTION SO ORDERED.

3

4   **CLERK SACHI HAMAI:** ON PAGE 21, NOTICES OF CLOSED SESSION, ON  
5   ITEM CS-1, COUNTY COUNSEL REQUESTS THAT THIS ITEM BE CONTINUED  
6   TWO WEEKS TO FEBRUARY 26TH, 2008. AND THERE IS ALSO A REQUEST  
7   FROM A MEMBER OF THE PUBLIC TO HOLD THIS ITEM.

8

9   **SUP. BURKE, CHAIR:** WE'LL HOLD THAT.

10

11   **CLERK SACHI HAMAI:** AND THAT COMPLETES THE READING OF THE  
12   AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS BEGIN WITH  
13   SUPERVISORIAL DISTRICT NUMBER 5.

14

15   **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH, DO YOU MIND CALLING  
16   UP THE CHILDREN FIRST, BECAUSE THEY HAVE TO LEAVE?

17

18   **SUP. ANTONOVICH:** FINE, GO AHEAD.

19

20   **SUP. BURKE, CHAIR:** NO, I THINK YOU COULD CALL THEM UP. YES,  
21   OKAY. SUPERVISOR KNABE WILL CALL THEM UP.

22

23   **SUP. KNABE:** THANK YOU, MADAME CHAIR, MEMBERS OF THE BOARD.  
24   TODAY WE ARE CELEBRATING THE WINNERS OF THE 28TH ANNUAL  
25   BOOKMARK CONTEST WHICH WAS CONDUCTED BY OUR COUNTY OF LOS



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1 ANGELES PUBLIC LIBRARY. SINCE 1980, THE COUNTY LIBRARY, WITH  
2 SUPPORT FROM PENTEL OF AMERICA, HAS CONDUCTED A CONTEST TO  
3 ENCOURAGE CHILDREN'S ARTISTIC EXPRESSION, AND ALLOW THEM TO  
4 ENJOY AND SHARE THEIR JOY OF BOOKS AND THE WRITTEN WORD. THIS  
5 YEAR, MORE THAN 10,000 CHILDREN FROM ACROSS THE COUNTY ENTERED  
6 THE COMPETITION. MORE THAN 200 CHILDREN PARTICIPATED AFTER  
7 SEEING CONTEST INFORMATION ON THE LIBRARY'S WEB PAGE. ALL OF  
8 THE CHILDREN CREATED ORIGINAL BOOKMARK DESIGNS THAT DESCRIBE  
9 THEIR LOVE OF BOOKS, READING, AND THE LIBRARY. THE OFFICIAL  
10 THEME THIS YEAR WAS "RISE UP READING." TODAY WE HAVE WITH US  
11 CHILDREN FROM ACROSS LOS ANGELES COUNTY WHOSE BOOKMARK ENTRIES  
12 WERE SELECTED AS THE WINNERS BECAUSE OF THEIR ORIGINALITY AND  
13 CREATIVITY. IN ADDITION TO SPECIAL GIFTS THAT THEY RECEIVED  
14 FROM THE LIBRARY, THE CHILDREN'S BOOKMARKS WILL BE PRINTED BY  
15 PENTEL. IT IS OUR PLEASURE TO BE ABLE TO HONOR MANY OF THESE  
16 GIFTED AND TALENTED YOUNG PEOPLE TODAY. SO I'M GOING TO START  
17 WITH THE WINNERS FROM THE FOURTH DISTRICT. I'M GOING TO ASK  
18 JASMINE RIVERA FROM THE IACOBONI PUBLIC LIBRARY IN LAKEWOOD,  
19 SECOND GRADE, TO COME FORWARD. AND WE HAVE A SCROLL. AND ALSO  
20 WE HAVE HER WONDERFUL BOOKMARK, AS WELL, TOO. [APPLAUSE.] NEXT  
21 WE HAVE, IN THE FOURTH GRADE CATEGORY, WE HAVE ALESSIA BELSITO  
22 RIERA. AND SHE IS THE ONLY WINNER FROM AN ISLAND. SHE'S FROM  
23 CATALINA ISLAND, FROM AVALON. SO CONGRATULATIONS. [APPLAUSE.]  
24 AND THEN IN THE HIGHER GRADE 8 AGE FROM THE GEORGE NYE LIBRARY



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1 IN LAKEWOOD, WE HAVE THE WINNER IS BRITTANY PANAGUITON. AND  
2 SHE MADE IT EVEN WITH CRUTCHES TODAY. [APPLAUSE.]

3

4 **SUP. MOLINA:** ONE OF THE MOST IMPORTANT AMENITIES THAT WE HAVE  
5 IN THE COUNTY OF LOS ANGELES CERTAINLY ARE LIBRARIES. THEY  
6 PROVIDE SUCH A VITAL RESOURCE TO NOT ONLY ALL OF THE CHILDREN  
7 AND THE STUDENTS BUT CERTAINLY THE PARENTS, AS WELL. AND THIS  
8 BOOKMARK CONTEST IS CERTAINLY AN EXAMPLE OF HOW TO ENCOURAGE  
9 MORE YOUNG PEOPLE TO COME AND JOIN US. THESE BOOKMARKS NOT  
10 ONLY ARE VERY CREATIVE AND VERY WELL DONE, I'M VERY PROUD THAT  
11 ALL OF OUR LIBRARIES PARTICIPATE, THAT ALL THE CHILDREN HAVE  
12 AN OPPORTUNITY TO PARTICIPATE, THAT WE HAVE AN OPPORTUNITY TO  
13 HONOR THEM HERE. SO FROM THE FIRST DISTRICT, I'M VERY PROUD TO  
14 PRESENT OUR WINNERS. FIRST OF ALL, LET ME BEGIN WITH OUR  
15 EIGHTH GRADER WHO IS FROM OUR SUNKIST LIBRARY, AND THAT'S  
16 ABILENE BRAVO. WHERE ARE YOU STANDING? I'M NOT SURE. ABILENE  
17 IS AN EIGHTH GRADER FROM SUNKIST LIBRARY AND SHE'S HERE WITH  
18 HER DAD, JOSE BRAVO. ABILENE, THANK YOU SO MUCH,  
19 CONGRATULATIONS. AND LET ME PRESENT THIS CERTIFICATE FOR YOU  
20 AND YOUR BOOKMARK. WE'RE VERY PROUD OF YOU. STAY UP HERE SO WE  
21 CAN TAKE A PICTURE. NEXT LET ME BRING UP CHELSEA JACO. CHELSEA  
22 MADE THIS BEAUTIFUL LITTLE BOOKMARK. SHE'S FROM OUR LA PUENTE  
23 LIBRARY. AND SHE IS HERE ALSO WITH HER PARENTS, FRANCISCO AND  
24 SYLVIA. AND I JUST THOUGHT IT WAS SO CREATIVE, THE WORK EACH  
25 OF THEM DID. AND I WANT TO CONGRATULATE THEM BECAUSE IT'S A



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1 BEAUTIFUL LITTLE BOOKMARK ABOUT USING YOUR IMAGINATION.  
2 CONGRATULATIONS TO YOU, CHELSEA. [APPLAUSE.] AND FINALLY WE  
3 HAVE STEPHANIE VARGHESE. STEPHANIE, YOU WANT TO COME UP AND  
4 JOIN US? STEPHANIE IS A SECOND GRADER FROM THE NORWALK  
5 LIBRARY. HI SWEETIE, HOW ARE YOU? AND SHE DID A BEAUTIFUL  
6 BOOKMARK. AND ALL OF THESE BOOKMARKS ARE GOING TO BE PASSED  
7 OUT TO CHILDREN IN ALL OF OUR LIBRARIES. AND I'M SO PROUD TO  
8 HAVE YOUR ARTWORK THAT YOU'RE GOING TO BE SHARING WITH SO  
9 MANY. CONGRATULATIONS TO YOU STEPHANIE. CAN WE TAKE A PICTURE?  
10 [APPLAUSE.] ALL RIGHT. AGAIN, CONGRATULATIONS TO THE LIBRARY  
11 DEPARTMENT FOR THE OUTSTANDING WORK THAT THEY DO. THIS IS ONE  
12 OF THE MOST IMPORTANT THINGS TO DO. ANYTHING WE CAN DO TO  
13 ENCOURAGE MORE YOUNG READERS IS IMPORTANT TO EVERY SINGLE ONE  
14 OF US. CONGRATULATIONS TO THEM. [APPLAUSE.]  
15  
16 **SUP. BURKE, CHAIR:** THANK YOU. I WOULD LIKE TO CONGRATULATE OUR  
17 SECOND DISTRICT WINNERS. YES. KATHERYN LOPEZ. AND SHE'S FROM  
18 GARDENA MAYME DEAR PUBLIC LIBRARY. SHE'S IN THE SECOND GRADE.  
19 AND HERE IS HER BOOKMARK, WHICH IS REALLY VERY, VERY WELL  
20 DONE. CONGRATULATIONS TO YOU. [APPLAUSE.] TAZARI BLOUNT IS  
21 FROM THE WILLOWBROOK PUBLIC LIBRARY, A THIRD GRADER. AND WHAT  
22 SCHOOL DO YOU GO TO? LINCOLN. AND HERE'S HIS BOOKMARK. THIS IS  
23 YOUR BOOKMARK, RIGHT? VERY GOOD. CONGRATULATIONS TO YOU.  
24 [APPLAUSE.] AND LUIS LOPEZ. HE IS FROM THE WILLOWBROOK PUBLIC



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1 LIBRARY, EIGHTH GRADER, CONGRATULATIONS. THERE WE GO. HOW'S  
2 THAT? MAYBE WE'LL MOVE OVER HERE. SUPERVISOR YAROSLAVSKY?

3

4 **SUP. YAROSLAVSKY:** I HAVE THREE WINNERS FROM OUR DISTRICT. AND  
5 WE'RE VERY HONORED TO HAVE THEM HERE. FIRST OF ALL, I'M GOING  
6 TO TRY TO PRONOUNCE YOUR NAME CORRECTLY, PARJANYA BRAHMACHARI,  
7 WHO IS A SECOND GRADER REPRESENTING THE WESTLAKE VILLAGE  
8 LIBRARY. AND HE HAS A BEAUTIFUL, VERY BEAUTIFUL AND FUNCTIONAL  
9 BOOKMARK ABOUT THE IMPORTANCE OF READING. AND WE WANT TO  
10 PRESENT YOU WITH THIS VERY BEAUTIFUL PROCLAMATION. [APPLAUSE.]

11

12 **SUP. BURKE, CHAIR:** THOSE ARE FOR US.

13

14 **SUP. YAROSLAVSKY:** THANK YOU. GOOD. NEXT, A FIFTH GRADER,  
15 SAMANTHA TSAI, ALSO REPRESENTING THE WESTLAKE VILLAGE LIBRARY.  
16 AND ALSO A VERY, VERY BEAUTIFUL BOOKMARK, WHICH I'M GOING TO  
17 USE. SAMANTHA, CONGRATULATIONS. [APPLAUSE.]

18

19 **SUP. BURKE, CHAIR:** CONGRATULATIONS.

20

21 **SUP. YAROSLAVSKY:** AND LAST BUT NOT LEAST IS A SIXTH GRADER.  
22 GOOD, I WON'T HAVE TO SQUAT THERE. [LAUGHTER.] THESE KNEES  
23 CAN'T TAKE IT. EMILY CHAVEZ, A SIXTH GRADER REPRESENTING ALSO  
24 THE WESTLAKE VILLAGE LIBRARY. THIS IS A WESTLAKE VILLAGE  
25 LIBRARY SWEEP TODAY. WE DON'T HAVE A LOT OF COUNTY LIBRARIES





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1 IN OUR DISTRICT. BUT I'LL HAVE TO TALK TO MALIBU AND SEE WHAT  
2 WENT WRONG, AND WEST HOLLYWOOD. BUT THIS IS GREAT. YOU HAVE A  
3 BEAUTIFUL, VERY INTRICATE -- UNFORTUNATELY YOU CAN'T ALL SEE  
4 THIS. BUT IT'S A GREAT PIECE OF ART AS WELL AS A VERY GOOD  
5 BOOKMARK. SO EMILY, CONGRATULATIONS TO YOU. THANK YOU.

6 [APPLAUSE.]

7

8 **SUP. YAROSLAVSKY:** SUPERVISOR ANTONOVICH?

9

10 **SUP. ANTONOVICH:** WELL AT THIS TIME WE WOULD LIKE TO MAKE SOME  
11 PRESENTATIONS. FIRST WE HAVE HANAH LEE, WHO IS IN THE FOURTH  
12 GRADE FROM TEMPLE CITY LIBRARY. AND THIS IS THE BOOKMARK THAT  
13 SHE HAD MADE. SO HANAH, CONGRATULATIONS. SKIJLER HUTSON.  
14 SKIJLER HUTSON IS IN THE FIRST GRADE, FROM THE NEWHALL PARK  
15 LIBRARY. CONGRATULATIONS. [APPLAUSE.] AND TESSA FLORES FROM  
16 THE JOANNE DARCY PUBLIC LIBRARY IN CANYON COUNTRY, SEVENTH  
17 GRADER, SHE'S NOT HERE TODAY SO WE HAVE HER PROCLAMATION THAT  
18 WE'LL GIVE HER AND CONGRATULATE HER ON HER AWARD, AS WELL.

19 [APPLAUSE.]

20

21 **SUP. KNABE:** WE'RE GOING TO GET ALL THE WINNERS, AND WE'RE  
22 GOING TO DO A GROUP PHOTO WITH ALL THE SUPERVISORS, AFTER MIKE  
23 FINISHES WITH HIS INDIVIDUALS. MARGARET, IF I COULD HAVE YOU  
24 JOIN ME OVER HERE? WE WILL GET ALL THE WINNERS UP HERE. WE  
25 WILL GET ALL THE SUPERVISORS WITH THE KIDS HERE AND WE'LL DO A



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1 GROUP PHOTO. MARGARET'S RIGHT HERE. SHE IS. ALL RIGHT. WE ARE  
2 GOING TO ASK OUR LIBRARIAN IF SHE'LL SAY A FEW WORDS. I JUST  
3 WANTED TO ADD, THOUGH THAT I WAS FORTUNATE ENOUGH THIS YEAR,  
4 MY GRANDDAUGHTER PARTICIPATED, SHE DIDN'T WIN, ZEV DIDN'T PICK  
5 HER BUT I WON'T HOLD IT AGAINST HIM. [LAUGHTER.]

6

7 **MARGARET DONELLAN TODD:** I WANT TO CONGRATULATE THE WINNERS.  
8 YOU GUYS DID GREAT. I WANT TO THANK THE BOARD FOR YOUR SUPPORT  
9 OF THE LIBRARIES AND OF THIS CONTEST. WE ALL KNOW THAT READING  
10 IS THE KEY TO SUCCESS. AND EVERYTHING WE CAN DO TO ENCOURAGE  
11 KIDS TO BECOME GOOD READERS MEANS THAT WE'LL HAVE A BRIGHT  
12 FUTURE IN THIS COUNTRY. THANK YOU. [APPLAUSE.]

13

14 **SUP. KNABE:** THANK YOU. AND CONGRATULATIONS AGAIN TO ALL THE  
15 WINNERS. AND, REMEMBER, KEEP READING. RISE UP TO READING. ALL  
16 RIGHT! CONGRATULATIONS. MADAME CHAIR?

17

18 **SUP. ANTONOVICH:** TODAY WE ARE RECOGNIZING THE DEPARTMENT OF  
19 CHILDREN AND FAMILY SERVICES FOR SUCCESSFULLY REUNITING  
20 HUNDREDS OF MISSING CHILDREN WITH THEIR FAMILIES. AS WE KNOW,  
21 CHILDREN IN FOSTER CARE ARE LONGING FOR PERMANENCY IN A  
22 VARIETY OF WAYS, AND ONE OF WHICH IS THE DANGEROUS CHOICE OF  
23 RUNNING AWAY. IN 2004, I INITIATED A MOTION THAT DIRECTED THE  
24 DEPARTMENT TO CREATE A MISSING CHILDREN WEBSITE WHICH  
25 INTEGRATED THE DISTRICT ATTORNEY'S ABDUCTED CHILD SITE, AND



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1 ADDING THE MISSING AND ABDUCTED CHILDREN FROM THE PROBATION  
2 DEPARTMENT. CREATING A MISSING CHILDREN'S TASKFORCE, MET  
3 REGULARLY TO REDEFINE RECOMMENDATIONS ON RUNAWAY LOCATION AND  
4 PREVENTION STRATEGIES, THEY ESTABLISHED MANY POLICY CHANGES  
5 AND COLLABORATIVE PROCESSES BETWEEN THE HOTLINE, EMERGENCY  
6 RESPONSE COMMAND POST AND REGIONAL OFFICES TO LOCATE RUNAWAY  
7 CHILDREN. WE EXPANDED THE PERMANENCY PARTNERS PROGRAM AND  
8 LOCATED AND PLANNED FOR THE PERMANENCY OF RUNAWAY YOUTH. UPON  
9 SUCCESSFUL PLACEMENT, P3 CONTINUES TO MONITOR THE PLACEMENT OF  
10 THESE YOUNG PEOPLE TO ENSURE THEIR STABILITY. USING THESE  
11 INNOVATIVE METHODS, THE DEPARTMENT HAS SUBSTANTIALLY REDUCED  
12 THE NUMBER OF MISSING CHILDREN. IN DECEMBER, THERE WERE 505  
13 RUNAWAYS. BY DECEMBER 2006, ONE YEAR LATER, AN 18 PERCENT  
14 REDUCTION WAS ACHIEVED. AS OF DECEMBER 2007, THERE WAS AN  
15 ADDITIONAL 30 PERCENT DECREASE OVER THE PREVIOUS YEAR. SO  
16 FINDING THESE MISSING CHILDREN, RETURNING THEM TO SAFETY IS  
17 OUR PARAMOUNT CONCERN. EVERY CHILD IS ENTITLED TO THE  
18 OPPORTUNITY TO GROW UP SAFE, PHYSICALLY AND EMOTIONALLY  
19 HEALTHY AND EDUCATED IN A PERMANENT, LOVING HOME. SO WE WANT  
20 TO THANK TRISH AND THE MEMBERS OF THE DEPARTMENT, HER STAFF  
21 WHO ARE BEHIND ME TODAY, WHO HAVE HELPED MAKE THIS SUCCESSFUL  
22 PROGRAM A SUCCESS. SO ON BEHALF OF THE COUNTY, LET US GIVE YOU  
23 THIS PROCLAMATION. [LAUGHTER.] TRISH WILL SAY A FEW WORDS?  
24



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1   **TRISH PLOEHN:** THANK YOU SO MUCH. THE DEPARTMENT IS TRULY  
2   HONORED BY THIS ACKNOWLEDGMENT AND WE WANT TO GIVE A SPECIAL  
3   THANK YOU TO SUPERVISOR ANTONOVICH AND TO ALL OF THE BOARD FOR  
4   THE SUPPORT THAT THEY CONTINUALLY GIVE TO OUR DEPARTMENT AS WE  
5   WORK TO ENSURE THAT ALL OF OUR COUNTY'S CHILDREN ARE SAFE AND  
6   HAVE THE OPPORTUNITY TO GROW UP IN LOVING AND PERMANENT  
7   FAMILIES. THANK YOU SO MUCH. [APPLAUSE.]

8

9   **SUP. ANTONOVICH:** THIS IS A UNIQUE EVENT TODAY BECAUSE WE ARE  
10   GOING TO BREAK A RECORD. THOSE THAT ARE IN THE AUDIENCE WHO  
11   MIGHT WANT TO PARTICIPATE, WE HAVE FIVE LITTLE TERRIER MIXES.  
12   WE HAVE FIFI AND SAMMY, WHICH ARE EIGHT WEEKS. AND AS YOU CAN  
13   SEE, WE HAVE FIVE OF THESE LITTLE BABIES LOOKING FOR A HOME.  
14   OKAY. LITTLE BUTTER BALLS. YOU CAN CALL 562-728-4644. HOW  
15   ABOUT FROM FIRST DAY OR THE DEPARTMENT OF CHILDREN AND FAMILY  
16   SERVICES? OR OUR LITTLE STUDENTS FROM THE LIBRARIES?

17

18   **SUP. KNABE:** WE HAD THEM UPSTAIRS WITH US THIS MORNING FOR THE  
19   KIDS.

20

21   **SUP. ANTONOVICH:** HOW MANY DID YOU TAKE?

22

23   **SUP. KNABE:** I DON'T KNOW HOW MANY THEY TOOK. WE HAD THEM  
24   UPSTAIRS.

25



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1   **SUP. ANTONOVICH:** OKAY, HERE WE GO. SO THESE LITTLE BABIES ARE  
2   LOOKING FOR A HOME.

3

4   **SUP. YAROSLAVSKY:** WHY DON'T YOU GET ONE FOR YOUR  
5   GRANDDAUGHTER? I KNOW, I'M NOT LOOKING. PLEASE, PLEASE DON'T  
6   TEMPT ME.

7

8   **SUP. ANTONOVICH:** WE SHOWED CHIEF FREEMAN, WE HAVE FIVE LITTLE  
9   DOGS FOR THE FIRE STATION. HE WOULD LOVE DOGS, I'M SURE. I'M  
10   SURE. MIKE IS A SUPERB MAN BUT HE HAS ONE SHORTCOMING. AND WE  
11   ALWAYS REMIND HIM, ESPECIALLY WHEN WE HAVE DALMATIONS UP HERE.  
12   LET'S SEE, WE'RE HAVING THREE NEW STATIONS IN THE SANTA  
13   CLARITA VALLEY, THAT'S THREE. WITH TWO MORE IN THE ANTELOPE  
14   VALLEY, THERE'S TWO. THAT'D BE THE FIVE. OKAY.

15

16   **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA, DO YOU HAVE ANY  
17   PRESENTATIONS?

18

19   **SUP. ANTONOVICH:** THESE ARE A POODLE AND A TERRIER MIX. SO THEY  
20   HAVE A LITTLE CURL TO THEIR COAT. POODLE AND TERRIER.

21

22   **SUP. BURKE, CHAIR:** DO YOU HAVE ANY OTHER PRESENTATIONS? DOES  
23   THAT CONCLUDE?

24

25   **SUP. ANTONOVICH:** YES.



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1

**SUP. BURKE, CHAIR:** SUPERVISOR MOLINA? OKAY. I'D LIKE TO CALL UP HARLEY SEARCY. HERE HE IS. MR. SEARCY WAS FIRST APPOINTED AS COMMISSIONER TO THE MARINA DEL REY SMALL CRAFT HARBOR COMMISSION IN JULY 1998. HE HAS SERVED SINCE 1998 AND EVEN TOOK ON AN EVEN MORE DEMANDING ROLE AS THE COMMISSION'S CHAIR IN 2001. HE CO-FOUNDED THE ALLIANCE PROPERTY GROUP INC., AND HAS SERVED AS PRESIDENT OF A.C.T., A CONSTRUCTION MANAGEMENT FIRM RESPONSIBLE FOR MAKING MANY AFFORDABLE HOUSING UNITS AVAILABLE TO VARIOUS COMMUNITIES. MR. SEARCY HAS DILIGENTLY DISPLAYED THE HIGHEST LEVEL OF ETHICS AND INTEGRITY IN HIS SERVICE ON THE SMALL CRAFT HARBOR COMMISSION, BOTH TO THE PUBLIC AND TO THOSE WHO ARE LESSEES AND ALL OF THE PEOPLE WHO ENJOY THAT WONDERFUL, WONDERFUL MARINA. AND IT'S CERTAINLY -- I HAVE TO SAY TO HIM THAT I KNOW IT'S NOT EASY SERVING ON THAT COMMISSION. BUT WE APPRECIATE THE FACT THAT HE STAYED THERE FOR 10 YEARS AND MADE SUCH AN OUTSTANDING CONTRIBUTION AND GAINED THE RESPECT OF ALL OF THE PEOPLE, THE LESSEES, THE COMMUNITY, THE RENTERS AND THE PEOPLE THAT USE THAT FACILITY. AND I WANT TO CONGRATULATE YOU ON BEHALF OF THE COUNTY OF LOS ANGELES AND THANK YOU FOR YOUR SERVICE. [APPLAUSE.]

22

**HARLEY SEARCY:** WELL, FIRST OF ALL, THANK YOU, SUPERVISOR BURKE, FOR REPOSING THAT CONFIDENCE IN ME. AND IT TRULY HAS BEEN A LABOR OF LOVE. I CAN SAY THAT I WAS SUPPORTED BY SUCH A





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1 GREAT STAFF AT BEACHES AND HARBOR, LED BY STAN WISNIEWSKI, A  
2 TRULY GREAT -- HE MADE MY JOB A LOT EASIER, AND IT WASN'T AN  
3 EASY JOB. AND CERTAINLY MY STAFF, PHYLLIS LEE, MY DAUGHTER,  
4 SHAWNY SEARCY AND MY WIFE, RHONDA, THANK YOU ALL FOR  
5 SUPPORTING ME AND IT'S BEEN A PLEASURE TO SERVE A LADY THAT I  
6 RESPECT AND LOVE AND SERVE SO MUCH. THANK YOU. [APPLAUSE.]

7

8 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. STAN, WOULD YOU LIKE  
9 TO SAY A WORD?

10

11 **STAN WISNIEWSKI:** I'VE HAD THE BENEFIT OF BEING ASSOCIATED WITH  
12 BEACHES AND HARBORS SINCE 1975. AND I HAVE SEEN ALL OF THE  
13 CHAIRMAN OF THE COMMISSION COME AND GO. AND I TOLD HARLEY THAT  
14 OF ALL OF THEM, HE HAS BEEN THE MOST EFFECTIVE, THE MOST  
15 COMPASSIONATE, AND REALLY KNOWS HOW TO RESOLVE ISSUES OUT IN  
16 MARINA DEL REY. THEY GET A LITTLE CONTENTIOUS AT TIMES. AND  
17 HE'S BEEN A REAL PLEASURE TO WORK WITH AND WE'LL CERTAINLY  
18 MISS HIM VERY MUCH. THANK YOU.

19

20 **SUP. BURKE, CHAIR:** THANK YOU. WELL THIS IS RETIREMENT DAY. AND  
21 WE ARE CALLING FORWARD THE RECENTLY RETIRED L.A. PHILHARMONIC  
22 MEMBER, ROBERT LEE WATT. AND HE'S A NEW JERSEY NATIVE. HAS  
23 PLAYED THE FRENCH HORN FOR THE LOS ANGELES PHILHARMONIC FOR  
24 THE LAST 37 YEARS. HE BEGAN HIS CAREER WITH THE PHILHARMONIC  
25 IN 1970, NOT ONLY AS THE YOUNGEST MEMBER BUT ITS ONLY AFRICAN-



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1 AMERICAN PLAYER AT THE TIME. HE WAS ALSO THE FIRST AFRICAN-  
2 AMERICAN HIRED TO PLAY THE FRENCH HORN IN A MAJOR ORCHESTRA.  
3 IN 2005, HE PRODUCED A SHORT DOCUMENTARY, "MISSING MILES," IN  
4 HONOR OF A GOOD FRIEND, THE LATE MILES DAVIS. HE HAS WORKED  
5 EFFORTLESSLY THROUGHOUT OUR COMMUNITY ADVOCATING FOR MORE  
6 AFRICAN-AMERICANS AND LATINOS TO THINK ABOUT PLAYING CLASSICAL  
7 MUSIC AS A CAREER. HE ENDED HIS 37-YEAR RUN AS A MEMBER OF THE  
8 L.A. PHILHARMONIC ON JANUARY 27TH, BUT STILL HAS MANY THINGS  
9 TO COMPLETE, SUCH AS HIS AUTOBIOGRAPHY AND PLANS OF TRAVEL. I  
10 MET HIM, NOT AT THE PHILHARMONIC, I MET HIM OUT THERE WITH THE  
11 HORSES. YEAH, AT THE RIDING RANGE WHERE HE IS A HORSE  
12 ETHUSIAST. AND A DRESSAGE RIDER AS MY DAUGHTER. AND IT  
13 CERTAINLY WAS OUR PLEASURE TO GET TO KNOW HIM AND OBSERVE HIM.  
14 I FEEL VERY PROUD ALWAYS WHEN I'M THERE AT THE PHILHARMONIC  
15 AND I SEE YOU THERE AND BEING THERE OVER ALL OF THOSE YEARS.  
16 SO IT'S AN HONOR THAT I PRESENT THIS SCROLL TO ROBERT WATT FOR  
17 HIS DEDICATED CAREER AND SERVICE TO THE L.A. PHILHARMONIC AND  
18 THE COUNTY OF LOS ANGELES. [APPLAUSE.]

19

20 **SUP. YAROSLAVSKY:** MADAME CHAIR, IF I CAN JUST TAKE A SECOND.  
21 WHEN I WAS IN JUNIOR HIGH SCHOOL, I PLAYED IN THE WINDS  
22 ORCHESTRA. AND THEY GAVE ME AN ALTERNATIVE, PLAY THE FRENCH  
23 HORN OR TO PLAY THE OBOE. I CHOSE THE OBOE BECAUSE THE WORD ON  
24 THE STREET WAS THE FRENCH HORN WAS THE MOST DIFFICULT  
25 INSTRUMENT TO PLAY. IS IT 32 FEET OF PIPE THAT YOU HAVE TO



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1 BLOW THROUGH OR SOMETHING LIKE THAT? AND I'VE GOTTEN TO KNOW  
2 ROBERT A LITTLE BIT THROUGH THE DISNEY HALL PROJECT AND ALL.  
3 AND HIS PLAYING HAS BEEN OUTSTANDING AND YOU'VE MADE A GREAT  
4 CONTRIBUTION, NOT ONLY TO THE COMMUNITY AT LARGE BUT TO THE  
5 L.A. PHILHARMONIC ORCHESTRA. AND YOU'VE BEEN A GREAT  
6 AMBASSADOR FOR CLASSICAL MUSIC. CONGRATULATIONS ON YOUR  
7 RETIREMENT.

8

9 **ROBERT LEE WATT:** I GET TO TALK? I'D LIKE TO SAY THAT THE DAY I  
10 AUDITIONED FOR THE LOS ANGELES PHILHARMONIC, I HAD ADVANCED TO  
11 THE FINALS. AND IT WAS ZUBIN MEHTA WHO SAID, "WILL YOU COME  
12 BACK AND PLAY FOR US THIS AFTERNOON?" AND I SAID, "DOES THAT  
13 MEAN I MADE THE FINALS?" AND HE SAID, "YES, YES, YES. JUST GO  
14 AND COME BACK. COME BACK IN TWO HOURS." SO I WENT AND I  
15 THOUGHT, "IF I GET THIS JOB, I GET TO LIVE IN THIS AMAZINGLY  
16 DIVERSE, BEAUTIFUL CITY." AND IT WAS MARCH, WITH BEAUTIFUL  
17 WEATHER, AND I HAD COME FROM BOSTON. AND I HAD LUNCH AT THE  
18 GRAND CENTRAL MARKET. AND I THOUGHT, "WHAT AN INCREDIBLE LIFE  
19 I WOULD HAVE IF I GOT THIS JOB, TO BE ABLE TO LIVE IN A CITY  
20 LIKE THIS." AND THAT'S EXACTLY WHAT HAPPENED. I GOT THE JOB  
21 AND I'VE HAD AN INCREDIBLE LIFE LIVING IN THIS AMAZING CITY.  
22 AND I'D LIKE TO THANK YVONNE FOR THIS RECOGNITION. THANK YOU.  
23 [APPLAUSE.]

24



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1   **SUP. BURKE, CHAIR:** I RAN INTO ZUBIN MEHTA ON CHRISTMAS EVE IN  
2   LINE AT THE MARKET. AND IT WAS SUCH A PLEASURE TO SEE HIM. I  
3   KNOW HE APPEARS HERE STILL AT THE DISNEY AS HE TOURS AROUND  
4   THE WORLD. BUT CERTAINLY IT WAS GREAT TO SEE HIM. THANK YOU  
5   VERY MUCH FOR BEING HERE WITH US. THAT CONCLUDES MY  
6   PRESENTATIONS. DOES ANYONE ELSE HAVE? YOU HAVE, SUPERVISOR  
7   YAROSLAVSKY.

8

9   **SUP. YAROSLAVSKY:** MADAME CHAIR, I HAVE A BITTERSWEET  
10   RESPONSIBILITY HERE THIS MORNING. AND THAT IS PRESENTING A  
11   PROCLAMATION TO CHIEF REGINALD LEE, WITH THE LOS ANGELES  
12   COUNTY FIRE DEPARTMENT IS RETIRING AFTER AN ILLUSTRIOUS CAREER  
13   WITH THE COUNTY FIRE DEPARTMENT. COME ON OVER HERE, REGGIE.  
14   REGGIE LEE IS RETIRING AFTER 34 YEARS AS A MEMBER OF OUR FIRE  
15   DEPARTMENT. HE BEGAN HIS CAREER WITH THE DEPARTMENT IN 1974 AS  
16   A FIRE CONTROL LABORER. WAS PROMOTED TO FIRE CAPTAIN IN 1989,  
17   TO BATTALION CHIEF IN 1999, AND HE BECAME ASSISTANT FIRE CHIEF  
18   IN 2003. HIS VARIOUS ASSIGNMENTS HAVE INCLUDED PUBLIC  
19   INFORMATION OFFICER, DRIVING INSTRUCTOR, TRAINING OFFICER,  
20   MEMBER OF THE MUSTER TEAM, SWIFT WATER RESCUE, CALIFORNIA  
21   TASKFORCE AND URBAN SEARCH AND RESCUE TEAM. HIS EXPERTISE HAS  
22   MADE HIM AVAILABLE AND A RESOURCE IN ASSISTING AT THE 1994  
23   NORTHRIDGE EARTHQUAKE, THE 1995 OKLAHOMA CITY BOMBING, THE  
24   9/11 ATTACKS AT THE WORLD TRADE CENTER, AND THE 2005 HURRICANE  
25   KATRINA RECOVERY EFFORTS. CLOSER TO HOME, REGGIE HAS BEEN



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1 INSTRUMENTAL IN THE CREATION OF THE TOPANGA DISASTER SURVIVAL  
2 GUIDE AND SUPPLEMENT, AND DEVELOPING THE STRATEGIC MODEL OF  
3 TACTICAL ZONES IN COMMUNITY SAFETY AREAS IN THE TOPANGA REGION  
4 WHICH WERE TESTED SUCCESSFULLY IN THE OCTOBER 2007/NOVEMBER  
5 2007 MALIBU FIRES. I JUST ON A PERSONAL NOTE WANT TO SAY THAT  
6 HE HAS BEEN -- HE'S GONE BEYOND THE CALL OF DUTY, LITERALLY.  
7 NOT JUST AS A FIREFIGHTER, BUT AS AN OMBUDSMAN FOR THE COUNTY  
8 AND FOR THE COUNTY FIRE DEPARTMENT IN SOME OF THE MOST  
9 DIFFICULT TERRAIN, BOTH POLITICALLY AND GEOGRAPHICALLY, IN THE  
10 WESTERN PART OF LOS ANGELES COUNTY. HE HAS INSPIRED GREAT  
11 CONFIDENCE IN THE CITIZENS OF THAT AREA. AND I THINK THE  
12 GREATEST LEGACY YOU LEAVE, REGGIE, IS REALLY WHAT TRANSPIRED  
13 IN THE LAST FIRES IN OCTOBER AND NOVEMBER. BECAUSE AS  
14 DEVASTATING AS THEY WERE AND AS DIFFICULT AS THEY WERE, IF IT  
15 HADN'T BEEN FOR THE WORK YOU DID IN PARTNERSHIP WITH THE  
16 COMMUNITY OUT THERE, THE CONSEQUENCES OF THAT FIRE WOULD HAVE  
17 BEEN INFINITELY WORSE. I DON'T THINK ANYBODY DOUBTS THAT FACT.  
18 THAT PEOPLE WERE PREPARED, BETTER PREPARED THAN THEY'VE EVER  
19 BEEN BEFORE FOR A FIRE DISASTER LIKE WE HAD. WITH THE EQUINE  
20 TEAMS AND THE COORDINATION BETWEEN THE FIRE DEPARTMENT AND THE  
21 SHERIFFS AND ALL THAT TRANSPIRED. THE ONLY REASON WE LOST  
22 HOMES IN THAT FIRE, FOR THE MOST PART, WAS BECAUSE THE WINDS  
23 IN THE FIRST HOUR OR SO OF THE FIRE JUST -- WE JUST COULDN'T  
24 GET THERE FAST ENOUGH. BUT EVERYTHING THAT WE COULD DO TO  
25 INOCULATE THOSE NEIGHBORHOODS AND THOSE STRUCTURES AGAINST



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1 FIRE WAS DONE, AND THAT'S WHY MOST OF THOSE STRUCTURES ARE  
2 STANDING TODAY. AND THAT IS BECAUSE OF YOU. AND THE CONFIDENCE  
3 YOU HAD IN THE COMMUNITY. AND BECAUSE YOU HAD THE CONFIDENCE  
4 IN THE COMMUNITY'S ABILITY TO DO THINGS, THEY HAVE CONFIDENCE  
5 IN YOU AND IN THE FIRE DEPARTMENT AS A WHOLE. SO I SAY WITH  
6 ALL GREAT SADNESS THAT A GUY IN YOUR CONDITION, IN YOUR SHAPE,  
7 YOUNG MAN, YOU HAVE NO RIGHT TO RETIRE AND LEAVE US HANGING  
8 OUT THERE. BUT I KNOW THAT THERE ARE PEOPLE COMING UP BEHIND  
9 YOU THAT WILL BE ABLE TO -- OR WILL ATTEMPT TO FILL YOUR  
10 SHOES. YOU'VE BEEN A GREAT PARTNER TO US. I CONSIDER YOU NOT  
11 ONLY A COLLEAGUE BUT A FRIEND, AS DO THE THOUSANDS OF PEOPLE  
12 WHO LIVE OUT IN THOSE FIRE ENDANGERED AREAS. SO REGGIE, ON  
13 BEHALF OF THE ENTIRE BOARD, WE HAVE ALL SIGNED THIS  
14 PROCLAMATION, WE WANT TO WISH YOU WELL IN YOUR RETIREMENT AND  
15 THANK YOU FOR YOUR 34 YEARS OF SERVICE. [APPLAUSE.] BEFORE WE  
16 ASK REGGIE TO SAY A WORD, I'D LIKE TO ASK CHIEF DYER,  
17 REPRESENTING THE FIRE CHIEF TO SAY A WORD.

18

19 **CHIEF MICHAEL DYER:** THANK YOU SUPERVISOR. ON BEHALF OF CHIEF  
20 FREEMAN, I'D LIKE TO THANK THE BOARD FOR THIS RECOGNITION OF  
21 CHIEF LEE'S 34 YEARS OF OUTSTANDING SERVICE. AND LIKE THE  
22 SUPERVISOR SAID, THE RECENT FIRES IN OCTOBER AND NOVEMBER WERE  
23 A TRUE INDICATION OF HIS STEADY HAND, HIS EXPERIENCE IN  
24 WORKING WITH LAW ENFORCEMENT TO EVACUATE THOUSANDS OF PEOPLE  
25 AND ENSURING THAT THE CITIZENS OF THE MALIBU, LAS VIRGENES





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1 AREA WERE SAFE. WITHOUT HIS STEADY HAND THERE, IT WOULD HAVE  
2 BEEN A LOT MORE CHAOTIC. AND WE WERE REALLY APPRECIATIVE TO  
3 HAVE HIM WORKING WITH LAW ENFORCEMENT THERE AND MAKING SURE  
4 THAT EVERYBODY GOT OUT SAFE IN THE WEE HOURS OF THE MORNING OF  
5 THOSE TWO FIRES. SO WITH THAT, CHIEF LEE, CONGRATULATIONS FOR  
6 AN OUTSTANDING CAREER. [APPLAUSE.]

7

8 **CHIEF REGINALD LEE:** THANK YOU, SUPERVISOR, BOARD MEMBERS, AND  
9 STAFF. I THINK IT'S A PRIVILEGE AND I SHOULD BE THANKING YOU  
10 FOR THE OPPORTUNITY TO WORK FOR THE LOS ANGELES COUNTY FIRE  
11 DEPARTMENT. IT'S BEEN YOUR VISION, YOUR LEADERSHIP TO PICK THE  
12 DEPARTMENT HEADS THAT HAVE THE CREATIVITY AND THE LEADERSHIP  
13 TO MAKE US NOT JUST ONE OF THE LARGEST FIRE DEPARTMENTS IN THE  
14 COUNTY BUT A PREMIER FIRE DEPARTMENT IN THE NATION. I  
15 APPRECIATE THE OPPORTUNITY TO SERVE. WHERE ELSE CAN I SAY THAT  
16 EVERY DAY WAS A DIFFERENT DAY FOR ME? SO IT'S BEEN A GREAT  
17 CAREER. THANK YOU SO MUCH. [APPLAUSE.]

18

19 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE, YOU FINISHED YOUR -- DID  
20 ALL OF YOURS? OKAY.

21

22 **CLERK SACHI HAMAI:** MADAME CHAIR, BEFORE WE BEGIN WITH THE  
23 AGENDA, ON ITEM NUMBER 16, IF I COULD ASK FOR A  
24 RECONSIDERATION OF THIS MATTER. THE CHIEF EXECUTIVE OFFICER



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1 WOULD ACTUALLY LIKE THE ITEM APPROVED TODAY VERSUS BEING  
2 REFERRED BACK TO HIS OFFICE.

3

4 **SUP. BURKE, CHAIR:** 16?

5

6 **CLERK SACHI HAMAI:** ITEM 16.

7

8 **SUP. BURKE, CHAIR:** OKAY. MOVED BY YAROSLAVSKY, SECONDED BY  
9 ANTONOVICH; WITHOUT OBJECTION, 16 IS RECONSIDERED. MOVED BY  
10 KNABE, SECONDED BY YAROSLAVSKY. OKAY. SUPERVISOR KNABE, WOULD  
11 YOU?

12

13 **SUP. KNABE:** IF YOU'RE GOING TO MOVE THE ITEM, IF THE C.E.O.  
14 WANTS TO MOVE IT, THEN I WANT TO HOLD IT AND ASK SOME  
15 QUESTIONS, BECAUSE I HAVE SOME CONCERNS ABOUT IT.

16

17 **SUP. BURKE, CHAIR:** ALL RIGHT. WE WILL HOLD IT. WE'LL HOLD IT.  
18 THE FIFTH DISTRICT IS UP FIRST. FOR YOUR ADJOURNMENTS AND YOUR  
19 ITEMS.

20

21 **SUP. ANTONOVICH:** HISTORIC DAY TODAY. IT'S THE 200TH BIRTHDAY  
22 OF ABRAHAM LINCOLN. AND IN THE WALL STREET JOURNAL TODAY,  
23 THERE IS A LITTLE PICTURE OF HIS LOG CABIN THAT HE WAS RAISED  
24 IN, IN THE D SECTION, RIGHT ON THE BACK, TO THE LAST PAGE.  
25 IT'S VERY INTERESTING RISING UP FROM THAT LITTLE SMALL CABIN



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1 AND BEING SELF-EDUCATED AND MOVING UP TO BECOME THE LEADER OF  
2 A NATION AND HOLDING THE NATION TOGETHER DURING ONE OF THE  
3 MOST TUMULTUOUS TIMES IN OUR HISTORY. SO TODAY IS ABRAHAM  
4 LINCOLN'S 200TH BIRTHDAY. LET ME MOVE THAT WE ADJOURN IN THE  
5 FOLLOWING MEN AND WOMEN. RANDAL SIMMONS, WHO WAS JUST 27 YEARS  
6 OF AGE. HE WAS A MEMBER OF THE LOS ANGELES POLICE DEPARTMENT  
7 SWAT TEAM WHO WAS KILLED THIS PAST WEEK. HE WAS PART OF HIS  
8 CHURCH GROUP, GLORY KIDS MINISTRIES. AND HE STEERED YOUNGSTERS  
9 FROM GANGS TOWARDS THE GOSPELS, WHICH NOW SERVES OVER 1,000  
10 CHILDREN A MONTH. HE WAS THE ROCK OF SWAT, THE ELITE COPS OF  
11 FIRST-THROUGH-THE-DOOR RISK-TAKERS. AND IN THE LINE OF DUTY,  
12 HE WAS KILLED WHEN HE BURST INTO A SAN FERNANDO VALLEY HOME  
13 WHERE A 20 YEAR OLD, AFTER KILLING PART OF HIS FAMILY,  
14 MURDERED RANDAL. AND WHAT THIS REALLY POINTS OUT, THE  
15 DEPARTMENT OF MENTAL HEALTH HAD PROVIDED SERVICE AND HELP, AND  
16 THIS INDIVIDUAL WHO MURDERED RANDAL AND MEMBERS OF HIS FAMILY  
17 REJECTED THAT TYPE OF HELP, AND AS A RESULT, TOOK THE LIFE OF  
18 INNOCENT PEOPLE. AND THAT CALLS FOR THE NEED FOR THE STATE  
19 LEGISLATURE TO REQUIRE THAT THOSE WHO ARE MENTALLY DISTURBED  
20 RECEIVE THE REQUIRED MEDICAL HELP AND ARE NOT ALLOWED TO GO  
21 BACK ON THE STREET AND COMMIT CRIMES SUCH AS OCCURRED THIS  
22 PAST WEEK. AND I WOULD HOPE THAT THE STATE LEGISLATURE WOULD  
23 WAKE UP TO THE FACT THAT THE A.C.L.U.'S HOLD ON PREVENTING  
24 THAT TYPE OF TREATMENT IS REALLY A DISSERVICE TO EVERY LIVING  
25 PERSON, NOT JUST IN OUR COUNTY, BUT IN OUR STATE AND NATION.



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1 I'D ALSO MOVE THAT WE ADJOURN IN MEMORY OF COLONEL BRYAN  
2 GALLAGHER. BRYAN WAS A FRIEND, HE WAS ONLY 46 YEARS OF AGE. HE  
3 WAS THE AIR FORCE COMMANDER OF THE 95TH AIR BASE WING AT  
4 EDWARDS AIR FORCE BASE, WHERE HE WAS IN CHARGE OF ALL THE  
5 STAFF FUNCTIONS, TRANSPORT AND SUPPLY, AND FORCE PROTECTION.  
6 HE WAS AN OUTSTANDING INDIVIDUAL, FAMILY MAN. HE PARTICIPATED  
7 IN ANTELOPE VALLEY'S VARIOUS EVENTS THAT THEY HAD. AND IT WAS  
8 A HEART ATTACK THAT HE HAD SUFFERED. ONE OF THE GREAT  
9 INTELLECTUALS OF THE PAST DECADE, VICTOR MILIONE, WHO WAS THE  
10 INTERCOLLEGIATE STUDIES INSTITUTE'S LONGEST SERVING PRESIDENT  
11 FROM 1963 TO 1988. AND HE WAS CREDITED WITH BUILDING UP  
12 INTERCOLLEGIATE STUDIES INSTITUTE'S NATIONAL CAMPUS  
13 INFRASTRUCTURE AND ESTABLISHING TWO OF THE INSTITUTE'S MOST  
14 INFLUENTIAL ENDEAVORS, "THE INTERCOLLEGIATE REVIEW" AND THE  
15 RICHARD M. WEAVER FELLOWSHIP. THE PREVIOUS CHIEF OF STAFF, DR.  
16 TOM SILVER, WAS A RECIPIENT OF THAT WEAVER FELLOWSHIP WHEN HE  
17 WAS A COLLEGE STUDENT WORKING ON HIS DOCTORATE. IN ADDITION TO  
18 HIS WORK AT THE INTERCOLLEGIATE STUDIES INSTITUTE, VICTOR WAS  
19 APPOINTED TO THE BOARD OF FOREIGN SCHOLARSHIPS BY PRESIDENT  
20 REAGAN AND SERVED ON AN ADVISORY PANEL ON INTERNATIONAL AND  
21 CULTURAL EXCHANGE OF THE UNITED STATES INFORMATION AGENCY. AND  
22 HE WAS A MEMBER OF THE PHILADELPHIA SOCIETY, WHICH DESIGNATED  
23 HIM AS ONE OF ITS DISTINGUISHED MEMBERS AND PIONEERS. RALPH  
24 WHITE, HE WAS AN INDIVIDUAL WHO HAD -- WAS AN INSPIRATION TO  
25 COUNTLESS MEMBERS OF THE OCEANOGRAPHIC EXPLORATION COMMUNITY.



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1 HE SERVED IN THE UNITED STATES MARINE CORPS AS THEIR FORCE  
2 RECONNAISSANCE TEAM LEADER AND WAS A HIGHLY DECORATED RESERVE  
3 CAPTAIN IN THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT  
4 PHOTOGRAPHIC UNIT. HE PASSED AWAY. I SHOULD ALSO SAY HE WAS A  
5 DISTINGUISHED PROFESSIONAL CAREER AS AN AWARD-WINNING  
6 CINEMATOGRAPHER, VIDEO CAMERAMAN, AND EDITOR, WITH OVER 30  
7 YEARS OF PRODUCTION EXPERIENCE AND HUNDREDS OF MOTION PICTURES  
8 AND TELEVISION CREDITS TO HIS NAME. AND HE IS SURVIVED BY HIS  
9 DAUGHTER, DR. KRISTA FEW; AND HIS SON, RANDY PIXLEY; AND  
10 GRANDCHILDREN, SAMANTHA AND NICHOLAS; AND LONG-TIME FRIEND,  
11 CINDEE IRVINE. AND AS I SAID, HE WAS A RESERVE CAPTAIN OF THE  
12 LOS ANGELES COUNTY'S SHERIFF'S DEPARTMENT'S PHOTOGRAPHIC UNIT.  
13 HE PASSED AWAY JUST AT THE AGE OF 66. DALE FOSSEY, A  
14 LIEUTENANT OF THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT,  
15 RETIRED. HIS LAST ASSIGNMENT WAS IN THE DETECTIVE DIVISION.  
16 ETHEL DE JAYNES, 93-YEAR-OLD RESIDENT OF ANTELOPE VALLEY AND  
17 ONE OF OUR PIONEERS. A MEMBER OF OUR COUNTY FAMILY'S MOTHER,  
18 TRISH PLOEHN'S MOM PASSED AWAY, CHARDELL YVONNE CARDER. SHE  
19 WAS A LONG TIME RESIDENT OF ARCADIA, AND AS I SAID, WAS THE  
20 MOTHER OF TRISH. AND A VERY WONDERFUL LADY THAT MANY OF US  
21 KNEW AND WORKED WITH PASSED AWAY TRAGICALLY AT THE AGE OF 46.  
22 AND THAT'S PAULINE BURRIS WHO WAS PART OF THE COUNTY FAMILY.  
23 SHE HAD WORKED FOR THE INTERNAL SERVICES DEPARTMENT AS OUR  
24 MAIL CARRIER. AND MANY OF YOU WOULD KNOW HER DELIVERING OUR  
25 MAIL DAY IN AND DAY OUT, ALWAYS WITH A SMILE AND A HUG. SHE,



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1 SADLY, PASSED AWAY DURING A SURGICAL OPERATION AT KAISER  
2 HOSPITAL. AND SHE LEAVES HER CHILDREN AND GRANDCHILDREN. AND  
3 HER SERVICES ARE GOING TO BE FRIDAY, FEBRUARY 15TH AT THE GOD  
4 INSPIRED COMMUNITY CHURCH ON 8461 SAN PEDRO AT MANCHESTER IN  
5 LOS ANGELES. BUT SHE WAS A WONDERFUL LADY AND THE MOST  
6 OPTIMISTIC, POSITIVE INDIVIDUAL AND ALWAYS WELCOMED YOU WITH A  
7 SMILE IN THE MORNING. SO I MOVE THAT WE ADJOURN IN MEMORY OF  
8 THOSE MEMBERS. YES, ALL MEMBERS. ITEM NUMBER 3? COULD WE HAVE  
9 DR. SOUTHARD UP? AND I'D LIKE TO MAKE AN AMENDMENT. THE STATED  
10 PURPOSE OF THE MENTAL HEALTH SERVICES ACT IS TO PREVENT THE  
11 INCIDENCE OF UNTREATED SERIOUS MENTAL ILLNESSES AND TO REDUCE  
12 ITS LONG-TERM ADVERSE IMPACT ON INDIVIDUALS, FAMILIES, STATE  
13 AND LOCAL BUDGETS. AS INDICATED IN MY JULY 17TH, 2007 MOTION,  
14 DIRECTLY VESTING THIS FUND INTO THE ENHANCEMENT AND  
15 IMPROVEMENT APPROACHES TO ADDRESS THE MENTAL HEALTH WELL-BEING  
16 OF FOSTER CHILDREN IS WELL WITHIN THE STATED PURPOSE OF THE  
17 MENTAL HEALTH SERVICES ACT. YET FOSTER CHILDREN STILL REMAIN A  
18 PART OF A FOCAL POPULATION IN THE MENTAL HEALTH'S PLANNING  
19 PROCESS. WE NEED TO PREVENT CHILDREN'S ENTRY INTO CARE. AND  
20 FOR THOSE CHILDREN ALREADY IN CARE, WE NEED TO SAFELY REUNIFY  
21 THEM WITH THEIR PARENTS OR ESTABLISH THEIR ALTERNATIVE  
22 PERMANENCY IN A TIMELY MANNER. FOR THOSE YOUTH WHO WILL AGE  
23 OUT OF CARE WITHOUT PERMANENCY, WE NEED TO PROVIDE CONTINUED  
24 SERVICES AND FINANCIAL SUPPORTS. AND THAT'S WHY THIS BOARD HAS  
25 ALSO SUPPORTED INCREASING THE AGE OF EMANCIPATION FROM 18 TO





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1 21. LOS ANGELES COUNTY'S FOSTER CHILDREN EXPERIENCE SOME OF  
2 THE HIGHEST INCIDENCE OF MENTAL ILLNESSES DUE TO THE OBVIOUS  
3 TRAUMAS OF ABUSE OR NEGLECT, LOSS OF THEIR BIOLOGICAL PARENTS,  
4 AND ENSUING MULTIPLE FOSTER CARE PLACEMENTS. FAILURE TO  
5 ADDRESS THESE ISSUES EARLY ON IN THEIR LIVES WILL YET YIELD  
6 THE SAME IF NOT GREATER INCIDENTS AND NEGATIVE OUTCOMES IN  
7 THEIR ADULTHOOD, SUCH AS HOMELESSNESS, INCARCERATION, AND  
8 DEATH, WHICH THE METAL HEALTH SERVICES ACT IS SUPPOSED TO  
9 MITIGATE. ONE OF THE MOST EFFECTIVE STRATEGIES TO ACHIEVE THE  
10 DESIRED OUTCOMES FOR ALL THESE FOSTER CHILDREN IS THROUGH THE  
11 ASSESSMENT AND TREATMENT SERVICES FOR SUBSTANCE ABUSE,  
12 DOMESTIC VIOLENCE AND SEXUAL ABUSE. FOR THAT REASON, NOTHING  
13 SHORT OF DEDICATING A PORTION OF THESE MENTAL HEALTH FUNDS  
14 TOWARD SPECIFIC NEW AND INNOVATIVE SERVICES TO FOSTER CHILDREN  
15 OUGHT TO BE PURSUED. YET, SINCE JULY OF 2007, IT REMAINS  
16 UNCLEAR TO THIS BOARD HOW THE SIGNIFICANT FUNDING RESOURCES  
17 CAN OR WILL BE UTILIZED AS PART OF THE EVOLVING PROCESS OF  
18 DETERMINING HOW TO IMPROVE THE COUNTY'S ABILITY TO MEET THEIR  
19 MENTAL HEALTH NEEDS, THE MENTAL HEALTH NEEDS OF THESE FOSTER  
20 CHILDREN. SO I'D MOVE TO AMEND THE MOTION THAT THE C.E.O., IN  
21 CONSULTATION WITH THE DIRECTOR OF MENTAL HEALTH AND DEPARTMENT  
22 OF CHILDREN AND FAMILY SERVICES AND THE DEPARTMENT OF PUBLIC  
23 HEALTH REPORT BACK ON A QUARTERLY BASIS BY IDENTIFYING THOSE  
24 MENTAL HEALTH SERVICE AGENCY FUNDING OPPORTUNITIES TO ENSURE  
25 THAT AVAILABLE FUNDING CAN BE MAXIMIZED TO SERVE THESE MENTAL



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1 HEALTH NEEDS OF FOSTER CHILDREN, IDENTIFYING SPECIFIC NEW  
2 MENTAL HEALTH SCREENING, ASSESSMENT, AND TREATMENT SERVICES  
3 THAT M.H.S.A. CAN AFFORD AND CAN FUND. AND THREE, DEVELOPING A  
4 CLEARLY DEFINED INTERDEPARTMENTAL STRATEGY BY WHICH M.H.S.A.  
5 FUNDS WILL SUPPORT IMPROVED OUTCOMES IN PREVENTION,  
6 REUNIFICATION, AND PERMANENCY FOR THE MOST VULNERABLE CHILDREN  
7 IN OUR SOCIETY. SO THAT WOULD BE THE AMENDMENT. BUT I WOULD  
8 LIKE TO ASK DR. SOUTHARD WHAT HAS OCCURRED BETWEEN JULY '07  
9 WHEN WE ASKED FOR ADDITIONAL INFORMATION ON THE FOSTER  
10 CHILDREN AND TODAY?

11

12 **DR. MARVIN SOUTHARD:** HI.

13

14 **SUP. ANTONOVICH:** AS I STATED IN THE AMENDMENT, ON JULY 17TH OF  
15 '07, WE HAD APPROVED THE MOTION WHICH SUPERVISOR KNABE  
16 COAUTHORED WITH ME DIRECTING THE D.M.H. TO IDENTIFY THOSE  
17 MENTAL HEALTH SERVICES A.C.T. FUNDING OPPORTUNITIES FOR THOSE  
18 FOSTER CHILDREN. BUT TODAY WE STILL DON'T HAVE A CLEAR PICTURE  
19 ON THIS. SO HAVE YOU IDENTIFIED THE SPECIFIC WAYS IN WHICH THE  
20 M.H.S.A. FUNDS COULD BE UTILIZED TO SERVE FOSTER CHILDREN? AND  
21 IF SO, HOW WOULD THAT BE DONE AND HOW WILL THIS IMPACT -- THAT  
22 INVESTMENT BE MEASURED?

23

24 **DR. ROBIN KAY:** YES, SUPERVISOR. THERE ARE A NUMBER OF  
25 COMPONENTS TO THE MENTAL HEALTH SERVICES ACT, MANY OF WHICH



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1 ARE DEDICATED TO ADDRESSING THE NEEDS OF FOSTER YOUTH. THE  
2 FULL SERVICE PARTNERSHIP PROGRAMS, FOR EXAMPLE, HAVE DEDICATED  
3 FUNDING FOR THIS SPECIAL PRIORITY POPULATION. BUT IN ADDITION  
4 TO THAT, WHILE THE NEEDS OF FOSTER YOUTH, THOSE INVOLVED IN  
5 THE D.C.F.S. SYSTEM, ARE IDENTIFIED AS ONE OF OUR FOCAL  
6 POPULATIONS. WE HAVE DONE A STUDY LOOKING AT THE EXTENT TO  
7 WHICH OTHER FOCAL POPULATIONS MAY INCLUDE, IN A LESS VISIBLE  
8 WAY, THE NEEDS OF FOSTER YOUTH. AND, IN FACT, IN DECEMBER OF  
9 THIS PAST YEAR, WE DID A MATCH WITH D.C.F.S. AND WERE ABLE TO  
10 DETERMINE THAT AN ADDITIONAL 30 PERCENT OF THE FUNDS DEDICATED  
11 TO FULL SERVICE PARTNERSHIPS ACTUALLY WENT TO THE SERVICE OF  
12 FOSTER YOUTH. THAT BEING SAID, I THINK THE DEPARTMENT IS  
13 CERTAINLY INTERESTED IN BEING ABLE TO PRESENT A FULL PICTURE  
14 TO THE BOARD OF THE MULTIPLE WAYS IN WHICH THE NEEDS OF FOSTER  
15 YOUTH ARE CURRENTLY BEING IDENTIFIED, AS WELL AS FUTURE  
16 PORTIONS OF THE PLAN THAT CAN BE ADDRESSED FOR THIS  
17 POPULATION.

18  
19 **SUP. ANTONOVICH:** THE LOCAL PLANNING FOR THE USE OF THE  
20 PREVENTION AND EARLY INTERVENTION DOLLARS IS CURRENTLY  
21 UNDERWAY. WHAT IS THE ANTICIPATED AMOUNT OF THE M.H.S.A.'S  
22 P.E.I. DOLLARS? AND HOW HIGH WILL THAT PRIORITY FOR FOSTER  
23 CHILDREN TO RECEIVE A PORTION AMONG ALL THE ELIGIBLE  
24 POPULATIONS FOR THIS FUNDING BE?

25



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1 **DR. ROBIN KAY:** WELL, THE PLAN FOR THE USE OF THE PREVENTION  
2 AND EARLY INTERVENTION DOLLARS HAS NOT YET BEEN FORMULATED.  
3 THE DEPARTMENT IS JUST BEGINNING THE PROCESS OF WORKING  
4 THROUGH, WITH THE STAKEHOLDERS, TO DEVELOP THOSE PLANS. SO AT  
5 THIS POINT, IT WOULD BE PREMATURE FOR ME TO QUOTE AN EXACT  
6 PERCENTAGE OR FIGURE. BUT I DO KNOW THAT THE DEPARTMENT,  
7 THROUGH ITS STAKEHOLDER PROCESS, HAS DONE A NUMBER OF  
8 PRESENTATIONS TO THOSE INVOLVED IN THE FOSTER CARE SYSTEM AND  
9 WILL INVOLVE THEM IN THE STAKEHOLDER PROCESS.

10

11 **SUP. ANTONOVICH:** AS I MENTIONED, THE PROBLEM WITH CHILDREN  
12 BEING EMANCIPATED WITHOUT HAVING THESE SERVICES AVAILABLE TO  
13 THEM, SO HOW IS THE DEPARTMENT WORKING WITH THE DEPARTMENT OF  
14 CHILDREN AND FAMILY SERVICES TO PROVIDE THE M.H.S.A. FUNDED  
15 SERVICES TO ENSURE THAT THE KATIE A. CLASS OF FOSTER CHILDREN  
16 WHO ARE GOING TO EMANCIPATE WITHOUT PERMANENCY WILL BE ABLE TO  
17 THRIVE AS ADULTS?

18

19 **DR. ROBIN KAY:** ONE GOOD EXAMPLE OF THAT IS INCLUDED IN OUR  
20 COMMUNITY SERVICES AND SUPPORTS PLANS. ONE OF THE SPECIFIC  
21 COMPONENTS OF OUR M.H.S.A. PLAN IS THE DEDICATION OF FUNDS TO  
22 THE DROP-IN CENTERS, WHICH HAVE BEEN ESTABLISHED AS A  
23 PARTNERSHIP BETWEEN D.C.F.S. PRIMARILY AS THE LEAD AGENCY,  
24 PROBATION AND MENTAL HEALTH, TO SPECIFICALLY ADDRESS THE NEEDS  
25 OF EMANCIPATING YOUTH. SO THE DEPARTMENT, THROUGH ITS C.S.S.



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1 PLAN, IS FUNDING AN EXPANSION OF THOSE DROP-IN CENTERS IN AN  
2 EFFORT TO IDENTIFY AND BETTER SERVE SPECIFICALLY THOSE YOUTH  
3 18 TO 21 WHO ARE LEAVING THE FOSTER CARE SYSTEM AND MOVING  
4 INTO THE COMMUNITY.

5

6 **SUP. ANTONOVICH:** SO I'D MOVE THE ITEM AS AMENDED. ITEM NUMBER  
7 1 WAS HELD.

8

9 **SUP. BURKE, CHAIR:** COULD YOU PULL UP ALL OF HIS WHERE HE'S THE  
10 ONLY PERSON? AND THEN THERE'S SOME THAT HE'S WITH OTHERS. AND  
11 THEN THE ONE WHERE HE'S WITH OTHERS? OKAY. MR. SACHS? WERE YOU  
12 COMING UP? AND WE'D LIKE FOR YOU TO STAY UP THERE SO THAT WHEN  
13 OTHERS ARE CALLED, WHERE OTHER PEOPLE ARE ALSO HOLDING IT, YOU  
14 WILL BE RIGHT THERE ON THE FRONT ROW TO RESPOND, TO JOIN IN.  
15 AND YOU ARE HOLDING 1-P, 1, 7, 13, 21, 25, 30, 32, AND CS-1.  
16 YOU MIGHT WANT TO ADDRESS THOSE.

17

18 **ARNOLD SACHS:** OKAY. GOOD MORNING. THANK YOU VERY MUCH. I WOULD  
19 HAVE SPOKEN ON THIS ONE LAST WEEK. THIS IS THE RESTAURANT  
20 GRADING. JUST OUT OF CURIOSITY, COULD YOU GIVE US THE STATUS  
21 ON THE PRODUCE MARKET AREA? I KNOW THAT IS NOT PART OF THE  
22 RESTAURANT GRADING, BUT I REMEMBER THAT THERE WAS A NEWS STORY  
23 BY N.B.C. ABOUT THE DEPLORABLE CONDITIONS OF THE PRODUCE  
24 MARKET AREA AND WHAT THE STATUS OF THAT IS RIGHT NOW. IS THERE



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1 ANY FOLLOW UP TO THAT? THAT'S WHAT I HAVE ON THAT ONE. NEXT  
2 ONE, MA'AM?

3

4 **SUP. BURKE, CHAIR:** YOU DID 1-P. 1?

5

6 **ARNOLD SACHS:** 1-P. YEAH, THIS IS KIND OF CRAZY, BUT I WAS JUST  
7 CURIOUS. IT SAYS HERE -- I WAS GOING TO DO 1-H AND 1-P. IN  
8 BOLD TYPE IT SAYS AGENDA FOR THE MEETING OF THE REGIONAL PARK  
9 AND OPEN SPACE DISTRICT OF THE COUNTY OF LOS ANGELES, TUESDAY,  
10 FEBRUARY 12TH, 2008, 9:30 A.M. THERE'S NO AGENDA LISTED. SO  
11 I'M WONDERING, NEXT MONTH, WILL THERE BE A RECOMMENDATION TO  
12 APPROVE THE MEETING OF THE REGIONAL PARK COMMISSION FOR  
13 FEBRUARY 12TH, 2008 WITH NO AGENDA? JUST CURIOUS. IS THERE ANY  
14 REASON WHY THEY'RE LISTED IF THERE'S NO AGENDA AT ALL FOR THE  
15 MEETINGS? ITEM NUMBER 1, THE BOARD OF SUPERVISORS HAS A COUPLE  
16 OF APPOINTMENTS. THE FIRST ONE I WANTED TO TALK ABOUT IS  
17 STEPHEN CHESSER, DEVELOPMENT DISABILITIES BOARD. AGAIN  
18 DISABILITIES, ACCESS SERVICES INCORPORATED, ACCESS SERVICES. I  
19 KNOW THAT THE COUNTY, AS THE MEMBERSHIP OF THE L.A.C.M.T.A.  
20 CONSIDERS THEM TO BE ONE ENTITY. YET THEIR OWN HISTORY THAT'S  
21 AVAILABLE ON THE DOROTHY PAYTON LIBRARY SHOWS THAT ACCESS  
22 SERVICES INCORPORATED WAS ESTABLISHED BY THE L.A.C.M.T.A. AND  
23 THEN CHANGED AND REORGANIZED AS A NONPROFIT ACCESS SERVICES IN  
24 1994. WHY THE L.A.C.M.T.A. INSISTS ON CONSIDERING BOTH OF  
25 THOSE ENTITIES AS ONE IS BEYOND ME. TO JUST ALLOW THE





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1 MISAPPROPRIATION OF FUNDING THAT COULD BE USED TO HELP PEOPLE  
2 TO BE JUST PUT INTO PEOPLE'S POCKETS. IT'S SHAMEFUL.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY KNABE ON 1-P. MOVED BY  
5 KNABE, SECONDED BY ANTONOVICH; SO ORDERED. ON 1, MOVED BY  
6 ANTONOVICH, SECONDED BY YAROSLAVSKY; WITHOUT OBJECTION, SO  
7 ORDERED. AND YOU ARE NOW AT 7.

8

9 **ARNOLD SACHS:** NO. STILL NUMBER 1. YOU ALSO ARE APPOINTING  
10 SOMEBODY TO THE CONVENTION CENTER. AND I'D JUST LIKE TO REFER  
11 TO AN ARTICLE FROM THE DAILY BREEZE FROM DECEMBER OF 2007,  
12 DECEMBER 29TH. THIS IS REGARDING CAR RENTAL COMPANIES AGREEING  
13 TO PAY 24 MILLION INTO THE STATE TOURISM FUND, WHICH I'M SURE  
14 THE CONVENTION CENTER GETS SOME FUNDING OR IS ENTITLED TO  
15 FUNDING, I'M NOT SURE. BUT ARE THEY ELIGIBLE FOR FUNDING? IN  
16 THIS STORY, IT SAYS "IN EXCHANGE FOR THE FEE BEING UNBUNDLED,  
17 CAR RENTAL COMPANIES AGREE TO PAY 24 MILLION INTO THE FUND TO  
18 SUPPORT THE QUASI-PUBLIC CALIFORNIA TRADE AND TOURISM  
19 COMMISSION, WHICH PROMOTES TOURISM IN CALIFORNIA. THIS  
20 CONTRIBUTION ALLOWED THE STATE TO REDUCE ITS ALLOCATION FOR  
21 THE AGENCY TO \$1 MILLION FROM 7.7 MILLION." NOW AGAIN, IT'S A  
22 MATH PROBLEM. AND I KNOW THAT THE COUNTY BOARD OF SUPERVISORS  
23 DOES HAVE PROBLEMS WITH MATH. BUT IF THEY GET \$24 MILLION FROM  
24 THE RENTAL CAR COMPANIES, HOW COME THEY STILL HAVE TO PAY \$1



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1 MILLION? WOULDN'T YOU THINK THERE WOULD BE A SURPLUS? I DON'T  
2 KNOW. MAYBE WE CAN GET AN ANSWER.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT. WAS THAT ON 1?

5

6 **ARNOLD SACHS:** THAT WAS ON NUMBER 1, THE APPOINTMENTS.

7

8 **SUP. BURKE, CHAIR:** ALL RIGHT. AND I THINK WE ALREADY VOTED ON  
9 THAT. IF YOU'LL DO 7, 13, 21, 25, 30, 32 AND CS-1.

10

11 **ARNOLD SACHS:** WELL, NUMBER 7 IS YOU'RE PUTTING FUNDING INTO  
12 DOING SOME REPAIR WORK AT WILL ROGERS STATE PARK. AND I'M JUST  
13 CURIOUS. I BELIEVE THAT WILL ROGERS STATE PARK IS ON THE LIST  
14 OF PARKS TO BE CLOSED BY THE GOVERNOR DUE TO THE FUNDING  
15 SHORTAGE, THE DEFICIT FACED BY THE STATE.

16

17 **SUP. BURKE, CHAIR:** THIS IS TO OPPOSE THAT. NUMBER 7 IS  
18 OPPOSING THAT.

19

20 **ARNOLD SACHS:** OH, THANK YOU. WELL, I WASN'T SURE. I SEE  
21 FUNDING. I UNDERSTAND YOU WANT TO OPPOSE IT, BUT WOULD IT BE  
22 BETTER TO WAIT TO PUT THE FUNDING IN BEFORE THEY FIND OUT IF  
23 THEY'RE GOING TO OPEN IT OR CLOSE IT? NUMBER 7. WHICH ONE DID  
24 YOU WANT ME TO DO?

25



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1 **CLERK SACHI HAMAI:** DO YOU WANT TO--

2

3 **SUP. BURKE, CHAIR:** ON 7, MOVED BY YAROSLAVSKY, SECONDED BY  
4 ANTONOVICH; WITHOUT OBJECTION, SO ORDERED.

5

6 **ARNOLD SACHS:** 13 DEALS WITH WASTE MANAGEMENT AND THE WAY THE  
7 COUNTY BOARD OF SUPERVISORS HANDLES WASTE MANAGEMENT. I  
8 BELIEVE IT SHOULD BE WASTE MISMANAGEMENT. STILL HAVEN'T,  
9 AGAIN, RECEIVED ANY QUALIFYING ANSWERS, ALTHOUGH AN  
10 EXPLANATION WAS GIVEN, BUT IT'S JUST AN UNBELIEVABLE  
11 EXPLANATION REGARDING THE SUNSHINE CANYON LANDFILL AND THE  
12 DISCREPANCY BETWEEN THE 66,000 TONS OF TRASH THAT THE COUNTY  
13 AUTHORIZES AND THE 72,000 TONS OF TRASH THAT THEY STATE WILL  
14 BE DUMPED AT THE SUNSHINE CANYON LANDFILL BY INCREASING THE  
15 TOTAL TONNAGE FROM 6,000 TO 12,100 TONS PER DAY 6 DAYS A WEEK.

16

17 **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY KNABE.

18

19 **CLERK SACHI HAMAI:** MADAME CHAIR, ON THIS ITEM, THE CHIEF  
20 EXECUTIVE OFFICER WOULD LIKE TO CONTINUE IT FOR THREE WEEKS TO  
21 MARCH 4TH.

22

23 **SUP. BURKE, CHAIR:** WITHOUT OBJECTION, IT IS CONTINUED FOR  
24 THREE WEEKS.

25



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1 **CLERK SACHI HAMAI:** THANK YOU.

2

3 **ARNOLD SACHS:** THEN YOU HAVE 25?

4

5 **CLERK SACHI HAMAI:** 21.

6

7 **ARNOLD SACHS:** I THOUGHT THAT WAS GOING TO BE HELD BY SOMEBODY  
8 ELSE, ALSO. 21 WAS HELD?

9

10 **SUP. BURKE, CHAIR:** I WAS HOLDING IT. WHY DON'T YOU GO RIGHT  
11 AHEAD AND I'LL BRING IT BACK AGAIN. ALL RIGHT. GO TO 25, THEN.

12

13 **ARNOLD SACHS:** 25. COUNTY U.S.C., COUNTY L.A.C.+U.S.C. THIS IS  
14 AGAIN THE THIRD WEEK IN A ROW THIS HAS MADE IT AFTER WE WERE  
15 TOLD THAT THEY WEREN'T GOING TO COME BEFORE THE COUNTY BOARD  
16 OF SUPERVISORS REQUESTING MORE MONEY. I UNDERSTAND THAT THIS  
17 IS A RESOLUTION OF \$328,000, A LITTLE OVER \$328,000. DOES THAT  
18 MEAN THE COUNTY IS PAYING \$328,000 FOR A TOTAL OF ALMOST \$1.1  
19 MILLION THAT THE COUNTY HAS PAID OUT IN ADDITION TO THE COST  
20 OVERRUNS THAT WERE BROUGHT BEFORE THE COUNTY BOARD OF  
21 SUPERVISORS I BELIEVE LAST NOVEMBER WITH A PROMISE NOT TO SHOW  
22 UP AGAIN. SO THREE WEEKS IN A ROW THEY HAVE COME BACK BEFORE  
23 THE COUNTY BOARD OF SUPERVISORS ASKING FOR MONEY. WE'LL SEE  
24 YOU NEXT WEEK WITH THE COUNTY L.A.C.+U.S.C.

25



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1   **SUP. BURKE, CHAIR:** MOVED BY MOLINA, SECONDED BY KNABE WITHOUT  
2   OBJECTION. SO ORDERED. ITEM 30.

3

4   **ARNOLD SACHS:** ITEM 30. THIS IS JUST ONE FOR THE BOOKS. WILL  
5   THIS BE ACCESS SERVICES ROADS OR ACCESS SERVICES INCORPORATED  
6   ROADS?

7

8   **SUP. BURKE, CHAIR:** ALL RIGHT. MOVED BY ANTONOVICH, SECONDED BY  
9   YAROSLAVSKY; WITHOUT OBJECTION, SO ORDERED.

10

11   **ARNOLD SACHS:** AND ITEM 32, JUST CURIOUS. I KNOW THIS FORENSIC  
12   FACILITIES IS BRAND NEW. WHAT'S THE STATUS ON THE STAFFING? IS  
13   THAT UP-TO-DATE? UP TO PAR? I KNOW THAT SOMETIMES THE COUNTY  
14   BOARD OF SUPERVISORS WILL BLOW THEIR HORN ABOUT HOW THEY'RE  
15   CONSTRUCTING A NEW FACILITY, YET NOT HAVING THE FUNDING TO  
16   STAFF THE FACILITY ADEQUATELY. IS THIS A FACILITY THAT'S BEEN  
17   STAFFED AND IS ADEQUATELY RUNNING AT AN ADEQUATE PERFORMANCE  
18   LEVEL?

19

20   **SUP. BURKE, CHAIR:** MOVED BY KNABE SECOND BY YAROSLAVSKY  
21   WITHOUT OBJECTION, SO ORDERED.

22

23   **ARNOLD SACHS:** THANK YOU FOR YOUR ANSWERS.

24

25   **SUP. BURKE, CHAIR:** CS-1.



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1

**ARNOLD SACHS:** CS-1, REGARDING CLOSED SESSIONS, I'M JUST  
CURIOUS TO FIND OUT WHAT THE CUMULATIVE TOTAL OF THE CLOSED  
SESSIONS. ARE THESE CASES BEING HELD OR BEING -- IS COUNTY  
STAFF, LEGAL STAFF, USED FOR ALL OF THESE CASES? OR SOME OF  
THESE CASES BEING PUT OUT FOR PRIVATE PRACTICES TO ADJUDICATE  
FOR THE COUNTY? AND IF SO, WHAT IS THE BUDGET FOR THAT? WHERE  
DOES IT STAND? AND WHAT'S THE BUDGET SO FAR SPENT ON  
LITIGATION FEES FOR THE COUNTY? THANK YOU FOR YOUR TIME AND  
THANK YOU VERY MUCH FOR YOUR ANSWERS.

11

**SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY  
YAROSLAVSKY, WITHOUT OBJECTION. SO ORDERED.

14

**CLERK SACHI HAMAI:** MADAME CHAIR, THAT ITEM IS GOING INTO  
CLOSED SESSION.

17

**SUP. BURKE, CHAIR:** GOING INTO CLOSED SESSION, RIGHT. YEAH, I'M  
SORRY.

20

**SUP. ANTONOVICH:** LET ME CALL UP S-1 WHICH IS A SET ITEM AT 11  
O'CLOCK, WE CARRIED OVER FOR THE DEPARTMENT OF PUBLIC HEALTH.

23





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1   **SUP. BURKE, CHAIR:** IT'S 5 OF. DO YOU WANT TO TAKE ANOTHER  
2   ITEM, VERY SHORT ITEM, BEFORE THAT AND THEN WE'LL CALL THEM AT  
3   11?

4

5   **SUP. ANTONOVICH:** I'LL JUST TAKE NUMBER 12. I WOULD JUST LIKE  
6   TO MAKE THE AMENDMENT THAT THE BOARD DIRECT THE C.E.O. TO ADD  
7   THE FOLLOWING NEW POLICY TO THE JUSTICE ANTICRIME SECTION OF  
8   THE FEDERAL LEGISLATIVE POLICIES ADDRESSING ISSUES OF MAJOR  
9   COUNTY INTERESTS, "SUPPORT PROPOSALS WHICH WOULD INCREASE THE  
10   COUNTY'S SHARE OF JUSTICE ASSISTANCE GRANT FUNDING, PROVIDE  
11   DIRECT AND TIMELY FUNDING TO THE COUNTY, AND INCREASE THE  
12   COUNTY'S DECISION MAKING AUTHORITY AND FLEXIBILITY OVER THE  
13   USE OF THE JUSTICE ASSISTANCE GRANT FUNDING" THAT'S ALL. SO  
14   I'D MAKE THAT MOTION TO APPROVE THE ITEM.

15

16   **SUP. BURKE, CHAIR:** MOVED BY ANTONOVICH, SECONDED BY  
17   YAROSLAVSKY; WITHOUT OBJECTION, SO ORDERED AS AMENDED. THEY  
18   WILL BE GETTING THAT PUT TOGETHER IF YOU WANT TO TAKE UP  
19   ANOTHER. THERE ARE A COUPLE OF ITEMS THAT ARE BEING HELD.

20

21   **SUP. ANTONOVICH:** OKAY, DO YOU WANT TO DO THAT?

22

23   **SUP. BURKE, CHAIR:** BY DR. CLAVREUL?

24



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1   **SUP. ANTONOVICH:** DR. CLAVREUL? IT IS A SET ITEM. OKAY. THEY  
2   WILL BE SET UP IN JUST A MOMENT. NO, WE DIDN'T CALL. IT'S A  
3   SET ITEM. ARE YOU SET UP YET?

4

5   **SUP. ANTONOVICH:** LET ME SAY, THE RESTAURANT GRADING SYSTEM HAS  
6   BEEN A GREAT SUCCESS. AND IT DOESN'T SEEM LIKE I INITIATED  
7   THIS 10 YEARS AGO, AS I SAID LAST WEEK TO DR. FIELDING AND THE  
8   MEMBERS OF HIS DEPARTMENT. IT SEEMS LIKE IT'S BEEN IN  
9   EXISTENCE FOR ABOUT TWO OR THREE YEARS. BUT WE'VE HAD AN  
10  INTERESTING -- ABLE TO DETERMINE WHAT HAS HAPPENED WITHIN THAT  
11  10-YEAR PERIOD. AND FOR THE RECORD, WE HAVE OVER 25,000  
12  RESTAURANTS IN LOS ANGELES COUNTY, OVER 12,300 FOOD MARKET  
13  RETAIL OUTLETS AND OVER 21 RETAIL FOOD PROCESSORS. 77 CITIES  
14  HAVE ADOPTED THE GRADING ORDINANCE, AND 99.6 PERCENT OF ALL  
15  RETAIL FOOD FACILITIES WITHIN THE COUNTY. ON SEPTEMBER 11TH OF  
16  THIS PAST YEAR, DUARTE BECAME THE 77TH CITY TO ADOPT THE  
17  ORDINANCE GRADING. AND DUARTE COMMENCED THAT ON OCTOBER 11TH  
18  OF THIS PAST YEAR. EIGHT CITIES ARE NOT PARTICIPATING, WHICH  
19  IS 0.4 PERCENT OF ALL RETAIL FOOD FACILITIES. 86 PERCENT OF  
20  THE RESIDENTS BELIEVE THE GRADING SYSTEM HAS BEEN VERY  
21  EFFECTIVE IN IMPROVING SANITARY CONDITIONS AND INCLUDING THERE  
22  WAS A 13 PERCENT REDUCTION IN FOOD-BORNE ILLNESSES THAT PEOPLE  
23  HAD RECEIVED IN THE PAST. THERE HAS BEEN A REDUCTION. AND FOOD  
24  HANDLER CERTIFICATION IS NOW A STATE LAW AND IS BASED ON THE  
25  LOS ANGELES COUNTY MODEL. BUT DR. FIELDING HAS A LITTLE



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1 PRESENTATION ON THIS, VERY GREAT, CONSTRUCTIVE, PRODUCTIVE  
2 PROGRAM. DR. FIELDING?

3

4 **DR. JONATHAN FIELDING:** THANK YOU SO MUCH, SUPERVISOR  
5 ANTONOVICH. THANK YOU FOR YOUR STRONG SUPPORT AND THANK THE  
6 REST OF THE BOARD FOR YOUR VERY STRONG SUPPORT OF THIS VERY  
7 SUCCESSFUL PROGRAM. OBVIOUSLY, FOOD-BORNE ILLNESSES IS A BIG  
8 ISSUE AND RESTAURANT HYGIENE IS AN IMPORTANT PART OF THAT. THE  
9 NATIONAL ESTIMATES ARE THAT THERE ARE 5,000 DEATHS NATIONALLY  
10 AND 325,000 HOSPITALIZATIONS A YEAR FOR FOOD-BORNE ILLNESS.  
11 AND ABOUT 50 PERCENT OF THOSE ARE ASSOCIATED WITH RESTAURANTS  
12 AND RETAIL FOOD FACILITIES. SO ABOUT HALF THERE, HALF AT HOME.  
13 AND OF COURSE PEOPLE ARE EATING AT RESTAURANTS MORE OFTEN THAN  
14 EVER. SO BACK IN 1998, AT YOUR BOARD'S DIRECTION, WE MADE  
15 CHANGES IN THE PROGRAM. WE ESTABLISHED A SCORING CRITERIA THAT  
16 EVERYBODY CAN UNDERSTAND, STARTING WITH 100. EVERYBODY STARTS  
17 WITH A PERFECT SCORE, AND THEN BASED ON THE RISK-BASED  
18 INSPECTION, YOU'D GET POINTS DEDUCTED FOR SERIOUS PROBLEMS. WE  
19 CREATED A RISK-BASED SYSTEM SO THAT THOSE WITH HIGHER RISKS,  
20 THOSE RETAIL FOOD FACILITIES WITH HIGHER RISKS WOULD BE  
21 INSPECTED MORE OFTEN; AND WE MADE SURE THAT WE HAD HIGH  
22 INTEGRITY IN THE PROGRAM BY HAVING INSPECTORS ROTATE AND  
23 HAVING SUPERVISORS DO INSPECTIONS AFTER THE REGULAR INSPECTOR  
24 HAD, ON AN UNANNOUNCED BASIS. WE ALSO ESTABLISHED AT THAT  
25 POINT THE LETTER GRADE. BECAUSE EVERYBODY KNOWS WHAT AN A IS



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1 AND EVERYBODY ASPIRES TO THAT IN SCHOOL. AND WE INCREASED  
2 PUBLIC ACCESS, BOTH ONLINE AND ON SITE. SO YOU CAN GO AND  
3 SEARCH THE WEB AND FIND WHATEVER YOU WANT ABOUT THAT FACILITY  
4 BEFORE YOU GO. THERE'S ALSO A 24-HOUR ENVIRONMENTAL HEALTH HOT  
5 LINE, WHICH IS 888-700-9995. WHAT HAPPENED AS A RESULT OF THIS  
6 WAS IMPROVED INDUSTRY KNOWLEDGE OF SAFE FOOD HANDLING  
7 PRACTICES BY ESTABLISHING A CERTIFIED FOOD HANDLER TRAINING  
8 REQUIREMENT. WE REQUIRE THAT EVERY ESTABLISHMENT HAVE SOMEBODY  
9 ON ALL SHIFTS WHO IS TRAINED IN SAFE FOOD HANDLING PRACTICES.  
10 WE ESTABLISHED A NEW HOME FOR REPORTING HEALTH AND SAFETY  
11 THREATS. WE TRAINED ALL RELEVANT STAFF TO ENSURE PROPER  
12 PROGRAM IMPLEMENTATION. AND THEN THERE WERE CHANGES MADE ALONG  
13 THE WAY TO IMPROVE IT. ESTABLISHED AN OWNER-INITIATED  
14 INSPECTION SYSTEM. THAT MEANS THAT THE OWNERS, IF THEY'RE NOT  
15 HAPPY WITH THEIR GRADE, CAN ASK FOR A SET OF ADDITIONAL  
16 INSPECTIONS, PAY FOR THAT. AND WE THEN DO TWO FURTHER  
17 UNANNOUNCED INSPECTIONS, ONE WITHIN 10 DAYS OF REQUESTS,  
18 ANOTHER WITHIN 60 DAYS. AND THAT, IN MANY WAYS, IS THE SECRET  
19 OF THIS PROGRAM, THAT IN FACT OWNERS CAN, ONCE IN EVERY 12-  
20 MONTH PERIOD, ASK FOR RE-INSPECTIONS. BUT THEY CAN'T DO IT  
21 MORE OFTEN. SO THEY CAN'T JUST KEEP ASKING FOR IT UNTIL THEY  
22 GET THE RIGHT GRADE. AND THEREFORE, THERE'S A VERY STRONG  
23 INCENTIVE TO PAY ATTENTION EVERY DAY, EVERY HOUR, EVERY SHIFT  
24 TO GOOD FOOD SAFETY HYGIENE. WE CREATED A COMPLIANCE  
25 ASSISTANCE GROUP, AN OMBUDSMAN TO RESOLVE DISPUTES BETWEEN THE



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1 INDUSTRY AND ENVIRONMENTAL HEALTH, A CONSULTATION AND  
2 TECHNOLOGIC SERVICE TO HELP EDUCATIONAL OUTREACH. AND I WANT  
3 TO ALSO SAY THAT WE'VE HAD GOOD COOPERATION FROM THE LOCAL  
4 RESTAURANT ASSOCIATION. THAT'S BEEN VERY IMPORTANT BECAUSE  
5 IT'S A WIN FOR EVERYBODY. OKAY. WHAT'S THE OUTCOME? IN 2006/-  
6 7, THERE WERE 113,000 TOTAL INSPECTIONS OF RESTAURANTS, RETAIL  
7 MARKETS AND FOOD PROCESSORS. OF THOSE, 54 PERCENT WERE ROUTINE  
8 INSPECTIONS. ANOTHER 46 PERCENT WERE FOLLOW-UP AND COMPLAINT  
9 INSPECTIONS. WE HAVE CURRENTLY 227 BUDGETED POSITIONS FOR  
10 INSPECTIONS. AND OF THOSE, ABOUT 12 PERCENT ARE VACANT. AND  
11 OVER 99.5 PERCENT OF THE FACILITIES, AS SUPERVISOR ANTONOVICH  
12 INDICATED, ARE IN AREAS THAT HAVE ADOPTED THE LETTER GRADING  
13 SYSTEM. IF YOU LOOK AT THE IMPROVED RESULTS, THE MOST DRAMATIC  
14 ONES ARE IN THE LOWER PART OF THE SCALE. IN 1997, BEFORE THIS  
15 WAS PUT IN PLACE, UNFORTUNATELY WE HAD TOO MANY THAT WERE AT  
16 WHAT WOULD HAVE BEEN A C OR BELOW C. 17.6 PERCENT WOULD HAVE  
17 BEEN A C GRADE. AND NOW WE'RE DOWN TO 1.8. SO THAT'S A 90  
18 PERCENT REDUCTION. BUT THE ONES WITH THE LOWEST SCORE, THE  
19 ONES WE DON'T GIVE LETTER GRADES TO, ONLY NUMBER GRADES, THE  
20 ONES BELOW 70, THOSE WERE ALMOST 12 PERCENT IN 1997. THEY'RE  
21 NOW DOWN TO .2 PERCENT, WHICH IS A 98 PERCENT REDUCTION IN  
22 THOSE WHERE WE THINK CONSUMERS WERE AT GREATEST RISK. WE ALSO  
23 HAVE HAD STUDIES DONE BY OUTSIDE EXPERTS AND ACADEMIC  
24 INSTITUTIONS, PEER REVIEWED PUBLICATIONS, SHOWING A 13 PERCENT  
25 REDUCTION IN HOSPITALIZATION FOR SEVERE FOOD-BORNE ILLNESS. SO



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1 WHEN WE COMPARE L.A. COUNTY AND THE OTHER COUNTIES, WE'VE HAD  
2 A REMARKABLE REDUCTION. AND ANOTHER STUDY FOUND A 20 PERCENT  
3 REDUCTION IN FOOD-BORNE ILLNESS. SO THIS IS REALLY HAVING BIG  
4 EFFECTS. WHEN WE SURVEYED COUNTY RESIDENTS, 84 PERCENT HAD  
5 HEARD OF THE PROGRAM. THAT WAS A NUMBER OF YEARS AGO. 77  
6 PERCENT NOTICED THE POSTED GRADE EVERY TIME. AND AT LEAST TWO-  
7 THIRDS SAID THEY WERE INFLUENCED IN THEIR CHOICE OF  
8 RESTAURANTS BY THE GRADES. AND OF COURSE YOU CAN GET ONLINE  
9 RATINGS AND REPORTS AT LAPUBLICHEALTH.ORG\RATING. AND WE'VE  
10 HAD AN AVERAGE OF OVER 250,000 SEARCHES A YEAR. AND IN THE  
11 LAST YEAR, OVER A PERIOD OF 11 MONTHS IN 2007, WE HAD OVER  
12 450,000 SEARCHES. THE 2001 SURVEY FOUND THAT 91 PERCENT OF THE  
13 RESPONDENTS LIKE THE PROGRAM. AND 90 PERCENT THOUGHT IT HAD  
14 BEEN SUCCESSFUL IN ASSURING FOOD SAFETY. AN INDEPENDENT STUDY  
15 BY A STANFORD ECONOMIST ALSO FOUND THE GOOD ECONOMIC REASONS  
16 FOR DOING A GOOD JOB. THOSE WITH A'S, THAT GO FROM A TO B,  
17 WIND UP WITH A DECREASE IN REVENUE. THOSE THAT GO FROM B TO A  
18 SEE AN INCREASE IN REVENUE. AND THAT'S VERY, VERY IMPORTANT,  
19 OBVIOUSLY. THE STATE HAS MODELED THEIR PROGRAM AFTER OURS.  
20 THEY NOW REQUIRE ALL COUNTY-TO-USER RISK-BASED INSPECTION  
21 FORM. THEY NOW HAVE A FOOD HANDLER CERTIFICATION REQUIREMENT.  
22 AND THEY MANDATE PUBLIC DISCLOSURE OF INSPECTION RESULTS ON  
23 SITE AND ONLINE. WE'VE HAD AGENCIES ALL AROUND THE WORLD THAT  
24 HAVE INDICATED AN INTEREST AND HAVE EMULATED THIS PROGRAM. AND  
25 THE PROGRAM HAS RECEIVED NUMEROUS AWARDS FROM THE COMMUNITY,





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1 INDUSTRY AND GOVERNMENTAL AGENCIES. SO I WANT TO JUST THANK  
2 THE WONDERFUL STAFF WHO HAS PUT THIS TOGETHER. IT WASN'T EASY.  
3 BUT WITH THE BOARD'S SUPPORT AND CLEAR DIRECTION, THIS HAS  
4 BEEN A REAL WINNER. AND I THINK THIS IS A PROGRAM THAT HAS  
5 EARNED AN A. THANK YOU.

6

7 **SUP. ANTONOVICH:** LET ME ASK WHAT TYPE OF OUTREACH HAS THE  
8 DEPARTMENT DONE TO ADDRESS THE FOOD PREPARATIONS FOR THE  
9 ETHNIC COMMUNITIES? THE TYPE OF OUTREACH WE'VE DONE TO OUR  
10 ETHNIC COMMUNITY RESTAURANTS?

11

12 **DR. JONATHAN FIELDING:** WE'VE HAD -- I'M SORRY, ETHNIC. WE HAVE  
13 HAD A SPECIAL OUTREACH UNIT. WE HAVE BEEN LOOKING AT THAT, OF  
14 COURSE. WE HAVE WONDERFUL DIVERSITY. AND WE HAVE A NUMBER  
15 ETHNIC CUISINES THAT USE PRACTICES WHICH ARE NOT THOSE THAT  
16 ARE EASILY COVERED BY THE ROUTINE APPROACHES THAT WE TAKE. SO  
17 WE'VE BEEN WORKING WITH THOSE. AND OF COURSE OUR FIRST  
18 PRIORITY ALWAYS HAS TO BE TO PROTECT THE PUBLIC. BUT WE ARE  
19 TRYING TO BE AS ACCOMMODATING AS WE CAN WITHIN THAT AND WITHIN  
20 THE STATE REQUIREMENTS.

21

22 **SUP. ANTONOVICH:** AND HOW IS THE DEPARTMENT GOING TO ADDRESS  
23 THE 33 VACANT INSPECTOR POSITIONS?

24



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1 **DR. JONATHAN FIELDING:** WELL WE HOPE TO FILL THEM.  
2 UNFORTUNATELY, WE'VE WOUND UP BEING A TRAINING GROUND FOR  
3 INSPECTORS FOR THE WHOLE SOUTHERN CALIFORNIA. SO WE TRAIN THEM  
4 AND THEN OFTENTIMES THEY'RE HIRED AWAY BY ADJACENT  
5 JURISDICTIONS. SO TRYING TO KEEP THAT LIST FULL, THE  
6 COMPLEMENT FULL, HAS BEEN A CHALLENGE AND REMAINS A CHALLENGE.

7

8 **SUP. ANTONOVICH:** AND HOW LONG DOES IT TAKE FOR THE RESULTS OF  
9 THE RESTAURANT INSPECTION TO BE AVAILABLE ONLINE?

10

11 **DR. JONATHAN FIELDING:** IT'S A VERY SHORT PERIOD OF TIME. IT'S  
12 USUALLY WITHIN A COUPLE OF DAYS. WHAT WE WOULD LIKE TO DO IN  
13 THE FUTURE IS HAVE A SYSTEM WHERE IT WOULD BE AUTOMATIC AND  
14 WEB-BASED AND UPLOADED. AND WE'VE HAD SOME EFFORTS TO TRY AND  
15 DEVELOP THE RIGHT SYSTEM, BUT IT'S A VERY -- THERE'S BEEN A  
16 LOT OF TECHNOLOGIC INNOVATION, AND SO WE CONTINUE TO LOOK FOR  
17 A SYSTEM THAT CAN DO THAT WITHOUT HAVING TO REINVENT  
18 SOMETHING.

19

20 **SUP. ANTONOVICH:** OKAY WE JUST WANT TO THANK YOU, THE  
21 DEPARTMENT FOR YOUR LEADERSHIP. AND PERHAPS WE COULD ALSO ASK  
22 THE C.E.O. AND HUMAN RESOURCES TO REVIEW THE SALARY IF PEOPLE  
23 ARE BEING HIRED OUT TO OTHER CITIES, TO IMPLEMENT THE SIMILAR  
24 PROGRAM BECAUSE OF SALARY DIFFERENTIALS. I JUST WANT TO THANK  
25 DR. FIELDING AND THE DEPARTMENT.



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1

2 **SUP. BURKE, CHAIR:** IT CERTAINLY HAS BEEN SUCCESSFUL AND WE  
3 WANT TO CONGRATULATE YOU AND CONGRATULATE THE DEPARTMENT ON  
4 CARRYING IT OUT IN A WAY THAT HAS MADE IT POSSIBLE FOR PEOPLE  
5 TO REALLY HAVE A LOT OF RELIANCE ON THOSE GRADES WHEN THEY SEE  
6 THEM. PEOPLE LOOK FOR THEM. IT'S SOMETHING THAT HAS BEEN  
7 ACCEPTED BY THE PUBLIC AND REALLY HAS REALLY MADE A  
8 DIFFERENCE.

9

10 **DR. JONATHAN FIELDING:** WELL, THANK YOU SO MUCH. I WOULD JUST  
11 ASK EVERYBODY WHO IS A RESIDENT OF L.A. COUNTY, IF YOU SEE  
12 SOMETHING YOU DON'T LIKE, THAT YOU THINK IS A PROBLEM WITH ANY  
13 RETAIL FOOD ESTABLISHMENT YOU GO INTO, CALL US AND WE WILL DO  
14 WITHIN 24 HOURS A COMPLAINT INSPECTION. BECAUSE WE'RE THERE A  
15 FEW TIMES A YEAR, AND PEOPLE ARE THERE EVERY DAY. SO IN SOME  
16 WAYS, ALL THE CONSUMERS OF THE RESTAURANT FOOD ARE OUR EYES  
17 AND EARS FOR THE REST OF THE TIME. THANK YOU.

18

19 **SUP. BURKE, CHAIR:** THANK YOU.

20

21 **SUP. ANTONOVICH:** DID WE DO ITEM 32?

22

23 **CLERK SACHI HAMAI:** YES.

24

25 **SUP. ANTONOVICH:** OKAY. ITEM 37?



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1

2 **SUP. BURKE, CHAIR:** THAT'S A REPORT ON THE ANIMAL RIGHTS,  
3 MARCIA MAYEDA, DEPARTMENT HEAD, WOULD YOU PLEASE COME FORWARD?  
4 WE HAVE A NUMBER OF PEOPLE WHO HAVE ASKED TO SPEAK ON THIS,  
5 BUT WE COULD ASK THE DEPARTMENT TO PLEASE COME FORWARD. I'LL  
6 BE CALLING HILLARIE LEVY AND BILL DYER. WOULD SOMEONE GET --  
7 SHE'S COMING? PLEASE STATE YOUR NAME.

8

9 **HILLARIE LEVY:** MY NAME IS HILLARIE LEVY. AND ON 9/4/07, I  
10 ADOPTED A DOG FROM THE ANIMAL SHELTER. SHE WAS SENT TO A PET  
11 HOSPITAL FOR SPAYING IN ACCORDANCE WITH THE L.A. ANIMAL  
12 CONTROL RULES AND REGULATIONS. BECAUSE I HAD TWO OTHER DOGS AT  
13 HOME, I REQUESTED AND OFFERED TO PAY FOR ADDITIONAL HOSPITAL  
14 OVERNIGHT STAYS TO ENSURE AN IMPROVED SURGICAL CONDITION ON  
15 HER ARRIVAL HOME. ON OUR ARRIVAL TO THE VET'S ON 9/10, AS A  
16 VETERINARY AID BROUGHT HER OUT, WE NOTICED THAT SHE WAS  
17 COUGHING. IN RESPONSE TO OUR QUESTIONS, THE AID ASSURED US  
18 THAT THE DOG WAS JUST EXCITED. WE WERE PRESENT AS THE DOG WAS  
19 SEEN BY THE DOCTOR. HE INSTRUCTED US TO COME BACK IN A WEEK  
20 FOR A COMPLIMENTARY VET EXAM. BUT WE POINTED OUT THAT THE DOG  
21 HAD A TICK, WHICH THE DOCTOR REMOVED AND PROCEEDED TO EXAMINE  
22 HER SKIN AND FOUND FLEA INFESTATION, JUST NORMAL THINGS YOU  
23 WOULD FIND FROM AN ANIMAL THAT WAS AT THE POUND. HIS RESPONSE  
24 TO MY QUESTION CONCERNING THE COUGH WAS TO DISMISS IT AS THE  
25 DOG, AGAIN, WAS BEING EXCITED. I PAID THE EXAM BILL THAT DAY



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1 FOR \$240. ALTHOUGH WE CONTINUED TO NOTICE THE DOG COUGHING,  
2 OUR CONCERNS WERE ALLEVIATED BY THIS DOCTOR'S ASSURANCES THAT  
3 THIS SOUND WAS OF EXCITEMENT. ON THE A.M. THREE DAYS AFTER WE  
4 BROUGHT HER HOME, I OBSERVED THE DOG TO BE LETHARGIC, NOT  
5 EATING, SHAKING AND GURGLING. THIS HOSPITAL REFUSED TO TREAT  
6 THE DOG UNLESS I PAID A FULL VISIT FEE OF \$45. I EXPLAINED  
7 THAT THIS DOG HAD BEEN UNDER THEIR CARE FOR FIVE DAYS AND HER  
8 COUGH AND FEVER WERE DISMISSED BY THE VET, TECHNICIANS, AND  
9 DOCTORS AS EXCITEMENT. THEY ALSO EXPOSED ALL THEIR OTHER DOGS  
10 AT THE HOSPITAL TO KENNEL COUGH DUE TO THEIR LACK OF PROPER  
11 ATTENTION TO THESE EASY, RECOGNIZABLE SYMPTOMS. ADDITIONALLY,  
12 ACCORDING TO THE MEDICAL RECORDS, THE ELEVATED TEMPERATURE ON  
13 ARRIVAL TO HIS FACILITY WAS ALSO IGNORED. A DIAGNOSIS OF  
14 KENNEL COUGH AND PNEUMONIA WAS MADE BASED ON THE ELEVATED  
15 TEMPERATURE AND LUNG X-RAY BY MY VET. SHE THEN REQUIRED  
16 BREATHING TREATMENTS AND NEBULIZER TREATMENTS. BUT SHE'S FINE  
17 NOW. SINCE THIS VET IS CONTRACTED WITH L.A. COUNTY ANIMAL  
18 SHELTERS FOR THE PROTECTION OF ITS OTHER PATIENTS, IT'S  
19 IMPERATIVE HE BE AWARE OF THE UNIQUE SET OF MEDICAL PROBLEMS  
20 THESE DOGS HAVE. I ALSO DISCOVERED THAT HE TREATED THIS DOG  
21 FOR DEWORMING, CHARGING \$26, WHEN ACCORDING TO ANIMAL CONTROL  
22 RECORDS, THIS PROCEDURE WAS ALREADY DONE PRIOR TO BEING  
23 TRANSFERRED TO THE HOSPITAL AND ACCORDING TO THE SHELTER  
24 SUPERVISOR, AND THIS IS A ROUTINE PROCESS. THANK YOU IN  
25 ADVANCE FOR ENSURING VETERINARIANS CONTRACTED WITH THE ANIMAL



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1 SHELTER PRACTICE WITH INTEGRITY AND COMPETENCE. THE SAFETY OF  
2 THESE PRECIOUS ANIMALS SHOULD BE YOUR FIRST PRIORITY.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT. THANK YOU VERY MUCH. PLEASE STEP  
5 FORWARD.

6

7 **BILL DYER:** THANK YOU, I'M BILL DYER WITH IN DEFENSE OF  
8 ANIMALS. I SPOKE TO YOU LAST ON JANUARY 8TH CONCERNING THE  
9 COUNTY ANIMAL SHELTERS AND PRESENTED EACH OF YOU AT THAT TIME  
10 WITH A PACKET LIKE THIS OF MANY COMPLAINTS AND ALLEGATIONS  
11 AGAINST THE DEPARTMENT. SINCE THAT TIME, I KNOW THAT YOU HAVE  
12 RECEIVED OTHER COMMUNIQUE, PLUS THE PARTICULARS OF THREE  
13 LAWSUITS ON THIS SAME SUBJECT. I ASKED PREVIOUSLY FOR YOU, THE  
14 BOARD OF SUPERVISORS, TO OPEN AN INVESTIGATION INTO THE  
15 VARIOUS EVENTS AND CHARGES, ALONG WITH THE APPOINTMENT OF AN  
16 OMBUDSMAN TO OVERSEE FUTURE COMPLAINTS AND ALLEGATIONS. I  
17 BELIEVE THAT YOU OWE IT TO YOUR CONSTITUENTS TO INVESTIGATE  
18 LOS ANGELES COUNTY ANIMAL CARE AND CONTROL TO ASSURE YOUR  
19 CITIZENS THAT YOU ARE CONCERNED ABOUT THE QUALITY AND THE  
20 HUMANENESS OF ALL OF THE COUNTY SHELTERS. TOO MUCH HAS COME TO  
21 LIGHT TO BE IGNORED, NOT JUST THE DEATH OF ZEPHYR. THE  
22 CITIZENS OF LOS ANGELES COUNTY NEED TO BE ASSURED THAT YOU  
23 SEEK THE TRUTH AND THAT YOU CARE ABOUT THEIR COMPANION  
24 ANIMALS. THANK YOU.

25





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1   **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. THERE'S NO ONE ELSE  
2   WHO HAS ASKED TO SPEAK. COULD WE ASK THE DEPARTMENT HEAD TO  
3   GIVE THE REPORT? WOULD YOU LIKE TO GO OVER TO THE CENTER? I  
4   THINK IT WOULD BE BETTER. SO EVERYONE CAN HEAR YOU. I DIDN'T  
5   MEAN FOR YOU TO HAVE TO DO THAT.

6

7   **MARCIA MAYEDA:** FROM YEARS OF CHASING DOGS. THANK YOU,  
8   SUPERVISOR. I'M HAPPY TO REPORT BACK ON YOUR REQUEST FOR  
9   INFORMATION REGARDING THE DEATH OF A DOG AT THE CARSON ANIMAL  
10  SHELTER AND SOME FACILITY IMPROVEMENTS THAT WE WILL BE  
11  IMPLEMENTING.

12

13  **SUP. BURKE, CHAIR:** I'D LIKE TO ASK ONE QUESTION BEFORE YOU  
14  START. WAS HE NAMED BY THE SHELTER? OR WAS THAT THE NAME? DID  
15  HAVE A TAG WHEN HE ARRIVED THERE?

16

17  **MARCIA MAYEDA:** I BELIEVE THAT WAS THE NAME GIVEN TO THIS DOG  
18  BY ANIMAL ACTIVISTS IN THE COMMUNITY AFTER SHE PASSED AWAY.

19

20  **SUP. BURKE, CHAIR:** I SEE. ALL RIGHT. SO IT WAS A NAME THAT WAS  
21  GIVEN LATER.

22

23  **MARCIA MAYEDA:** MM-HM. THANK YOU. WE HAVE DONE A FULL  
24  INVESTIGATION INTO THE DEATH OF ZEPHYR, INCLUDING HAVING A  
25  NECROPSY REPORT DONE, WHICH IS AN ANIMAL AUTOPSY. THE INITIAL



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1   REPORTS THAT ZEPHYR DIED FROM FREEZING TO DEATH WERE FALSE.  
2   ZEPHYR DIED FROM AN UPPER RESPIRATORY INFECTION, PNEUMONIA,  
3   WHICH WAS COMPLICATED BY AN ENLARGED HEART. AND THIS WAS  
4   CONFIRMED BY AN INDEPENDENT NECROPSY DONE FOR THE DEPARTMENT.  
5   WE ALSO REVIEWED ALL THE HEATING SYSTEMS AT THE FACILITY AND  
6   FOUND THEM TO BE OPERATIONAL AT ALL TIMES. I.S.D. HAS DONE  
7   FURTHER TESTING. THE FORCED AIR COMES OUT AT ABOUT 70 DEGREES  
8   FOR THE ANIMALS. AND WE HAVE HEATED PIPES UNDERNEATH THE  
9   CONCRETE THAT HEAT THE CONCRETE TO ABOUT 75 DEGREES. SO THE  
10   HEATING SYSTEM IS OPERATIONAL. THE NIGHT SHE DIED, ZEPHYR, IT  
11   WAS ALSO 52 DEGREES THAT NIGHT. SO IT WAS NOT NEAR THE  
12   FREEZING LEVEL. SO THOSE REPORTS WERE FALSE. AND THAT WAS THE  
13   REASON FOR HER DEATH. PART OF THE CIRCUMSTANCES THAT  
14   CONTRIBUTED TO HER PASSING WAS THAT SHE HAD BEEN AT THE  
15   SHELTER FOR FIVE WEEKS. ONE OF THE CHALLENGES WE FACE IN  
16   OPERATING AN ANIMAL SHELTER IS MAINTAINING A HEALTHY GENERAL  
17   POPULATION, AS WELL AS THE INDIVIDUAL HEALTH OF ALL THE  
18   ANIMALS. AND WE HAVE TO MAKE DIFFICULT DECISIONS EACH DAY TO  
19   DETERMINE WHETHER AN ANIMAL CAN BE TREATED AND MAINTAINED IN  
20   THE POPULATION OR IF IT HAS TO BE HUMANELY EUTHANIZED TO  
21   PREVENT FURTHER SPREAD OF DISEASE TO OTHER ANIMALS. AND THE  
22   LONGER AN ANIMAL IS AT AN ANIMAL SHELTER, THE GREATER RISK OF  
23   THEM CONTRACTING ILLNESSES CAN OCCUR, BECAUSE THEY'RE  
24   STRESSED, IT'S A STRESSFUL ENVIRONMENT. AND WE ARE REQUIRED TO  
25   ACCEPT ALL ANIMALS THAT COME TO US REGARDLESS OF THEIR HEALTH



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1    CONDITION. SO WHEN THAT HAPPENS, ANIMALS WILL COME IN THAT ARE  
2    ALREADY ILL AND CAN MAKE OTHER ANIMALS ILL. AND WE  
3    CONTINUOUSLY ATTEMPT TO PROVIDE THE MOST SANITARY AND  
4    CONDUCTIVE ENVIRONMENT TO MAINTAINING THE ANIMAL HEALTH, BUT  
5    IT'S AN ONGOING CHALLENGE DAY IN AND DAY OUT. AND WE DO OUR  
6    BEST THROUGH VACCINATIONS AND MEDICATION. BUT IF AN ANIMAL  
7    COMES IN THAT'S ALREADY BEEN EXPOSED TO A DISEASE, THEY WILL  
8    STILL GET SICK AND THEY MAY MAKE OTHERS SICK. AND IN ADDITION,  
9    VACCINATIONS DO NOT HAVE AN IMMEDIATE IMPACT ANYWAY. THEY CAN  
10   TAKE UP TO SEVERAL WEEKS TO BECOME EFFECTIVE. SO EVEN AS  
11   ANIMALS ARE VACCINATED, THEY CAN STILL BECOME ILL DESPITE OUR  
12   EFFORTS. SO THOSE ARE SOME OF THE CHALLENGES THAT WE FACE. AND  
13   THE LONGER THAT ANIMALS ARE HELD AT THE FACILITY, THE GREATER  
14   CHANCES EXIST FOR THEM TO BECOME ILL. ZEPHYR DID BECOME ILL  
15   WITH AN UPPER RESPIRATORY INFECTION. AND SHE WAS TREATED FOR  
16   THAT AND RESPONDED TO TREATMENT. UNFORTUNATELY SHE BECAME SICK  
17   AGAIN AND WAS NOT RESPONDING TO TREATMENT THE SECOND TIME. AND  
18   THAT'S WHEN OUR VETERINARIAN RECOMMENDED EUTHANASIA. THERE WAS  
19   A HOLD ON THE DOG FROM A VOLUNTEER. AND THE STAFF STRUGGLED  
20   WITH THE DIFFICULT DECISION OF EUTHANIZING THE ANIMAL  
21   IMMEDIATELY OR HOPING THAT THIS VOLUNTEER WOULD TAKE THE  
22   ANIMAL OUT AND PROVIDE ADDITIONAL CARE AND TREATMENT. AND  
23   WHILE THEY WERE WAITING FOR THAT TO HAPPEN, THE DOG PASSED  
24   AWAY. WE HAVE SINCE REVIEWED THAT PRACTICE WITH OUR STAFF, AND  
25   THEY UNDERSTAND THAT EVEN THOUGH A PERSON MAY HAVE A HOLD ON



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1 AN ANIMAL, IF IT'S IN THE ANIMAL'S BEST INTEREST FOR HUMANE  
2 REASONS THAT THEY MUST BE EUTHANIZED, THEN THAT'S WHERE OUR  
3 PRIMARY OBLIGATION LIES. AND THEY'RE INSTRUCTED TO DO A MORE  
4 THOROUGH JOB MAINTAINING THE HEALTH OF THE ANIMALS IN THE  
5 FACILITY AND ENSURING THAT SITUATIONS LIKE THIS DON'T OCCUR.  
6 WE'VE ALSO MADE SOME IMPROVEMENTS TO OUR MEDICAL PROGRAM WHERE  
7 WE'VE RECEIVED ANTIBIOTICS THAT ARE EASIER TO ADMINISTER, ONLY  
8 ONCE A DAY. IT MAKES IT EASIER ON STAFF TIME FOR THAT. WE HAVE  
9 ALSO DONE SOME FACILITY IMPROVEMENT REVIEWS AND PURCHASED SOME  
10 ADDITIONAL WASHERS AND DRYERS, INDUSTRIAL SIZED, THAT WILL  
11 WASH ALL THE BLANKETS AND TOWELS. UNTIL THEY'RE INSTALLED,  
12 WE'RE USING A LAUNDRY SERVICE TO KEEP UP-TO-DATE ON THOSE. THE  
13 INTERNAL SERVICES DEPARTMENT HAS DONE A REVIEW OF THE FACILITY  
14 AND MADE SOME ADDITIONAL RECOMMENDATIONS. ONE IS TO REPLACE  
15 THE ROOFS ON THE KENNEL BUILDINGS. WE ARE ALSO REPLACING OUR  
16 WALK-IN FREEZER WHERE WE STORE THE BODIES OF THE DECEASED  
17 ANIMALS PRIOR TO REMOVAL. AND THAT NEEDS TO HAPPEN RIGHT NOW,  
18 AND WE'RE IN THE PROCESS OF DOING THAT. IT IS WORKING, BUT  
19 WE'RE CONCERNED THAT BY THE SUMMER, IT MAY BECOME PROBLEMATIC.  
20 SO WE'RE ADDRESSING THAT RIGHT NOW. THE C.E.O. HAS ALSO  
21 APPROVED \$5 MILLION TO MAKE ADDITIONAL IMPROVEMENTS TO MEDICAL  
22 FACILITIES. AND WE ARE DOING THAT AT OUR CARSON, BALDWIN PARK,  
23 AND LANCASTER SHELTERS. THE PROJECT HAS ALREADY BEGUN. THEY  
24 HAVE SELECTED THE ARCHITECT AND THEY'RE DOING THEIR PROCESS  
25 NOW TO GET THOSE BUILDINGS ONLINE. WE EXPECT THEM TO BE



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1 COMPLETE BY THE END OF 2009 OR THE BEGINNING OF 2010. THE  
2 DEPARTMENT WOULD ALSO LIKE TO DO SOME RESURFACING OF THE  
3 KENNEL RUNS' WALLS AND REPLACEMENT OF THE FENCING AND THE  
4 KENNEL BUILDINGS AT CARSON. WE HAVE BEEN ABLE TO DO THAT AT  
5 THE AGORA AND CASTAIC SHELTERS SO FAR, DUE TO BEQUESTS THAT  
6 WERE LEFT TO THE DEPARTMENT OR THE ANIMAL CARE FOUNDATION THAT  
7 SUPPORTS THE DEPARTMENT. BUT THAT SORT OF PROCESS IS NEEDED AT  
8 CARSON AND SOME OF OUR OTHER SHELTERS, AS WELL. AND WE ARE  
9 WORKING WITH I.S.D. AND HAVE COMPLETED OUR -- I.S.D. HAS  
10 COMPLETED THEIR REVIEW OF THE PROPOSED REFURBISHMENTS OVER THE  
11 NEXT SEVERAL YEARS. AND WE WILL BE PROVIDING THAT INFORMATION  
12 TO YOUR BOARD. I'D BE HAPPY TO ANSWER ANY QUESTIONS YOU HAVE.

13

14 **SUP. BURKE, CHAIR:** HOW MANY ANIMALS DO YOU GET INTO THE CARSON  
15 SHELTER EACH MONTH?

16

17 **MARCIA MAYEDA:** EACH MONTH? IT VARIES BY MONTH. WE'VE TAKEN  
18 ABOUT 16,000 A YEAR.

19

20 **SUP. BURKE, CHAIR:** AT CARSON?

21

22 **MARCIA MAYEDA:** AT CARSON.

23

24 **SUP. BURKE, CHAIR:** SO ABOUT 16,000 A YEAR YOU TAKE IN. AND YOU  
25 HAVE FACILITIES TO HANDLE HOW MANY ANIMALS?



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1

2 **MARCIA MAYEDA:** WE HAVE 144 DOG RUNS THERE, AND WE CAN OFTEN  
3 PUT TWO DOGS PER RUN, SOMETIMES MORE IF THERE'S PUPPIES. AND  
4 THEN FOR THE CAT BUILDINGS, WE COULD PROBABLY HOUSE ABOUT 75  
5 TO 100 CATS.

6

7 **SUP. BURKE, CHAIR:** A QUESTION HAS BEEN RAISED IN TERMS OF THE  
8 MEDICATION THAT EACH DOG IS RECEIVING, WHETHER OR NOT IT'S  
9 BEING HELD IN THE MEDICAL ROOM OR WHETHER OR NOT IT'S ON THE  
10 FRONT OF THE CAGE OR THE KENNEL. HOW ARE YOU HANDLING THAT  
11 NOW?

12

13 **MARCIA MAYEDA:** WE WERE HAVING PROBLEMS WHEN THE MEDICAL  
14 INFORMATION WAS KEPT ON THE CAGE, BECAUSE SOMETIMES IT WOULD  
15 BE REMOVED OR IT WOULD DISAPPEAR. AND WE NEED TO HAVE THAT  
16 INFORMATION. SO WE HAVE CHANGED TO A BETTER PRACTICE OF  
17 KEEPING ALL OF OUR MEDICAL RECORDS WITH THE REGISTERED  
18 VETERINARY TECHNICIANS THAT ADMINISTER THE MEDICATIONS AND  
19 REVIEW THE RECORDS WITH THE VETERINARIAN. SO THEY'RE KEPT  
20 WITH, WE CALL THEM R.V.T.S THEY'RE KEPT WITH THE R.V.T.S NOW.

21

22 **SUP. BURKE, CHAIR:** ON THE STAFFING ISSUE, I UNDERSTAND YOU ARE  
23 SHORT ON STAFF, IS THAT CORRECT?

24

25 **MARCIA MAYEDA:** YES.



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1

2 **SUP. BURKE, CHAIR:** HOW MANY VACANT POSITIONS DO YOU HAVE?

3

4 **MARCIA MAYEDA:** AT CARSON?

5

6 **SUP. BURKE, CHAIR:** WELL, THROUGHOUT THE SYSTEM FIRST AND THEN  
7 AT CARSON.

8

9 **MARCIA MAYEDA:** I WOULD HAVE TO CHECK OUR RECORDS TO SAY HOW  
10 MANY ARE ACTUALLY VACANT AT THIS MOMENT. IT FLUCTUATES. IT'S  
11 UNFORTUNATELY A HIGH TURNOVER FIELD BECAUSE IT'S CHALLENGING  
12 WORK FOR RELATIVELY LOWER WAGES. AND UNFORTUNATELY, IT'S OFTEN  
13 DIFFICULT TO RECRUIT AND RETAIN STAFF. WE'RE CONTINUOUSLY  
14 HIRING. I DON'T BELIEVE THAT THERE'S AN EXCESSIVE AMOUNT OF  
15 VACANCIES RIGHT NOW. ONE OF THE CHALLENGES IS THAT WE WILL  
16 HAVE PEOPLE OFF ON INDUSTRIAL ACCIDENTS, OR OTHER SORTS OF  
17 LEAVES THAT FREEZE THAT POSITION UNTIL THEY CAN COME BACK.

18

19 **SUP. BURKE, CHAIR:** I SEE. ARE THERE OTHER QUESTIONS?

20

21 **SUP. ANTONOVICH:** THE QUESTION THAT WE HAD, THERE IS A PERSON  
22 THAT EMAILED US THAT THERE WAS A SICK DOG THAT HAD BEEN  
23 BROUGHT IN. AND HOW DO YOU GET THE DOGS THAT ARE ILL ABLE TO  
24 GET -- WHEN YOU PUT THEM IN WITH THE REGULAR ANIMALS, HOW ARE





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1 YOU ABLE TO HELP GET THEM TREATED QUICKER SO THAT THEY WOULD  
2 BE ELIGIBLE FOR ADOPTION?

3

4 **MARCIA MAYEDA:** HOW DO WE TREAT THE ILL ANIMALS THAT COME IN?

5

6 **SUP. ANTONOVICH:** YEAH. YOU SAY THAT THE WHOLE POLICY PUTS SICK  
7 ANIMALS IN JEOPARDY OF GETTING SICKER IF THEY'RE NOT ADOPTED  
8 IN A SHORTER PERIOD OF TIME?

9

10 **MARCIA MAYEDA:** I'M SORRY. I DIDN'T HEAR THE WHOLE QUESTION.

11

12 **SUP. ANTONOVICH:** WHAT THE CONSTITUENT HAD STATED WAS PUTTING A  
13 HOLD POLICY FOR SICK ANIMALS, IT PLACES THEM IN JEOPARDY  
14 BECAUSE THEY CAN'T GET ADOPTED IN A SHORTER PERIOD OF TIME.

15

16 **MARCIA MAYEDA:** WELL, OUR HOLD POLICY IS TO ASK THAT THE  
17 ANIMALS NOT BE EUTHANIZED AND THE PERSON THAT PUT THE ANIMAL  
18 ON HOLD IS EXPECTED TO REMOVE THE ANIMAL. SO WE WOULD HOPE  
19 THAT THEY WOULD DO THAT IN A TIMELY MANNER. THERE ARE MANY  
20 SITUATIONS WHERE WE CAN TREAT THE ANIMALS IN THE FACILITY,  
21 WHETHER IT'S A MILD INFECTION OR IT'S AN INJURY, SOMETHING  
22 THAT OUR VETERINARIANS HAVE TREATED. IF AN ANIMAL COMES IN  
23 EXTREMELY INJURED OR ILL AND IT'S SUFFERING AND CANNOT BE  
24 TREATED WITH REASONABLE MEANS, THEY ARE HUMANELY EUTHANIZED.  
25 WE CONTRACT WITH OVER 50 PRIVATE VETERINARIANS TO PROVIDE



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1    ADDITIONAL CARE FOR ANIMALS IF OUR VETERINARIANS ARE NOT ON  
2    DUTY AT THE TIME. SO, FOR EXAMPLE, IF AN ANIMAL COMES IN AFTER  
3    HOURS, THEY'LL BE TAKEN TO A PRIVATE EMERGENCY CLINIC AND  
4    STABILIZED UNTIL OUR VETERINARIANS CAN TREAT THEM.

5

6    **SUP. ANTONOVICH:** HOW DOES THE NEW HOLD POLICY REDUCE ANIMAL  
7    STAYS IN THE SHELTER AND INCREASE THEIR CHANCES OF BEING  
8    ADOPTED?

9

10    **MARCIA MAYEDA:** WELL, ONE OF THE CHALLENGES IS WHEN WE HAVE  
11    ANIMALS THAT COME IN THAT ARE STRAY, WE'RE REQUIRED BY LAW TO  
12    HOLD THEM FOR FOUR DAYS, PLUS A DAY OF IMPOUNDMENT, TO GIVE  
13    THE OWNER AN OPPORTUNITY TO CLAIM THE ANIMAL. AND WE HOLD THEM  
14    LONGER THAN THAT IF THEY HAVE IDENTIFICATION. SO DURING THAT  
15    PERIOD, PEOPLE SEE THE ANIMALS AND MAY WIND UP BEING ABLE TO  
16    ADOPT THEM. SO WE ALLOW THEM TO PUT THEIR NAMES AS A HOLD ON  
17    THAT ANIMAL. FOR EXAMPLE, IF THE ANIMAL BECOMES AVAILABLE FOR  
18    ADOPTION ON FRIDAY, THE PERSON WHO SAW THE ANIMAL FIRST, THEY  
19    CAN COME GET IT FRIDAY. THE PERSON WHO HAD THEIR NAME ON IT  
20    SECOND CAN GET IT LATER THAT DAY. AND THE THIRD PERSON CAN GET  
21    IT THE FOLLOWING DAY. THE ALTERNATIVE IN NOT TAKING PEOPLE'S  
22    NAMES IS TO HAVE EVERYBODY SHOW UP THE DAY THAT THE ANIMAL'S  
23    AVAILABLE AND FIGHT OVER IT IN THE LOBBY. AND THAT'S HAPPENED  
24    MANY, MANY TIMES. AND IT'S VERY UPSETTING FOR PEOPLE WHO BRING  
25    THEIR CHILDREN ALONG AND THINK THEY'RE GOING TO BE THE ONES TO



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1 GET THE ANIMAL. AND THERE IS NO EASY WAY TO MAKE THAT  
2 DECISION. SO WE FEEL BY TAKING THE NAMES ON THE ANIMALS THAT  
3 WAY, IT'S A FIRST-COME, FIRST-SERVED BASIS. PEOPLE UNDERSTAND  
4 THAT AND BELIEVE IT'S A FAIR PROCESS. AND THAT'S HOW WE HANDLE  
5 THAT.

6

7 **SUP. ANTONOVICH:** WHAT IS YOUR REGULARLY SCHEDULED NEEDS  
8 ASSESSMENTS FOR ALL OF THE SHELTERS IN ORDER THAT WE DON'T  
9 HAVE WHAT OCCURRED AT CARSON OCCURRING AT OTHER SHELTERS?

10

11 **SPEAKER:** SUPERVISOR ANTONOVICH, MADAME CHAIR, WE ARE WORKING  
12 WITH I.S.D. TO DO A REVIEW. THEY'VE COMPLETED AN INITIAL  
13 REVIEW OF ALL THE SHELTERS AND WHAT THEIR DEFERRED MAINTENANCE  
14 NEEDS ARE. SO WE WILL BE REVIEWING THAT WITH THEM AND COMING  
15 BACK TO YOU AS A PART OF NEXT YEAR'S BUDGET LATER THIS YEAR.

16

17 **SUP. ANTONOVICH:** WHAT ARE WE DOING FOR THIS YEAR'S NEEDS  
18 ASSESSMENTS?

19

20 **SPEAKER:** WELL AS I SAY, WE HAVE A NEEDS ASSESSMENT. AND WE CAN  
21 -- AS SOON AS WE HAVE AN OPPORTUNITY TO GO OVER THAT AND  
22 DISCUSS IT WITH THE DEPARTMENT AND WITH I.S.D. AND THE  
23 C.E.O.'S OFFICE, WE CAN GET A REPORT BACK TO THE BOARD ABOUT  
24 WHAT OUR FINDINGS ARE.

25



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1   **SUP. ANTONOVICH:** WHY DID CARSON SLIP BETWEEN THE NEEDS  
2   ASSESSMENTS BEING PERFORMED AND THE NECESSARY IMPROVEMENTS  
3   BEING MADE?

4

5   **SPEAKER:** I DON'T KNOW THAT CARSON SLIPPED. I THINK THEY'VE  
6   PROBABLY ALL SLIPPED WOULD BE MY ANSWER. THAT THEY ALL HAVE  
7   NEEDED NEEDS ASSESSMENTS ABOUT WHAT THEIR MAINTENANCE NEEDS  
8   ARE. AND I THINK IN REALITY, WE JUST HAVEN'T DONE THAT ON A  
9   REGULAR BASIS.

10

11   **SUP. ANTONOVICH:** SO NOW THEY WILL BE BEING DONE ON A REGULAR  
12   BASIS AND IMPLEMENTING THE SUGGESTIONS AND RECOMMENDATIONS  
13   THAT ARE BEING MADE?

14

15   **SPEAKER:** I THINK WE'RE PROBABLY GOING TO HAVE TO COME THROUGH  
16   WITH SOME PRIORITIES FOR YOU ABOUT WHAT WE THINK IS ESSENTIAL  
17   AND OTHER ITEMS WHICH NEED TO BE DONE. BUT WE'RE GOING TO HAVE  
18   TO LOOK AT THE FINANCIAL SITUATION.

19

20   **SUP. ANTONOVICH:** THANK YOU.

21

22   **SUP. BURKE, CHAIR:** ALL RIGHT. ARE THERE ANY OTHER QUESTIONS?  
23   IF NOT, THANK YOU VERY MUCH. YOUR NEXT ITEM?

24

25   **SUP. ANTONOVICH:** ITEM NUMBER 21.



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1

2 **CLERK SACHI HAMAI:** MADAME CHAIR, WE ARE JUST RECEIVING AND  
3 FILING THE REPORT.

4

5 **SUP. BURKE, CHAIR:** YES. THE REPORT'S RECEIVED IN FILE.

6

7 **CLERK SACHI HAMAI:** THANK YOU.

8

9 **SUP. BURKE, CHAIR:** ITEM 21. I ASKED TO HOLD THAT. I WOULD LIKE  
10 TO ASK SOME QUESTIONS. LET ME ASK THE DEPARTMENT TO COME  
11 FORWARD.

12

13 **JONATHAN FREEDMAN:** GOOD AFTERNOON -- GOOD MORNING.

14

15 **SUP. BURKE, CHAIR:** GOOD MORNING, HOW ARE YOU? STILL MORNING,  
16 RIGHT.

17

18 **JONATHAN FREEDMAN:** STILL MORNING.

19

20 **SUP. BURKE, CHAIR:** YES. NOW, THIS IS THE CONTRACT, AND MAYBE  
21 YOU COULD TELL US A LITTLE BIT ABOUT THE CONTRACT AND THE  
22 STATUS OF IT. LET ME TELL YOU WHAT MY REAL QUESTION IS.  
23 ORDINARILY ALL OF THESE CONTRACTS COME TO THE BOARD FOR  
24 APPROVAL, IS THAT CORRECT?

25



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1     **JONATHAN FREEDMAN:** THEY ORIGINATE WITH BOARD APPROVAL.

2

3     **SUP. BURKE, CHAIR:** RIGHT. BUT WE WERE TOLD THAT THIS WAS ONE  
4     THAT DID NOT HAVE TO COME TO THE BOARD. AND MY QUESTION IS  
5     WHAT THE STATUS OF THE CONTRACT IS. HAS THE CONTRACTOR BEEN  
6     SELECTED? BEEN ADVISED THAT THEY'RE SELECTED? HAS ANY MONEY  
7     BEEN GIVEN TO THEM? HAVE THERE BEEN DOCUMENTS SIGNED? TELL US  
8     EXACTLY WHAT THE STATUS IS.

9

10    **JONATHAN FREEDMAN:** OKAY. SUPERVISOR, ITEM NUMBER 21 RELATES TO  
11    THE METHAMPHETAMINE PREVENTION AND TREATMENT AUGMENTATIONS  
12    THAT WERE MADE IN THE COUNTY BUDGET USING NET COUNTY COST  
13    FUNDS. THE TRANSACTIONS THAT ARE IN FRONT OF YOU ARE JUST A  
14    PIECE OF THAT PLAN THAT REQUIRE BOARD APPROVAL. THE PLAN IS  
15    PREDICATED ON SUPPLEMENTING ADMINISTRATIVELY EXISTING  
16    CONTRACTS. SO THOSE HAVE ALREADY MOVED FORWARD IN TERMS OF  
17    COMMUNITY PREVENTION ACTIVITIES FOR YOUNG WOMEN THROUGH OUR  
18    ALCOHOL AND DRUG CONTRACTORS WHERE WE HAVE DELEGATED AUTHORITY  
19    FROM BOARD-ORIGINATED CONTRACTS TO SUPPLEMENT CONTRACTS UP OR  
20    DOWN OR TO TAKE AWAY. THE PIECES THAT ARE IN FRONT OF YOU ARE  
21    CONTRACTS FOR WHICH WE HAVE NO AUTHORITY AND THAT WE WOULD  
22    BRING THESE CONTRACTS FORWARD. SO YOU'RE ONLY SEEING A PICTURE  
23    OF THE METHAMPHETAMINE PREVENTION AND TREATMENT PLAN PROGRAM.

24



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1    **SUP. BURKE, CHAIR:** SO THE ONES YOU'RE BRINGING BEFORE US NOW,  
2    HAVE THE PEOPLE WHO ARE RECEIVING THEM BEEN IDENTIFIED?

3

4    **JONATHAN FREEDMAN:** WE ARE RECOMMENDING IN THIS.

5

6    **SUP. BURKE, CHAIR:** YOU'RE RECOMMENDING THEM.

7

8    **JONATHAN FREEDMAN:** EXACTLY.

9

10   **SUP. BURKE, CHAIR:** AND HAVE THEY BEEN NOTIFIED THAT THEY ARE  
11   RECEIVING IT?

12

13   **JONATHAN FREEDMAN:** I DON'T KNOW. I THINK WE MAY HAVE HAD SOME  
14   CONTRACT NOTIFICATIONS.

15

16   **SUP. BURKE, CHAIR:** BUT THEY HAVE NOT -- NONE OF IT HAS BEEN  
17   PAID.

18

19   **JONATHAN FREEDMAN:** NO WORK HAS BEEN INITIATED RELATED TO THE  
20   WORK THAT'S REFLECTED IN THIS BOARD LETTER, MEANING THE  
21   CONTRACTS THAT WE HAVE BEFORE YOU. THERE HAS BEEN WORK  
22   INITIATED ON THE PARTS OF THE METHAMPHETAMINE PLAN WHERE WE  
23   HAVE ADMINISTRATIVELY, USING DELEGATED AUTHORITY, TO  
24   SUPPLEMENT CONTRACTS.

25





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1    **SUP. BURKE, CHAIR:** ARE ANY OF THOSE CONTRACTORS RECEIVING  
2    THESE FUNDS?

3

4    **JONATHAN FREEDMAN:** YES. YES.

5

6    **SUP. BURKE, CHAIR:** AND HOW MANY OF THEM ARE RECEIVING THEM?

7

8    **JONATHAN FREEDMAN:** THERE ARE -- LET ME STEP BACK FOR A MOMENT.  
9    THERE ARE TWO COMPONENTS OF THE METHAMPHETAMINE PLAN. THERE IS  
10   A \$750,000 COMPONENT FOR PREVENTION SERVICES, \$250,000 OF THAT  
11   HAVE BEEN ADMINISTRATIVELY AUGMENTED INTO ALCOHOL AND DRUG  
12   PREVENTION CONTRACTS THAT ALREADY EXIST TODAY.

13

14   **SUP. BURKE, CHAIR:** RIGHT.

15

16   **JONATHAN FREEDMAN:** THERE IS \$250,000 OF THAT 750 THAT IS FOR  
17   MEN WHO HAVE SEX WITH MEN, A PREVENTION INITIATIVE, AND THAT'S  
18   BEFORE YOU IN THIS PACKAGE. AND THEN A REMAINING \$180,000 OF  
19   PREVENTION -- OF THE 750,000 IN PREVENTION IS BEING PUT INTO  
20   COMMUNITY COALITIONS. AND I BELIEVE THAT IS ADMINISTRATIVE  
21   AMENDMENTS, AS WELL. THERE IS ADDITIONALLY A \$1 MILLION  
22   TREATMENT COMPONENT TO THIS METH PLAN WHICH HAS BEEN OUR THIRD  
23   DISTRICT DISCRETIONARY FUNDS THAT HAVE BEEN ALLOCATED TO THIS.  
24   AND PART OF THAT HAS BEEN ADMINISTRATIVELY AMENDED AND PART OF



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1 THAT HAS NOT. AND THE PART THAT IS NOT IS IN THIS BOARD LETTER  
2 AS WELL.

3

4 **SUP. BURKE, CHAIR:** NOW GETTING BACK TO THE PORTION THOUGH,  
5 THAT IS NOT PART OF THE DISCRETIONARY.

6

7 **JONATHAN FREEDMAN:** THE 750.

8

9 **SUP. BURKE, CHAIR:** WHAT WE'RE CONSIDERING TODAY. THE 750,000.  
10 ARE YOU ASKING FOR AUTHORITY TO UTILIZE THAT IN FUTURE  
11 CONTRACTS AS WELL AS THOSE THAT ARE BEFORE US TODAY?

12

13 **JONATHAN FREEDMAN:** THERE IS A PROVISION, TO THE DEGREE THAT  
14 THE DOLLARS ARE AVAILABLE, WE WOULD BE ASKING FOR AUTHORITY TO  
15 USE THOSE FUNDS THROUGH THOSE EXISTING CONTRACTS IN FUTURE  
16 PERIODS.

17

18 **SUP. BURKE, CHAIR:** BUT NOT ANY ADDITIONAL CONTRACTS?

19

20 **JONATHAN FREEDMAN:** NO. I MEAN, THE ISSUE HERE WAS THE  
21 DEPARTMENT -- WE KNOW YOU'VE BEEN ENGAGED IN THE  
22 METHAMPHETAMINE PREVENTION ACTIVITIES AND THERE'S A LARGE SET  
23 OF NEEDS.

24



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1   **SUP. BURKE, CHAIR:** WE DO WANT IT TO BE EFFECTIVELY DISBURSED  
2   TO THOSE WHO ARE WORKING ON IT.

3

4   **JONATHAN FREEDMAN:** RIGHT.

5

6   **SUP. BURKE, CHAIR:** HOWEVER, WE DO WANT TO MAKE SURE THAT AREAS  
7   THAT NEED ARE COVERED.

8

9   **JONATHAN FREEDMAN:** CORRECT. AND THIS PLAN, IN THE DEPARTMENT'S  
10   JUDGMENT, BOTH TACKLES TARGET POPULATIONS OF YOUNG WOMEN AND  
11   MEN WHO HAVE SEX WITH MEN AND ALSO DOES IT ON A GEOGRAPHIC  
12   BASIS. THE \$750,000, IT WAS THE JUDGMENT OF THE DEPARTMENT TO  
13   NOT INITIATE A NEW CONTRACTING PROCESS FOR, BUT IT WAS A  
14   BETTER STRATEGY TO SUPPLEMENT EXISTING PREVENTION CONTRACTS  
15   AND INFRASTRUCTURE THAT'S IN PLACE.

16

17   **SUP. BURKE, CHAIR:** ONE OF THE THINGS THAT I'M CONCERNED ABOUT,  
18   THERE ARE POPULATIONS THAT HAVE BEEN RECENTLY IDENTIFIED AS  
19   HEAVY METH USERS AND THEY HAVEN'T BEEN THE TRADITIONAL ONES.  
20   AND I'M CONCERNED THAT THERE BE SOME KIND OF PROGRAM WITHIN  
21   THE COUNTY THAT ADDRESSES THOSE ISSUES, AND PARTICULARLY WE'RE  
22   TALKING ABOUT A JUVENILE POPULATION, AND DISPROPORTIONATELY  
23   SOME ETHNIC GROUPS OVER OTHERS. AND WHAT IS YOUR PLAN TO  
24   ADDRESS THAT?

25



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1    **JONATHAN FREEDMAN:** I THINK THIS PLAN IS RESPONSIVE TO THAT,  
2    SUPERVISOR.

3

4    **SUP. BURKE, CHAIR:** AND YOU ONLY USE THE SAME CONTRACTORS IN  
5    ORDER TO ADDRESS THE NEW PROBLEMS?

6

7    **JONATHAN FREEDMAN:** WELL, I'LL GIVE YOU AN EXAMPLE. IN THE  
8    ALCOHOL AND DRUG CONTRACTORS, THOSE ARE EXISTING CONTRACTORS  
9    THAT WORK WITH SCHOOLS AND LARGE SETS OF COMMUNITY  
10   ORGANIZATIONS. SO WHEN YOU JUST SEE THE CONTRACTOR WHO WE  
11   CONTRACT WITH, IT DOESN'T TOTALLY REFLECT ALL THE COALITIONS  
12   AND OTHER PARTIES THAT ARE INVOLVED IN THAT WORK.

13

14   **SUP. BURKE, CHAIR:** WELL, WHAT I'M CONCERNED ABOUT IS THAT WE  
15   HAVE CONTRACTORS AND CONTRACTS THAT MEET THE PROBLEM. AND  
16   OBVIOUSLY THERE ARE SOME AREAS WHERE THEY ARE NOT BEING  
17   TOUCHED. AND I HOPE THAT YOU WILL LOOK AT THAT AND YOU'LL TRY  
18   TO ADJUST THAT AS YOU USE YOUR DELEGATED AUTHORITY.

19

20   **JONATHAN FREEDMAN:** WE WILL TRY TO DO SO.

21

22   **SUP. BURKE, CHAIR:** NOT SIMPLY TO JUST REINFORCE THE SAME  
23   PEOPLE, BUT ALSO TO ADDRESS THOSE ISSUES THAT WE SEE ARISE.

24



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1   **JONATHAN FREEDMAN:** WE WOULD CERTAINLY DO THAT. AND I TRY TO  
2   IDENTIFY WHERE GAPS ARE AND WHERE APPROPRIATE GAPS CAN BE  
3   FILLED.

4

5   **SUP. BURKE, CHAIR:** ALL RIGHT.

6

7   **SUP. ANTONOVICH:** LET ME ASK. DO ALL 13 AGENCIES SELECTED FOR  
8   FUNDING HAVE PARTNERSHIPS WITH TARGETED SCHOOLS?

9

10   **JONATHAN FREEDMAN:** IN TERMS OF THE COMPONENT OF PREVENTION  
11   FUNDS FOR YOUNG WOMEN, WE ARE, YES, THE ANSWER TO THAT IS YES,  
12   THERE ARE GEOGRAPHIC PROGRAMS. AND ALL OF THOSE PROGRAMS FOR  
13   WHICH WE CONTRACT WITH ARE ENGAGED WITH LOCAL SCHOOLS.

14

15   **SUP. ANTONOVICH:** HOW DID YOU DETERMINE THE DISTRIBUTION OF  
16   FUNDS FOR THE PREVENTION OF SERVICES FOR YOUNG WOMEN?

17

18   **JONATHAN FREEDMAN:** WE'VE LOOKED AT A COUNTY-WIDE APPROACH AND  
19   WE LOOK TO ALLOCATE THOSE RESOURCES FAIRLY ACROSS THE EXISTING  
20   STRUCTURES.

21

22   **SUP. ANTONOVICH:** WAS THAT BASED UPON LOCATION?

23

24   **JONATHAN FREEDMAN:** YEAH. SERVICE PLANNING AREA. WE LOOKED AT  
25   SERVICE PLANNING AREA AND TRIED TO MAKE SURE WE HAD ENOUGH



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1 FUNDS IN EACH AREA TO TOUCH YOUNG WOMEN WHO ARE OBVIOUSLY AT  
2 RISK FOR METHAMPHETAMINE.

3

4 **SUP. ANTONOVICH:** DID THAT AREA INCLUDE GEOGRAPHIC AREA?

5

6 **JONATHAN FREEDMAN:** YES.

7

8 **SUP. ANTONOVICH:** THAT WAS A COMPONENT, GEOGRAPHY, NOT JUST  
9 POPULATION?

10

11 **JONATHAN FREEDMAN:** CORRECT.

12

13 **SUP. ANTONOVICH:** AND HOW WILL THE ALCOHOLISM COUNCIL OF  
14 ANTELOPE VALLEY UTILIZE THE ADDITIONAL FUNDING?

15

16 **DOROTHY DELEON:** THAT PROGRAM IS GOING TO ENHANCE ITS EXISTING  
17 PREVENTION EFFORTS AND WILL FOCUS ON YOUNG WOMEN. THEY ALSO  
18 HAVE EXISTING PARTNERSHIP WITH THE LOCAL SCHOOLS. AND THE  
19 MONEY WILL BE USED TO ENHANCE THOSE EFFORTS.

20

21 **SUP. ANTONOVICH:** WERE COMMUNITY STAKEHOLDERS PART OF THE  
22 STAKEHOLDERS PROCESS?

23

24 **JONATHAN FREEDMAN:** YES. THERE IS A METH WORKING GROUP IN THESE  
25 CONCEPTS OF WHICH ARE THE TARGET POPULATIONS TO LOOK AT. I



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1 BELIEVE IT'S BEEN IN DISCUSSION. THERE HAS ALSO BEEN A METH  
2 PLANNING PROCESS UNDERWAY, I BELIEVE FOR, I WANT TO SAY FOR  
3 APPROXIMATELY A YEAR, PERHAPS MORE. AND THESE FUNDING  
4 PRIORITIES REFLECT THE PRIORITIES WITHIN THE METHAMPHETAMINE  
5 PLANNING GROUP.

6

7 **SUP. BURKE, CHAIR:** MR. ANTONOVICH, COULD I ASK THEM TO  
8 ELABORATE ON THAT? WHO WAS INVOLVED IN THAT PLANNING PROCESS?

9

10 **JONATHAN FREEDMAN:** YES. MARIO?

11

12 **MARIO PEREZ:** GOOD MORNING, MARIO PEREZ WITH THE OFFICE OF AIDS  
13 PROGRAMS AND POLICY. WE HAVE ACTIVELY ENGAGED THE ACT NOW  
14 AGAINST METH COALITION IN MANY OF THE DISCUSSION AND  
15 DELIBERATIONS ABOUT THIS PLANNED INVESTMENT.

16

17 **SUP. BURKE, CHAIR:** AND THEY PARTICIPATED?

18

19 **MARIO PEREZ:** THEY HAVE BEEN PART OF THE WORKGROUP CONVENED BY  
20 THE DEPARTMENT OF PUBLIC HEALTH.

21

22 **SUP. BURKE, CHAIR:** AND ANY OTHER COMMUNITY PARTNERS?

23

24 **MARIO PEREZ:** A NUMBER OF EXISTING SERVICE PROVIDERS HAVE ALSO  
25 BEEN ENGAGED IN DISCUSSIONS TO BEST LEVERAGE THESE RESOURCES.





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1 IN PARTICULAR, THE CALIFORNIA ENDOWMENT HAS FUNDED AN AGENCY  
2 CALLED RAINBOW BRIDGE, WHO HAS IMPLEMENTED COMMUNITY-LEVEL  
3 PREVENTION IN BOTH SOUTH L.A. AND SAN FERNANDO VALLEY. WE HAVE  
4 USED THEIR EXPERIENCE TO HELP GUIDE THIS INVESTMENT STRATEGY.

5

6 **SUP. BURKE, CHAIR:** SUPERVISOR ANTONOVICH, MAY I ASK JUST ONE  
7 ADDITIONAL QUESTION?

8

9 **SUP. ANTONOVICH:** SURE.

10

11 **SUP. BURKE, CHAIR:** I UNDERSTAND THERE ARE 13 A.D.P.A.  
12 CONTRACTORS WHO WILL RECEIVE ABOUT A \$20,000 AUGMENTATION FOR  
13 OUTREACH TO YOUNG WOMEN. WHERE IS THE LIST OF THOSE 13? DO WE  
14 HAVE IT AVAILABLE?

15

16 **MARIO PEREZ:** YEAH. THEY'RE IN THE BOARD LETTER. WE ALSO --  
17 IT'S PART OF A PLAN THAT WE SUBMITTED LAST MONTH. WE CAN GET  
18 THAT TO YOU, I HAVE THAT.

19

20 **SUP. BURKE, CHAIR:** OKAY. YEAH, WE'D LIKE TO HAVE THAT.

21

22 **JONATHAN FREEDMAN:** IT'S ATTACHMENT D IN THE BOARD LETTER.

23

24 **SUP. ANTONOVICH:** LET ME ASK.

25



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1   **MARIO PEREZ:** IT'S ALSO ATTACHMENT 1 IN THE JANUARY MEMO FROM  
2   JONATHAN FREEDMAN TO EACH HEALTH DEPUTY.

3

4   **SUP. ANTONOVICH:** LET ME ASK. WHY DOES THE DEPARTMENT NEED A 25  
5   PERCENT DELEGATED AUTHORITY?

6

7   **JONATHAN FREEDMAN:** SUPERVISOR, THAT IS A PRACTICE AUTHORIZED  
8   BY YOUR BOARD THAT WOULD ALLOW, SINCE DOLLARS ARE TIME-LIMITED  
9   AT TIMES, THE STATE AND FEDERAL FUNDS, AS WELL AS THE NEED TO  
10  MORE, FRANKLY, MOVE MORE QUICKLY WITHIN THE COUNTY STRUCTURE.  
11  THERE ARE INSTANCES WHERE DELEGATED AUTHORITY HAS BEEN  
12  PROVIDED TO THE DEPARTMENT SO THAT WE CAN INCREASE AN  
13  ACTIVITY, NOT CHANGE THE SCOPE OF WORK, BUT WE CAN INCREASE AN  
14  ACTIVITY WITHOUT RETURNING TO THE BOARD OF SUPERVISORS. THAT  
15  OCCURS WITH COUNTY COUNCIL AND C.E.O. REVIEW. IT'S NOT DONE  
16  AUTOMATICALLY.

17

18  **SUP. ANTONOVICH:** HAVE ANY MONIES BEEN CONTRACTED, DISBURSED,  
19  OR PROMISED TO ANY OF THE LISTED AGENCIES ON OUR BOARD LETTER?

20

21  **JONATHAN FREEDMAN:** IN TERMS OF THE BOARD ACTION IN FRONT OF  
22  YOU, NO. IN TERMS OF THE METH PLAN? AS WE INDICATED IN OUR  
23  PRESENTATION OF THE METH PLAN LAST MONTH, THAT WE WOULD MOVE  
24  FORWARD USING ADMINISTRATIVE DELEGATED AUTHORITY ON  
25  SUPPLEMENTING CONTRACTS. THOSE HAVE GONE FORWARD.



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1

2 **SUP. ANTONOVICH:** OKAY. THOSE WERE MY QUESTIONS.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT. I THINK THERE ARE SOME PEOPLE  
5 WHO HAVE ASKED TO SPEAK. MR. SACHS, DO YOU WANT TO COME  
6 FORWARD? I THINK THAT SOME OF THE PEOPLE THAT WERE REFERRED TO  
7 ARE HERE. YOU MAY WANT TO SPEAK TO THEM BECAUSE THEY CERTAINLY  
8 DID NOT THINK THEY WERE INVOLVED IN THE PLANNING PROCESS. THEY  
9 ARE PRESENT, AND I THINK THEY'D LIKE TO COME FORWARD AND TALK  
10 TO YOU. WE WON'T HAVE THEM TESTIFY. THEY WEREN'T GOING TO BE  
11 TESTIFYING. BUT, YES, THEY'D LIKE TO ELABORATE ON THE WHOLE  
12 PLANNING PROCESS. YES?

13

14 **ARNOLD SACHS:** GOOD AFTERNOON, THANK YOU. I JUST HAD A FEW  
15 QUESTIONS BECAUSE I READ THIS AND IT WAS TOTALLY MIND  
16 BOGGLING, THE LANGUAGE THAT WAS USED. MY QUESTION CONCERNS THE  
17 USE OF -- ARE THESE NONPROFIT ORGANIZATIONS AND CORRESPONDING  
18 FOR-PROFIT AGENCIES? LIKE YOU HAVE "THE VAN NESS RECOVERY  
19 HOUSE INCORPORATED (VAN NESS), FRIENDS RESEARCH INSTITUTE  
20 (FRIENDS)." YOU HAVE AN INCREASE HERE OF \$250,000 TO \$502,000  
21 IN THE FIRST PARAGRAPH OF THIS ITEM ON YOUR AGENDA. THEN LATER  
22 ON IN THE PARAGRAPH, YOU HAVE "APPROVE APPROPRIATION  
23 ADJUSTMENT IN THE AMOUNT OF \$380,000 TO INCREASE PUBLIC  
24 HEALTH'S OFFICE OF AIDS PROGRAMS AND POLICY SERVICES AND  
25 SUPPLIES, APPROPRIATIONS BUDGET FOR M.P.I.T. SERVICES DURING



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1 FISCAL YEAR 2007-2008." WHO WILL BE GETTING THAT \$380,000?  
2 THAT'S GOING TO THE PUBLIC HEALTH OFFICE? IS THAT GOING TO ANY  
3 OF THESE AGENCIES THAT ARE LISTED IN THIS ITEM ON YOUR AGENDA?  
4 IT'S VERY, VERY -- UM, IT'S NOT CLEAR AT ALL, BASICALLY WHAT  
5 I'M TRYING TO SAY. THEN IN YOUR SECOND PARAGRAPH. YOU HAVE  
6 "EXECUTE AMENDMENTS TO AGREEMENTS WITH VAN NESS TARZANA  
7 TREATMENT CENTERS (TARZANA), AND RAINBOW BRIDGE,  
8 RESPECTIVELY." AND THIS IS THE PART THAT I DON'T UNDERSTAND.  
9 EFFECTIVE UPON EXECUTION BY ALL PARTIES, BUT NO SOONER THAN  
10 DATE OF BOARD APPROVAL THROUGH JUNE 30TH, 2009. AND WITH BEING  
11 ALIVE. AND THEN IT GOES ON TO EXPLAIN PEOPLE WITH HIV/AIDS,  
12 ACTION COALITION, BEING ALIVE. LATER ON IN THAT SAME  
13 PARAGRAPH, IT SAYS "EFFECTIVE UPON EXECUTION BY ALL PARTIES  
14 BUT NO SOONER THAN DATE OF BOARD APPROVAL THROUGH JUNE 30,  
15 2009." SO BASICALLY IT'S REPETITIVE BUT IT'S THE SAME ITEM.  
16 WHY WOULD YOU REPEAT THE SAME INFORMATION UNLESS THERE'S SOME  
17 -- IS THERE SOME DIFFERENCE IN THAT SECOND PARAGRAPH THAT  
18 WOULD CALL FOR REPETITIVE PHRASING? AND THEN IN YOUR THIRD  
19 PARAGRAPH, YOU HAVE "EXECUTE ANY FUTURE AMENDMENTS TO  
20 AGREEMENTS WITH FRIENDS, FRIENDS CRI-HELP INCORPORATED," WHICH  
21 IS THE FIRST TIME THIS AGENCY IS MENTIONED AT ANY TIME ON THIS  
22 ITEM ON YOUR AGENDA. IS THAT A DIFFERENT ITEM THAN ALL THE  
23 OTHER ONES?  
24  
25 **SUP. BURKE, CHAIR:** THANK YOU, YOUR TIME IS EXPIRED.



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1

2 **ARNOLD SACHS:** YEAH. THANK YOU VERY MUCH FOR YOUR ANSWERS.

3

4 **SUP. BURKE, CHAIR:** I'D LIKE TO CALL UP RICHARD ZALDIVAR AND  
5 JURY CANDELARIO. PLEASE STATE YOUR NAME.

6

7 **RICHARD ZALDIVAR:** GOOD MORNING. MY NAME IS RICHARD ZALDIVAR,  
8 I'M THE EXECUTIVE DIRECTOR OF THE WALL LAS MEMORIAS PROJECT  
9 AND PART OF THE ACT NOW AGAINST METH COALITION.

10

11 **JURY CANDELARIO:** GOOD MORNING. I'M JURY CANDELARIO. I'M THE  
12 EXECUTIVE DIRECTOR OF ASIAN PACIFIC AIDS INTERVENTION TEAM AND  
13 ALSO A FOUNDING MEMBER OF THE ACT NOW AGAINST METH COALITION.

14

15 **RICHARD ZALDIVAR:** GOOD MORNING, MISS CHAIRMAN, MEMBERS OF THE  
16 BOARD. I'M HERE AS A COMMUNITY MEMBER, AND PART OF THE ACT NOW  
17 AGAINST METH COALITION TO SUPPORT THIS MOTION. A FEW YEARS  
18 AGO, AS YOU MAY REMEMBER, WE WERE HEARING THE BOARD PRESENTING  
19 OVER 10,000 SIGNATURES FROM THE COMMUNITY RESIDENTS REQUESTING  
20 ACTION ON THE METH EPIDEMIC IN LOS ANGELES COUNTY. YOU, THIS  
21 BOARD, AND THE HEALTH DEPARTMENT HAS BEEN VERY GOOD IN  
22 RESPONDING TO THE CRISIS. AND SINCE THEN THE COUNTY HEALTH  
23 DEPARTMENT, THROUGH THE OFFICE OF AIDS PROGRAMS AND POLICY AND  
24 THE ALCOHOL AND DRUG DEPARTMENT HAVE BEEN WORKING WITH US IN  
25 THE COMMUNITY TO ASK FOR OUR EXPERTISE, OUR ADVICE, OUR



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1 SUGGESTIONS, LOOKING AT DIFFERENT WAYS THE EPIDEMIC IS  
2 IMPACTING OUR COMMUNITY. AND THEY'VE BEEN VERY GOOD TO US. SO  
3 I WANT TO THANK YOU FOR THAT SUPPORT. BUT I ALSO WANT TO  
4 REASSURE YOU THAT WE'RE IN THE TRENCHES RIGHT NOW. AND WE'RE  
5 LOSING TIME. EVERY DAY, PEOPLE ARE BECOMING ADDICTED TO  
6 CRYSTAL METH. AND WE REALLY NEED ACTION ON THIS MOTION. BUT WE  
7 ALSO WANT TO REASSURE YOU THAT THE COMMUNITY-BASED  
8 ORGANIZATIONS THAT ARE MENTIONED IN THIS MOTION ARE NOT JUST  
9 COMMUNITY-BASED ORGANIZATIONS, BUT THEY'RE GRASSROOTS AGENCIES  
10 THAT KNOW AND HAVE THE SENSE AND PULSE OF THE LOCAL COMMUNITY.

11

12 **JURY CANDELARIO:** AND JUST TO ECHO WHAT RICHARD IS SAYING.  
13 ESSENTIALLY, AS FAR AS COMMUNITY STAKEHOLDER INVOLVEMENT,  
14 APART FROM THE ACT NOW AGAINST METH COALITION, CERTAINLY THE  
15 DEPARTMENT OF PUBLIC HEALTH AND OBVIOUSLY, THE CRYSTAL METH  
16 TASKFORCE, A WORKGROUP THAT HAS BEEN INSTITUTED AS A RESULT OF  
17 YOUR MOTION, HAS BEEN IN PLACE AND HAS BEEN ACTIVELY ENGAGED  
18 WITH MANY OF US IN THE COMMUNITY ON A REGULAR BASIS TRYING TO  
19 TACKLE THIS ISSUE. SO WE DO WANT TO COMMEND THE FACT THAT  
20 THERE HAS BEEN AN EFFORT WITHIN THE DEPARTMENT OF PUBLIC  
21 HEALTH, THE OFFICE OF AIDS PROGRAMS AND POLICY, A.D.P.A.,  
22 INCLUDING D.M.H., IN FACT, IN TRYING TO MOVE FORWARD WITH THIS  
23 ISSUE AND THAT WE DO CERTAINLY COMPEL AND ASK YOU TO SUPPORT  
24 THE MOTION.

25



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1    **SUP. BURKE, CHAIR:** THANK YOU.

2

3    **JURY CANDELARIO:** THANK YOU.

4

5    **SUP. BURKE, CHAIR:** ALL RIGHT. I'LL MOVE THIS. SECONDED BY  
6    SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION.

7

8    **SUP. ANTONOVICH:** ITEM NUMBER S-2.

9

10   **SUP. BURKE, CHAIR:** WE HAVE A COUPLE PEOPLE WHO HAVE ASKED TO  
11   SPEAK. AND WOULD THE DEPARTMENT PLEASE COME FORWARD?

12

13   **SUP. ANTONOVICH:** WE DID 11, RIGHT?

14

15   **CLERK SACHI HAMAI:** YES. NO, WE DID NOT DO 11.

16

17   **SUP. BURKE, CHAIR:** NO, WE HAVE NOT DONE 11. IS THE DEPARTMENT  
18   COMING FORWARD?

19

20   **SUP. ANTONOVICH:** LET ME ASK. DR. CHERNOF, HAS THE HARBOR  
21   EXPANDED TREATMENT CAPABILITY? HOW HAS THAT BEEN OPERATING AND  
22   WILL THE DEPARTMENT REDIRECT ADDITIONAL STAFF TO THEIR  
23   EMERGENCY ROOM?

24





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1    **DR. BRUCE CHERNOF:** SUPERVISOR, PRIOR TO THE SURVEY, WE HAD  
2    ALREADY TAKEN A NUMBER OF STEPS TO HELP HARBOR DECOMPRESS ITS  
3    EMERGENCY ROOM. THEIR CHALLENGES ARE REALLY TWOFOLD: THE  
4    NUMBER OF PATIENTS THAT COME IN THE DOOR AND THE ABILITY TO  
5    PUT PATIENTS IN BEDS. THE ACTIONS THAT HAVE BEEN TAKEN SO FAR  
6    -- OR THAT HAVE BEEN TAKEN PRIOR TO THE SURVEY, SUPERVISOR,  
7    WERE: TO THE CONTINGENCY PLAN FOR THE HOSPITAL, WHICH YOUR  
8    BOARD SPECIFICALLY APPROVED, DID NOT DRAW A NEW AMBULANCE ZONE  
9    AROUND HARBOR. IT DREW NEW AMBULANCE BOUNDARIES AROUND THE  
10   IMPACTED PRIVATE HOSPITALS. AND IT WAS DONE THAT WAY ON  
11   PURPOSE TO MITIGATE THE IMPACT OF NON-TRAUMA RELATED PARAMEDIC  
12   RUNS TO THE GREATEST DEGREE POSSIBLE FOR HARBOR, KNOWING THAT  
13   THEY WERE ALREADY VERY CROWDED. WE HAVE BEEN MONITORING THE  
14   HARBOR EMERGENCY ROOM PRIOR TO THE SURVEY. IMPORTANT  
15   INTERVENTIONS ARE THE PERMANENT PLACEMENT OF E.M.S. STAFF IN  
16   THE HOSPITAL TO TRANSFER PATIENTS WHO CAN BE ADMITTED TO  
17   PRIVATE HOSPITALS OR OTHER COUNTY HOSPITALS. THEY HAVE BEEN  
18   TRANSFERRING ON AVERAGE 3 TO 5 PATIENTS A DAY AND HAVE BEEN  
19   DOING SO FOR SOME TIME. HARBOR HAS BEEN SUPPORTING THE M.L.K.  
20   M.A.C.C., WHERE ADMISSIONS WERE COMING, WHERE PATIENTS WHO  
21   NEEDED TO BE EVALUATED FOR ADMISSIONS WERE COMING. WE HAD  
22   IMPLEMENTED A PROCESS WHERE THOSE PATIENTS, WHEN IT IS CLEAR  
23   THAT THEY NEED TO BE ADMITTED, CAN BE DIRECT ADMITTED TO  
24   PRIVATE HOSPITALS OR OTHER COUNTY HOSPITALS. UP TO 9 PATIENTS  
25   A DAY ARE BEING DIRECTED INTO THOSE OTHER FACILITIES. AND THE



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1 HARBOR STAFF IS IN CONTROL OF THAT PROCESS BECAUSE THE E.M.S.  
2 STAFF BASED IN THE EMERGENCY ROOM ARE MAKING THOSE DECISIONS  
3 IN CONJUNCTION WITH THE HARBOR PHYSICIANS. AS A RESULT OF THE  
4 SURVEY, WE TOOK IMMEDIATE ACTIONS THAT EVENING TO HELP  
5 DECOMPRESS THE EMERGENCY ROOM. BECAUSE THE OTHER REAL  
6 CHALLENGE, AS I WAS SAYING, IS THE NUMBER OF PEOPLE WHO COME  
7 IN THE DOOR. WE DID PROTECT THE HOSPITAL FOR THAT EVENING,  
8 PUTTING ON WHAT WE CALL INTERNAL DISASTER, WHICH DECREASES THE  
9 NUMBER OF AMBULANCE RUNS THAT COME IN. BUT THERE IS NOTHING  
10 THAT ONE CAN DO TO STOP PEOPLE WHO WALK IN, OTHER THAN TO  
11 INCREASE THE NUMBER OF LOCATIONS WHERE PATIENTS CAN RECEIVE  
12 CARE. WE NEEDED TO DO THAT ONLY VERY BRIEFLY, AND THE HOSPITAL  
13 HAS BEEN FUNCTIONING USING THE STANDARD PROCESSES AND  
14 PROCEDURES THAT ALL HOSPITALS FUNCTION UNDER, WHICH IS THE USE  
15 OF DIVERSION, WHEN APPROPRIATE. THAT MEANS THAT THEY'RE ON FOR  
16 45 MINUTES, THEY CAN GO ON DIVERSION FOR 45 MINUTES, BUT THEN  
17 ARE REQUIRED TO TAKE AMBULANCES FOR 15 MINUTES. THEY HAVE BEEN  
18 OPERATING IN THAT MODE BY THE SAME RULES SINCE THAT WEEKEND  
19 AND USING DIVERSION WHEN THEY FELT IT WAS NECESSARY. WE HAVE  
20 IMMEDIATELY ADDED ADDITIONAL STAFF TO THE HARBOR EMERGENCY  
21 ROOM TO HELP INCREASE THE NUMBER OF PLACES AND THE FREQUENCY  
22 WITH WHICH THEY CAN DO TRIAGE. THAT'S THE OTHER REALLY  
23 IMPORTANT PIECE OF THE PUZZLE. WHAT THE SURVEYORS FOUND THAT  
24 CONCERNED THEM IS THAT THEY FOUND THAT IT WAS TAKING -- THEY  
25 FOUND TWO INSTANCES WHERE THEY FELT IT TOOK TOO LONG TO TRIAGE



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1 ONE PATIENT AND TO RE-EVALUATE ANOTHER. TO SOLVE THAT PROBLEM,  
2 WE HAVE DONE TWO VERY IMPORTANT THINGS. ONE IS TO INCREASE THE  
3 AMOUNT OF STAFFING TO ALLOW MORE FREQUENT -- MORE ABILITY TO  
4 TRIAGE AND MORE FREQUENT RE-EVALUATIONS. THE OTHER THING THAT  
5 WE'RE GOING TO BE DOING IS ADDING PHYSICIAN STAFF, STARTING  
6 TOMORROW. TO PUT A PHYSICIAN OUT IN THE TRIAGE AREA SO WE  
7 DON'T JUST HAVE NURSES AND OTHER MID-LEVEL STAFF DOING TRIAGE,  
8 BUT THAT WE'RE GOING TO PUT A PHYSICIAN OUT IN FRONT TO  
9 SUPPORT THE TRIAGE EFFORT. THESE ADDITIONAL RESOURCES WILL  
10 ALLOW FOR THE FREQUENCY THAT THE STATE AND FEDERAL GOVERNMENT  
11 IS LOOKING FOR. THAT'S REALLY THE ISSUE HERE. BUT WILL ALSO  
12 PUT MORE RESOURCES AT THE VERY FRONT END OF CARE TO HELP  
13 PRIORITIZE PATIENTS BETTER. FINALLY, I WOULD MAKE THE  
14 OBSERVATION THAT YOUR BOARD HAS BEEN SUPPORTIVE OF EFFORTS TO  
15 TRY TO IMPROVE OTHER LOCATIONS OF CARE. ALL OF THE EMERGENCY  
16 ROOMS IN THE COUNTY ARE BUSY. AND ALL OF THE IMPACTED HOSPITAL  
17 EMERGENCY ROOMS ARE VERY BUSY. BUT OUR ISSUE TODAY IS WHAT  
18 WE'RE GOING TO DO TO SUPPORT HARBOR RESOLVE THIS IMMEDIATE  
19 JEOPARDY. LIKE I SAID, WE'VE PUT A COMPREHENSIVE PLAN INTO  
20 PLACE. WE ARE IN THE PROCESS OF SUBMITTING IT TO THE STATE  
21 TODAY. WE EXPECT THEM TO COME OUT SHORTLY AND REVIEW IT. SO  
22 SUPERVISOR ANTONOVICH, THOSE ARE THE ACTIONS THAT WE TOOK  
23 BEFORE THE SURVEY AND AS A RESULT OF THE SURVEY.  
24



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1   **SUP. ANTONOVICH:** AND HOW ARE PATIENTS BEING DIRECTED TO URGENT  
2   CARE?

3

4   **DR. BRUCE CHERNOF:** WELL, SUPERVISOR, CURRENTLY, THE TRIAGE  
5   STAFF MAKES AN ASSESSMENT ABOUT WHICH PATIENTS ARE APPROPRIATE  
6   FOR EMERGENCY ROOM VERSUS URGENT CARE. ONE OF THE THINGS WE'VE  
7   TRIED TO DO IS STANDARDIZE ACROSS OUR DEPARTMENT HOW WE  
8   EVALUATE PATIENTS. THIS IS ANOTHER ONE OF THESE VERY IMPORTANT  
9   OPPORTUNITIES. WE'VE IMPLEMENTED A FIVE-LEVEL TRIAGE SYSTEM  
10   ACROSS OUR EMERGENCY ROOMS. WE'RE USING THE SAME CRITERIA  
11   ACROSS THE EMERGENCY ROOMS. AND THAT ALLOWS THE DECISION TO BE  
12   MADE ABOUT THE RIGHT LEVEL OF CARE. HARBOR IS ALSO EXPANDING  
13   ITS EMERGENCY ROOM -- ITS URGENT CARE SERVICES. OUR GREATEST  
14   CHALLENGE HAS BEEN STAFFING. BUT THEY ARE WORKING HARD TO  
15   IDENTIFY APPROPRIATE STAFF. WE'VE ALREADY EXPANDED INTO  
16   WEEKENDS, ON SATURDAYS, AND WE'RE LOOKING TO PUT ANOTHER SHIFT  
17   IN ON SATURDAYS AND SOME ADDITIONAL URGENT CARE TIME ON  
18   SUNDAY.

19

20   **SUP. ANTONOVICH:** AND HOW MANY EMERGENCY TREATMENT BAYS ARE AT  
21   HARBOR AND WHAT ARE THE PLANS TO EXPAND THOSE?

22

23   **DR. BRUCE CHERNOF:** SUPERVISOR, I DIDN'T BRING THE EXACT NUMBER  
24   OF TREATMENT BAYS WITH ME. I DON'T KNOW IF YOU KNOW THEM,  
25   ROBERT? BUT WHILE HE'S THINKING ABOUT THAT, I'D ANSWER TO YOU



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1    THAT YOUR BOARD TOOK A DEFINITIVE ACTION ABOUT EIGHT MONTHS  
2    AGO NOW, NINE MONTHS AGO, TO EXPAND THE EMERGENCY ROOM. TO  
3    BUILD WHAT WILL BE ROUGHLY, IF I'M NOT MISTAKEN, A \$400  
4    MILLION BUILDING THAT WILL SIGNIFICANTLY EXPAND EMERGENCY ROOM  
5    CAPACITY, PARTICULARLY FOR TRAUMA. IT WILL ALSO ADD SURGICAL  
6    CAPACITY. ONE OF THE OTHER VERY IMPORTANT DISCUSSIONS WE HAD  
7    WAS ABOUT RE-ENGINEERING CARE. THERE WERE OPTIONS THAT WERE  
8    BROUGHT TO THIS BOARD. THE DIFFERENCE BETWEEN OPTION 3 AND  
9    OPTION 4 HAD TO DO WITH ALLOCATING FUNDING FOR CONSOLIDATING  
10    RADIOLOGY AND SOME LABORATORY SERVICES CLOSER TO THE EMERGENCY  
11    ROOM TO INCREASE EFFICIENCY. YOUR BOARD -- DEPARTMENT'S  
12    RECOMMENDATION AND YOUR BOARD'S ACTION WAS TO SUPPORT OPTION  
13    4, WHICH IS THE OPTION THAT WILL ALLOW FOR THAT RE-ENGINEERING  
14    AND THE MOVEMENT OF THOSE RADIOLOGY AND LABORATORY SERVICES.  
15    SO THERE ARE SHORT-TERM PLANS, THERE ARE LONG-TERM PLANS,  
16    WHICH IS THIS E.R. EXPANSION. I GUESS THE ONE OTHER SHORT-TERM  
17    PLAN, SUPERVISOR, THAT'S IMPORTANT IS WE'VE TOURED THE SPACE  
18    AND IDENTIFIED A COUPLE OF OTHER OFFICES, AREAS THAT WE ARE  
19    NOW GOING TO RESTRUCTURE AS CLINICAL SPACE. WE'VE MOVED PEOPLE  
20    OUT OF OFFICES SO THAT WE CAN INCREASE THE NUMBER OF CLINICAL  
21    AREAS WHERE WE CAN DO URGENT CARE. FINALLY, I BELIEVE  
22    SUPERVISOR, BUT I'LL BE GLAD TO CONFIRM FOR YOU THAT THE  
23    NUMBER OF E.R. BAYS IS 27. BUT I WILL WANT TO CONFIRM THAT.  
24



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1   **SUP. ANTONOVICH:** LET ME ASK YOU. HAS THE INCREASE IN  
2   REGISTERED NURSES DECREASED THE WAIT TIME IN THE EMERGENCY  
3   ROOM?

4

5   **DR. BRUCE CHERNOF:** THE INCREASE IN REGISTERED NURSES HAS  
6   ALLOWED US TO TRIAGE MORE PATIENTS MORE QUICKLY. SO THE ANSWER  
7   IS YES.

8

9   **SUP. ANTONOVICH:** THANK YOU.

10

11   **SUP. BURKE, CHAIR:** SUPERVISOR KNABE, I JUST HAVE ONE QUESTION  
12   I'D LIKE TO ASK VERY FAST, HERE. ONE OF THE THINGS, WHEN TECLA  
13   WAS THERE, SHE HAD A FLEXIBLE WORKING HOURS ARRANGEMENT. SO  
14   THAT OFTEN, SHE DID NOT HAVE TO USE A REGISTRY BECAUSE SHE HAD  
15   A WHOLE CORPS OF NURSES WHO WERE AVAILABLE BECAUSE SHE  
16   UTILIZED FLEX HOURS. IS THAT PROGRAM STILL BEING UTILIZED AT  
17   HARBOR?

18

19   **DR. BRUCE CHERNOF:** SUPERVISOR, IT IS, BUT NOT AS EFFECTIVELY  
20   AS I THINK IT MIGHT BE. I THINK THAT THIS IS ONE OF THESE  
21   ISSUES THAT WE'VE BEEN WORKING ON WITH C.E.O. STAFF AND WITH  
22   OUR COLLEAGUES IN THE UNION. I ACTUALLY BELIEVE IN FLEX HOURS  
23   BECAUSE I THINK THAT AN EMPLOYED WORKFORCE FOR FULL-TIME WORK  
24   IS ALWAYS THE BEST WORKFORCE. I THINK THAT IT IS BETTER TO  
25   HAVE PEOPLE WHO ARE IN OUR FACILITIES WHO ARE NOT TRAVELERS IN



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1    REGISTRY IF WE CAN AVOID IT. LIKE I SAID, HARBOR IS USING IT,  
2    BUT I THINK IT IS STILL ONE OF THE THINGS THAT IS  
3    UNDERUTILIZED IN MY DEPARTMENT.

4

5    **SUP. BURKE, CHAIR:** HARBOR WAS ONE OF THE LAST ONES TO EVER USE  
6    ANY REGISTRY OR TRAVELING BECAUSE THEY UTILIZED FLEX HOURS AND  
7    HAD AVAILABLE A LONG GROUP OF PEOPLE WHO WERE INTERESTED IN  
8    DOING THAT.

9

10    **DR. BRUCE CHERNOF:** THEY STILL HAVE THE LOWEST PERCENTAGE,  
11    SUPERVISOR, OF ALL THE FACILITIES AT THIS POINT. ALL OF OUR  
12    FACILITIES ARE USING MORE, AS ARE ALMOST ALL PRIVATE  
13    FACILITIES, JUST BECAUSE THERE IS A REAL STRAIN ON NURSING  
14    RESOURCES ACROSS SOUTHERN CALIFORNIA. BUT I DO THINK THAT  
15    FLEXIBLE WORK HOURS IS SOMETHING THAT WE NEED TO REVISIT. IT  
16    WORKS.

17

18    **SUP. BURKE, CHAIR:** SUPERVISOR KNABE, AND THEN SUPERVISOR  
19    MOLINA, YOU HAD QUESTIONS?

20

21    **SUP. KNABE:** I JUST WOULD ASK, FIRST OF ALL, WHY DID IT CHANGE?  
22    I MEAN, BECAUSE IT WAS A PRETTY SUCCESSFUL PROGRAM AND BEING  
23    UTILIZED VERY HEAVILY DOWN THERE. IS THERE A REASON WHY IT  
24    CHANGED ON THE FLEX HOUR SITUATION?

25





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1 **DR. BRUCE CHERNOF:** I WOULD DEFER TO THE C.E.O. STAFF TO HELP  
2 ME ANSWER THAT QUESTION. I THINK THAT THERE ARE COMPLEXITIES  
3 IN THE PROGRAM, HOW WE BRING PEOPLE ON, EXPECTATIONS OF HOW  
4 THAT PROGRAM WORKS UNDER OUR M.O.U.S WITH THE UNION. AND THOSE  
5 HAVE BEEN, I THINK, IMPORTANT CHALLENGES THAT WE HAVEN'T  
6 COMPLETELY RESOLVED.

7

8 **SUP. KNABE:** BUT THE UNIONS BROUGHT THE ISSUES TO US TO BEGIN  
9 WITH. I MEAN, THEY WERE SUPPORTIVE OF THE FLEX HOURS. WE HAD  
10 THE ISSUE OUT AT RANCHO AND THEN HARBOR USED IT. SO I WAS JUST  
11 CURIOUS AS TO WHY IT WOULD BE CHANGING. I MEAN, WE HAD A BUY-  
12 IN I THOUGHT BETWEEN LABOR AND MANAGEMENT ON THAT WHOLE ISSUE  
13 AND IT WAS WORKING VERY EFFECTIVELY AND WHY IT WOULD BE  
14 CHANGING OUT AT HARBOR.

15

16 **SUP. BURKE, CHAIR:** BECAUSE THEY PREFERRED THAT TO THE  
17 TRAVELERS.

18

19 **DR. BRUCE CHERNOF:** LET ME ANSWER THE QUESTION HALFWAY,  
20 SUPERVISOR. BUT I DO REALLY DO WANT TO TURN TO C.E.O. STAFF TO  
21 HELP ME. IT'S NOT THAT WE'VE STOPPED DOING IT AT HARBOR,  
22 BECAUSE IT'S STILL THERE. BUT I DON'T THINK IT HAS BEEN  
23 IMPLEMENTED AS BROADLY AND EFFECTIVELY AS WE MIGHT IN THE  
24 DEPARTMENT. AND WE HAVE BEEN WORKING WITH C.E.O. STAFF AND THE  
25 UNIONS ON THE PARTICULARS OF THAT.



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1

2 **SUP. KNABE:** I GUESS WHAT I'M SAYING IS, WHEN TECLA WAS THERE,  
3 IT WAS BROADLY AND EFFECTIVELY BEING IMPLEMENTED. WHY THE  
4 CHANGE IN EITHER ITS UTILIZATION OR ITS EFFECTIVENESS? WHAT  
5 WOULD THE C.E.O. HAVE TO DO WITH IT AFTER IT'S BEEN APPROVED  
6 ALREADY? I MEAN, THE C.E.O. AT THE HOSPITAL OR THE C.E.O.'S  
7 OFFICE HERE?

8

9 **DR. BRUCE CHERNOF:** THE C.E.O.'S OFFICE HERE.

10

11 **SUP. KNABE:** WHY WOULD THEY CHANGE IT?

12

13 **DR. BRUCE CHERNOF:** THERE HASN'T BEEN A CHANGE IN WHAT WE'RE  
14 DOING SPECIFICALLY AT HARBOR, BUT THE IDEA TO GROW IT,  
15 SUPERVISOR -- WITHIN THE DEPARTMENT WE HAVE NOT GROWN IT AS  
16 MUCH AS I WOULD LIKE TO GROW IT. BUT I REALLY DO NEED TO ASK  
17 THAT THE C.E.O. STAFF HELP ANSWER THIS QUESTION.

18

19 **SUP. KNABE:** WHAT DOES THAT MEAN? THE QUESTION IS WHY DID -- IT  
20 SHOULD BE GROWING WITH WHAT'S HAPPENING AT THE HOSPITAL. I  
21 MEAN I GUESS I'M JUST TRYING TO FIGURE OUT WHY THE CHANGE. IT  
22 WAS A VERY SUCCESSFUL PROGRAM DOWN THERE.

23

24 **DR. BRUCE CHERNOF:** IT IS STILL SUCCESSFUL, SUPERVISOR, BUT WE  
25 HAVE NOT BEEN ABLE TO EXPAND IT ACROSS THE DEPARTMENT.



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1

2 **SUP. KNABE:** I DIDN'T ASK THE DEPARTMENT. I'M TALKING ABOUT  
3 HARBOR-U.C.L.A.

4

5 **DR. BRUCE CHERNOF:** AND EACH OF THE FACILITIES, INCLUDING  
6 HARBOR. I THINK THAT THERE'S MORE OPPORTUNITIES TO USE IT AT  
7 HARBOR.

8

9 **SUP. KNABE:** I STILL DON'T UNDERSTAND WHAT THAT MEANS. WHY  
10 WOULD THE C.E.O. CHANGE IT?

11

12 **SUP. BURKE, CHAIR:** THEY HAVE A GROUP OF PEOPLE THERE, NURSES,  
13 WHO REALLY WERE ENTHUSIASTIC ABOUT THE PROGRAM.

14

15 **SUP. KNABE:** ABSOLUTELY.

16

17 **SUP. BURKE, CHAIR:** AND THEY WERE MOSTLY MOTHERS WHO HAD  
18 CHILDREN IN SCHOOL WHO WANTED TO STAY WORKING WITH THE COUNTY,  
19 BUT THEY WERE UNABLE TO DO IT ON A FULL-TIME BASIS AND THEY  
20 WERE UNABLE TO TAKE SOMETIMES THE KIND OF HOURS THAT WERE SET  
21 UP.

22

23 **SUP. KNABE:** WHILE THEY'RE TRYING TO FIGURE OUT AN ANSWER TO  
24 THAT VERY SIMPLE QUESTION, ONE OF YOUR RECOMMENDATIONS WAS TO



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1 INCREASE THE STAFF IN THE TRIAGE AREA. WHERE IS THAT  
2 ADDITIONAL STAFF COMING FROM?

3

4 **DR. BRUCE CHERNOF:** SUPERVISOR, I WILL HAVE TO PULL THOSE  
5 RESOURCES FROM ELSEWHERE IN THE ORGANIZATION. ONE OF THE  
6 THINGS THAT WE HAVE BEEN DOING IS A THOUGHTFUL REVIEW OF WHERE  
7 WE'VE PUT ALL THE RESOURCES. AND WE'LL BE COMING, AS PART OF  
8 OUR REGULAR REPORTS TO YOUR BOARD WITH AN UPDATE ON WHAT WE'VE  
9 DONE WITH ALL THE RESOURCES IN THE CONTINGENCY PLAN. THOSE  
10 THINGS THAT WE'VE IMPLEMENTED, THOSE PLACES WHERE WE HAVE DONE  
11 ADDITIONAL THINGS. SUCH AS ADDING THE E.M.S. STAFF PERMANENTLY  
12 TO THE HARBOR EMERGENCY ROOM AND OPPORTUNITIES WE THINK WE  
13 HAVE TO MAKE OTHER CHANGES. I WILL BE WORKING WITH THE C.E.O.  
14 STAFF TO MOVE THOSE RESOURCES FROM ELSEWHERE IN THE  
15 ORGANIZATION. BUT WE NEED TO DO THAT WORK NOW.

16

17 **SUP. KNABE:** SO YOU'RE NOT PULLING RESOURCES FROM OTHER AREAS  
18 THAT NEED TO HAVE THE RESOURCES THERE?

19

20 **DR. BRUCE CHERNOF:** THAT'S CORRECT, SUPERVISOR.

21

22 **SUP. KNABE:** WHAT IS THE AVERAGE WAITING TIME AT HARBOR AS  
23 COMPARED TO THE NINE IMPACTED HOSPITALS? DO WE HAVE ANY IDEA  
24 ON THAT?

25



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1   **DR. BRUCE CHERNOF:** WE DON'T HAVE THAT INFORMATION BECAUSE WE  
2   DON'T HAVE THAT INFORMATION FROM THE PRIVATE HOSPITALS.

3

4   **SUP. KNABE:** I THOUGHT WE WERE GETTING REPORTS. I MEAN, I  
5   THOUGHT THEY WERE GIVING US THE DATA, THAT WAS PART OF THE  
6   DEAL.

7

8   **DR. BRUCE CHERNOF:** SUPERVISOR, THEY ARE GIVING US SOME DATA.  
9   IT'S FAIRLY LIMITED. AND I DON'T BELIEVE THAT THEIR WAITING  
10   TIME IS ONE OF THE ELEMENTS THAT THEY'RE REPORTING TO US. WE  
11   ARE NOW GETTING CLAIMS-BASED DATA OF THE NUMBER OF PATIENTS  
12   THAT THEY'RE STARTING TO SEE THROUGH THE IMPACTED HOSPITAL  
13   PROGRAM.

14

15   **SUP. KNABE:** BUT THAT WAS ONE OF THE EARLY THINGS. AND PART --  
16   WHEN I ASKED THE QUESTION BEFORE OF YOUR STAFF, THE WAITING  
17   TIME WAS ONE OF THE THINGS THAT THEY WERE REPORTING. THEY  
18   FINALLY, I THOUGHT, WERE REPORTING THAT INFORMATION TO YOU.

19

20   **DR. BRUCE CHERNOF:** SUPERVISOR, WE ARE CONTINUING TO COLLECT  
21   THE SAME DATA NOW ON A MONTHLY BASIS THAT WE PREVIOUSLY WERE  
22   REPORTING WEEKLY. I DID NOT BRING THAT REPORT WITH ME. BUT  
23   THOSE DATA POINTS ARE STILL BEING COLLECTED. BUT I DON'T  
24   BELIEVE -- IF I'M WRONG, I WILL TELL YOU, BUT I DO NOT BELIEVE  
25   THAT THEIR WAITING TIMES IS ONE OF THE POINTS THAT WE WERE



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1 COLLECTING. WE WERE WORKING WITH THE HOSPITAL ASSOCIATION TO  
2 FIND THE APPROPRIATE DATA POINTS THAT MADE SENSE FOR PRIVATE  
3 HOSPITALS TO COLLECT SO WE DID HAVE COMPARATIVE DATA WHERE IT  
4 MADE SENSE.

5

6 **SUP. KNABE:** WELL, I WOULD THINK WAITING TIME WOULD BE ONE OF  
7 THE COMPARABLE DATA POINTS THAT YOU'D WANT TO KNOW. I MEAN,  
8 BECAUSE THAT WOULD BE SIGNIFICANT AS IT RELATES TO TRIAGE AND  
9 SOME OF THE IMMEDIATE JEOPARDY KINDS OF ISSUES THAT HAVE BEEN  
10 RAISED DOWN AT HARBOR. AND SO I MEAN, YOU KNOW, AND THE OTHER  
11 ISSUE THAT CONCERNS ME IS THAT NOW YOU'RE SAYING IT'S ON A  
12 MONTHLY BASIS VERSUS A WEEKLY BASIS. IS THAT WHY WE ARE  
13 GETTING OURSELVES INTO TROUBLE ON SOME OF THESE OTHER AREAS,  
14 IS THAT WE SORT OF THINK THAT EVERYTHING'S COOL? AND WE'RE  
15 JUST BACKING OFF AND SAYING WELL LET'S DO IT ON A MONTHLY  
16 BASIS VERSUS WEEKLY?

17

18 **DR. BRUCE CHERNOF:** SUPERVISOR, WE WENT TO THE MONTHLY REPORT  
19 BECAUSE THE WEEKLY REPORTS -- BECAUSE THERE WAS NO BASELINE  
20 DATA, AND WE WORKED WITH THE HOSPITAL ASSOCIATION OF SOUTHERN  
21 CALIFORNIA TO TRY TO IDENTIFY WHAT THEY AGREED WAS APPROPRIATE  
22 BASELINE DATA. AND WHAT'S CLEAR IS THAT THE MOST APPROPRIATE  
23 DATA WILL COME FROM THE OSHBA DATABASES. THERE IS A DELAY IN  
24 THAT DATA BEING FORWARDED FROM ALL HOSPITALS, INCLUDING OURS,  
25 TO STATE, FOR THE STATE TO CLEAN THAT DATA AND MAKE IT



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1 PUBLICLY AVAILABLE. THOSE ARE THE DATA SETS THAT MAKE MOST  
2 SENSE FOR COMPARISON. THE DATA THAT WE ARE COLLECTING FROM THE  
3 PRIVATE HOSPITALS ONLY ALLOWS WEEK OVER WEEK COMPARISON. AND  
4 THEY DID NOT HAVE BASELINES PRIOR TO THE CLOSURE OF THE  
5 HOSPITAL. IF THEY DID, WE WOULD HAVE PRESENTED THEM. WE DID  
6 ASK FOR IT. AND THE PRIVATE HOSPITALS THEMSELVES WERE  
7 STRAINING UNDER THE KINDS OF DATA COLLECTION REQUIREMENTS THAT  
8 WE HAD ASKED OF THEM. I THINK OUR DATA COLLECTION IS  
9 APPROPRIATE. I WILL BE GLAD TO GO BACK AND LOOK AT THE WAITING  
10 TIME QUESTION FOR YOU BECAUSE IT'S A VALID ONE.

11

12 **SUP. KNABE:** DO WE HAVE THE WAITING TIME AS AN EXAMPLE, FOR  
13 HARBOR AS COMPARED TO OLIVE VIEW AS COMPARED TO BIG COUNTY? I  
14 MEAN DO WE HAVE THAT?

15

16 **DR. BRUCE CHERNOF:** WE HAVE SOME DATA IN EACH OF OUR HOSPITALS.

17

18 **DR. ROBERT G. SPLAWN:** SUPERVISOR, A COUPLE POINTS. A LOT OF  
19 THIS DATA HAS TO BE MANUALLY TRACKED, BECAUSE ONLY ONE OF OUR  
20 HOSPITALS HAS AN ELECTRONIC METHOD OF CAPTURING THIS DATA. SO  
21 IT REQUIRES A LOT OF MANUAL PULL. THE TYPICAL MEASURES AN E.D.  
22 LOOKED AT, HAVING RUN ONE, DOOR TO TRIAGE, TRIAGE TO BED, DOOR  
23 TO DOCTOR, DOCTOR TO DISCHARGE, DISPOSITION TO DISCHARGE. WE  
24 HAVE SOME DATA POINTS ON SOME OF THOSE BUT NOT ALL BECAUSE IT  
25 DOES REQUIRE MANUAL. BUT THAT'S ANOTHER REASON WE NEED TO LOOK





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1 AT INFORMATION SYSTEMS TO CAPTURE THAT. BUT THERE IS SOME THAT  
2 I DO HAVE. DOCTOR TO DISCHARGE FOR HARBOR-U.C.L.A. IS 7 HOURS,  
3 45 MINUTES. L.A.C.+U.S.C. FOR GENERAL HOSPITAL, 3 HOURS, 44  
4 MINUTES. OLIVE VIEW, 6 HOURS, 35 MINUTES. SOME HAVE DOOR TO  
5 DOCTOR, OLIVE VIEW HAS A DOOR TO DOCTOR, 4.36. I'M SORRY,  
6 L.A.C. HAS A DOOR TO DOCTOR 4.36. TRIAGE TO BED, A COUPLE  
7 FACILITIES ARE TRACKING THAT. AT HARBOR, BEFORE THIS PLAN WAS  
8 IMPLEMENTED, IT WAS 5.12. OLIVE VIEW .8 OF AN HOUR.

9

10 **SUP. DON KNABE:** SO I GUESS MY FOLLOW-UP QUESTION THEN WOULD  
11 BE: THAT'S GOOD TO KNOW, BUT WHY WOULD NOT ALL THE FACILITIES  
12 BE REPORTING THEN? I MEAN, STARTING WITH OUR OWN. I MEAN, I  
13 WOULD THINK THAT WE'D HAVE A COMPARATIVE, THAT WOULD BE ONE OF  
14 THE THINGS WE'D WANT TO LOOK AT FROM A STAFFING STANDPOINT. IF  
15 YOU'RE DOING DOCTOR TO TRIAGE, TRIAGE TO BED, BED TO OUT,  
16 DOCTOR TO OUT, WHY WOULDN'T THAT BE CONSISTENT THROUGHOUT OUR  
17 SYSTEM?

18

19 **DR. ROBERT G. SPLAWN:** IT SHOULD BE AND IT WILL. AND THIS IS A  
20 TEMPLATE THAT I'VE DEVELOPED TO LOOK, SO WE CAN BETTER TRACK  
21 IT. BUT, AGAIN, SOME OF IT WILL REQUIRE A MANUAL PULL UNTIL WE  
22 CAN GET THE INFORMATION SYSTEM IN PLACE.

23

24 **SUP. KNABE:** I UNDERSTAND. BUT THE PRIVATE HOSPITALS DO NOT  
25 TRACK THAT? I THOUGHT THAT WAS ONE OF THE COMPLAINTS IN THE



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1 LETTERS WE GOT FROM THE NINE IMPACTED HOSPITALS WAS WAITING  
2 TIME.

3

4 **DR. ROBERT G. SPLAWN:** IT AGAIN DEPENDS ON WHAT ELEMENT YOU'RE  
5 TALKING ABOUT. ONE OF THE KEY MEASURES IS DOOR TO DOCTOR,  
6 BECAUSE EVERYONE COMES THERE TO SEE THE DOCTOR. AND THE GOLD  
7 STANDARD IS 30 TO 40 MINUTES. AND THAT'S WHAT WE'RE GOING TO  
8 LOOK AT, AND IS BEING LOOKED AT, AS PART OF THE PLAN FOR  
9 HARBOR. AND WE'D LIKE TO LOOK AT THAT AT OTHER FACILITIES, AS  
10 WELL.

11

12 **SUP. BURKE, CHAIR:** SUPERVISOR MOLINA?

13

14 **SUP. MOLINA:** YOU KNOW, IT IS AMAZING TO LISTEN TO BOTH OF YOU,  
15 IT REALLY IS. YOU KNOW, WHEN YOU SAY AN EMERGENCY ROOM, I  
16 DON'T CARE IF IT'S HERE OR ON PLANET MARS, EMERGENCY IS AN  
17 EMERGENCY. I GO TO AN EMERGENCY ROOM BECAUSE I HAVE AN  
18 EMERGENCY. SO WHEN I WALK INTO THE EMERGENCY ROOM, I EXPECT  
19 THAT I WOULD BE TREATED AS AN EMERGENCY. SOMETHING HAS  
20 HAPPENED AND I NEED URGENT CARE. IT'S NOT THE DOCTOR'S OFFICE  
21 THAT HAS 12 OF US COMING IN FOR THE SAME APPOINTMENT AT 8  
22 O'CLOCK. IT'S CALLED AN EMERGENCY ROOM. YOU ALL ARE RESPONDING  
23 TO US LIKE -- WE'RE SUPPOSED TO BE THIS GOVERNING BOARD HERE  
24 THAT EMPOWERS YOU TO GIVE US ANSWERS. AND THE ANSWERS I'M  
25 HEARING ARE HARD TO BELIEVE. HOW COULD AN EMERGENCY ROOM NOT



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1 KNOW HOW MANY PEOPLE THEY ARE SEEING, WHAT THE WAIT TIMES ARE?  
2 YOU WOULD THINK THAT THAT WOULD TELL YOU HOW MANY DOCTORS YOU  
3 NEED FOR THE DAY, HOW MANY NURSES YOU NEED, HOW MANY BEDS ARE  
4 AVAILABLE. YOU'RE TRYING TO TELL US THAT BECAUSE A TECHNOLOGY  
5 HASN'T BEEN DEVELOPED THAT YOU CAN'T TELL WHEN SOMEBODY WALKS  
6 IN AND WHEN SOMEBODY'S ADDRESSED? THAT YOU CAN'T -- YOU KNOW,  
7 YOU GUYS, COME ON. I MEAN, THESE AREN'T A BUNCH OF PIN HEADS  
8 UP HERE THAT ARE LISTENING TO YOUR RESPONSES. YOU GUYS ARE  
9 EMPOWERED, AND GET PAID AN AWFUL LOT OF MONEY TO OPERATE THESE  
10 THINGS. AND YOU'RE TELLING US YOU DON'T KNOW? I FIND THAT HARD  
11 TO BELIEVE. BECAUSE EVERY SINGLE PATIENT THAT WALKS INTO AN  
12 EMERGENCY ROOM ASSUMES ONE THING: THAT THE MINUTE THAT THEY  
13 WALK IN, THAT THEY'RE GOING TO BE TREATED. NOW THE DAY THEY  
14 ARRIVE, THEY FIND OUT THAT'S NOT THE CASE. I KNOW WHEN I WENT  
15 TO THE EMERGENCY ROOM, THAT'S WHAT I THOUGHT. I WOULD BE  
16 TREATED. BUT I HAD TO WAIT. A GUY WALKED IN WITH HIS FINGER  
17 SEVERED. THERE WERE CHILDREN, PARENTS BRINGING IN CHILDREN  
18 WITH UNBELIEVABLE FEVERS. I HAD TO WAIT MY TURN IN LINE,  
19 RIGHT? BUT HOW COULD THE PERSON WHO IS IN CHARGE OF THE  
20 EMERGENCY ROOM DISMISS ME BECAUSE MY EMERGENCY, WHILE IT  
21 WASN'T AS URGENT, WAS NOT BEING ADDRESSED? YOU KNOW, YOUR  
22 ANSWERS ARE NOT VERY SATISFYING.

23

24 **DR. ROBERT G. SPLAWN:** SUPERVISOR, THERE ARE -- IT'S KNOWN THE  
25 AVERAGE WAIT TIME IS FOUR TO SIX HOURS IN OUR EMERGENCY



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1 DEPARTMENTS IN L.A. COUNTY. WE LOOKED AT THIS WHEN I WAS CHAIR  
2 OF THE E.M.S. COMMISSION.

3

4 **SUP. MOLINA:** BUT WAIT A MINUTE. YOU JUST SAID HOW CAN YOU  
5 POSSIBLY KNOW THAT WHEN YOU DON'T TRACK IT?

6

7 **DR. ROBERT G. SPLAWN:** SUPERVISOR, BECAUSE THERE ARE DIFFERENT  
8 DATA POINTS THAT ARE LOOKED AT.

9

10 **SUP. MOLINA:** HE DIDN'T ASK YOU THAT. HE DIDN'T ASK YOU THAT.  
11 HE ASKED WITH SIMPLICITY, "DO YOU HAVE THE WAIT TIMES FOR THE  
12 OTHER FACILITIES?" I THINK THAT'S WHAT YOU ASKED, DON.

13

14 **SUP. KNABE:** I DON'T KNOW HOW YOU CAN MANAGE IF YOU DON'T KNOW  
15 DATA.

16

17 **SUP. MOLINA:** AND YOU GUYS DIDN'T GIVE HIM THAT ANSWER.

18

19 **DR. ROBERT G. SPLAWN:** THERE ARE DIFFERENT DATA POINTS.

20

21 **SUP. MOLINA:** WE DON'T WANT DIFFERENT DATA POINTS. THE  
22 SIMPLICITY OF WAIT TIMES. IN THE EMERGENCY ROOM --

23

24 **DR. ROBERT G. SPLAWN:** SUPERVISOR, IF YOU'RE TALKING ABOUT FROM  
25 DOOR TO BEING SEEN BY A PHYSICIAN, THAT TIME IS FOUR TO SIX



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1 HOURS ON AVERAGE. IF YOU'RE TALKING ABOUT TIME TO SEE A TRIAGE  
2 NURSE, THAT ALSO VARIES. SO AGAIN, THAT DATA POINT IS  
3 IMPORTANT TO TALK ABOUT WHAT YOU WANT TO LOOK AT. THERE IS  
4 DOOR TO DOCTOR TIME.

5

6 **SUP. MOLINA:** WHICH ONE DID YOU WANT?

7

8 **SUP. KNABE:** I WANTED THE AVERAGE WAITING TIME FROM THE DOOR TO  
9 THE DOCTOR, FROM THE DOOR TO TRIAGE. I MEAN THOSE ARE THE TWO  
10 THAT SEEM TO BE MOST IMPORTANT.

11

12 **SUP. MOLINA:** SO WHAT IS IT FOR THE OTHER FACILITIES?

13

14 **DR. ROBERT G. SPLAWN:** DOOR TO DOCTOR, THE ONLY FACILITY  
15 CURRENTLY TRACKING THAT IS L.A.C.+U.S.C. THAT IS 4.3.

16

17 **SUP. MOLINA:** SO DOWNEY MEDICAL DOESN'T TRACK THAT AT ALL?

18

19 **DR. ROBERT G. SPLAWN:** I DON'T KNOW.

20

21 **SUP. MOLINA:** YOU DON'T KNOW? THAT'S NOT A VALUABLE THING AT  
22 DOWNEY MEDICAL TO KNOW? WHEN THE PARAMEDICS CAME THAT DAY,  
23 THEY TALKED ABOUT HAVING TO SIT IN DRIVEWAYS. AND THEY WERE  
24 PRETTY ANGRY ABOUT IT. I REMEMBER THE DAY THEY CAME. AND THEY  
25 SAID THE WAIT WAS TOO LONG.



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1

2 **DR. ROBERT G. SPLAWN:** AGAIN, THE AVERAGE FOR THE COUNTY, AS  
3 FAR AS I KNOW IS 4 TO 6 HOURS.

4

5 **SUP. MOLINA:** DR. SPLAWN, PLEASE BE HONEST WITH ME. I'M NOT  
6 ASKING ABOUT THAT. I'M JUST SAYING WE COME HERE. YOU KNOW,  
7 WE'RE NOT AN EXPERT IN THIS. WHAT DO I KNOW? I ONLY KNOW MY ON  
8 PERSONAL EMERGENCY. WHEN I THINK IT'S AN EMERGENCY, IT'S MY  
9 EMERGENCY. YOU ARE MANAGING THESE EMERGENCIES. WE'RE ASKING  
10 VERY BASIC SIMPLE QUESTIONS. YOU'RE RESPONDING WITH DATA  
11 POINTS. WE'RE JUST ASKING SIMPLE STUFF. WHY CAN'T YOU ANSWER  
12 THE SIMPLE QUESTIONS? RIGHT NOW, ONE OF THE THINGS THAT HAS  
13 HAPPENED IN THAT WHOLE AREA AFTER THE CLOSURE OF MARTIN LUTHER  
14 KING, WE ASKED BECAUSE WE KNEW THERE WAS A CONCERN AS TO WHAT  
15 WOULD HAPPEN, THE SPILLOVER IN THE OTHER HOSPITALS, RIGHT?  
16 SPILLOVER, WE THOUGHT, ASSUMING WAS, IN CLOSING DOWN MARTIN  
17 LUTHER KING, OTHER HOSPITALS WOULD BE IMPACTED. WE ASKED YOU  
18 TO START COLLECTING DATA SO THAT WE WOULD GET A BETTER  
19 UNDERSTANDING OF THE IMPACT ON THOSE HOSPITALS. THE SUPERVISOR  
20 ASKED A SIMPLE QUESTION OF WAIT TIMES. NOW, I DON'T KNOW. I  
21 MEAN, I WAS ASSUMING THAT YOU WERE COLLECTING DATA SO WE WOULD  
22 KNOW IN REAL TIME WHAT PEOPLE WERE -- WE REALLY DON'T CARE  
23 ABOUT YOUR DATA POINTS. WE REALLY CARE ABOUT THE IMPACT ON THE  
24 HOSPITALS AND THE IMPACT ON PATIENTS. A PATIENT DOESN'T KNOW  
25 WHEN HE ARRIVES THAT HE'S SUPPOSED TO SEE A DOCTOR OR A TRIAGE



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1 NURSE OR A NURSE PRACTITIONER OR ANYTHING. ALL THEY KNOW IS  
2 THEY CAME THERE TO RECEIVE CARE. SO DON'T PLAY GAMES WITH US.  
3 IT'S A VERY SIMPLE QUESTION. NOW, DID WE NOT ASK YOU TO GET  
4 THE WAIT TIMES FOR THOSE OTHER HOSPITALS? BECAUSE MAYBE I  
5 MISUNDERSTOOD WHEN YOU TOLD ME WE WERE COLLECTING THAT DATA.  
6 MY ASSUMPTION WAS THAT WE WERE COLLECTING DATA FOR ALL OF  
7 THOSE HOSPITALS TO SEE THE LEVEL OF SPILLOVER THAT WE HAD IN  
8 THAT WHOLE QUARTER, WHICH OBVIOUSLY MUST BE SERIOUS.

9

10 **DR. BRUCE CHERNOF:** SUPERVISOR, I DON'T BELIEVE THAT'S ONE OF  
11 THE DATA POINTS WE WERE COLLECTING.

12

13 **SUP. MOLINA:** I AM ONE THAT JUST -- YOU GUYS DIDN'T THAT--

14

15 **SUP. KNABE:** NO, I MEAN, THAT'S WHAT I'M DOUBLE-CHECKING HERE,  
16 BECAUSE THAT WAS THE ASSUMPTION THAT I HAD, WAS TO SORT OF GET  
17 A COMPARABLE--

18

19 **SUP. BURKE, CHAIR:** I THINK THAT WHEN THEY CAME HERE, WE  
20 BROUGHT THE HOSPITALS IN. AND SOME OF THEM SAID THAT THEY  
21 WOULD PROVIDE THE DATA. OTHERS SAID THAT THEY WERE GOING TO  
22 START PROVIDING IT. BUT EACH ONE OF THEM HAD A DIFFERENT  
23 OPINION AND EACH ONE OF THE PRIVATE HOSPITALS INDICATED TO US  
24 THAT THEY WERE DOING IT IN A DIFFERENT WAY. NOW, THEY DID TELL  
25 US IN TERMS OF THE PARAMEDICS WHEN THEY CAME, THEY TOLD US HOW





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1 LONG THEY WERE WAITING TO BE SEEN IN PRIVATE HOSPITALS AS WELL  
2 AS THE PUBLIC HOSPITALS. BUT THE PRIVATE HOSPITALS WERE NOT  
3 TOO EAGER TO SHARE ALL OF THEIR DATA WITH US. NOW, I THINK IF  
4 THERE'S A MECHANISM WHERE WE CAN FORCE THE PRIVATE HOSPITALS  
5 TO GIVE IT TO THEM, WE SHOULD.

6

7 **SUP. KNABE:** NO, I THOUGHT THERE WAS A REAL INTEREST ON THE  
8 PRIVATES' PART TO SHARE THEIR WAIT TIMES BECAUSE THAT SEEMS TO  
9 BE THE KEY ISSUE HERE. IN OTHER WORDS, WHEN YOU WALK THROUGH  
10 THE DOOR, AS SUPERVISOR MOLINA INDICATED, WHEN YOU WALK  
11 THROUGH THE DOOR, THE MOST IMPORTANT THING IS YOUR PERSONAL  
12 EMERGENCY. AND SO TO ME, THE BASE OF ALL THIS IS HOW LONG YOU  
13 HAVE TO WAIT. NOW, YOU'RE SAYING THE AVERAGE COUNTY-WIDE IS 4  
14 TO 6 HOURS. BUT THE REALITY HERE THAT WE'RE TALKING ABOUT IS  
15 THE IMPACT ON THE WAIT TIME AS A RESULT OF THE CLOSURE OF  
16 M.L.K. AND I THINK THE CONCERN HAS BEEN ELEVATED BECAUSE OF  
17 THE ISSUE WE RAN INTO DOWN AT HARBOR-U.C.L.A.

18

19 **DR. BRUCE CHERNOF:** WELL SUPERVISORS, WE BEGAN BY COLLECTING  
20 VOLUME DATA. THAT WAS THE ISSUE, WAS WHAT WAS THE IMPACT THAT  
21 THE PRIVATE HOSPITALS WERE FEELING?

22

23 **SUP. KNABE:** ON THE NUMBER OF PATIENTS.

24



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1   **DR. BRUCE CHERNOF:** THE NUMBER. THAT'S EXACTLY RIGHT,  
2   SUPERVISOR. AND THAT NUMBER TURNED OUT TO BE EXCEEDINGLY  
3   DIFFICULT TO GET BECAUSE AN APPLES TO APPLES COMPARISON WAS  
4   DIFFICULT. AND LET ME SAY CLEARLY THAT THE PRIVATE HOSPITALS  
5   WERE TRYING TO WORK WITH US TO COLLECT THAT DATA. THIS IS NOT  
6   AN ISSUE IN MY MIND OF THE PRIVATE HOSPITALS NOT BEING  
7   COOPERATIVE. IT'S ABOUT THAT THEY DON'T DEFINE, TO ROBERT'S  
8   POINT, THEY DON'T NECESSARILY DEFINE THIS DATA THE SAME WAY. I  
9   DO BELIEVE THAT WE ARE ASKING A VERY IMPORTANT QUESTION TODAY,  
10   WHICH IS SLIGHTLY DIFFERENT THAN THE ONE WE'VE BEEN ASKING.  
11   AND MY COMMITMENT IS TO GO BACK, TO TALK TO THE PRIVATE  
12   HOSPITALS, AND TO GET THAT DATA. BUT I DO NOT BELIEVE THAT WE  
13   WERE ASKING FOR WAIT TIME DATA FROM THE HOSPITALS IN THIS  
14   FASHION. WE HAVE NOT WRITTEN ABOUT IT IN THE WRITTEN DOCUMENTS  
15   WE HAVE PROVIDED YOUR BOARD. BUT I AM GLAD TO GO BACK. IT'S A  
16   VALID QUESTION. AND IF THE PRIVATE HOSPITALS WILL WORK WITH  
17   US, WE'LL BRING THAT DATA FORWARD. WE NEED THEIR COOPERATION.

18

19   **SUP. MOLINA:** ALL RIGHT. LET'S TALK ABOUT VALID QUESTIONS,  
20   SINCE THAT WAS AN INVALID QUESTION.

21

22   **DR. BRUCE CHERNOF:** NO, I SAID IT WAS A VALID QUESTION,  
23   SUPERVISOR. I AGREE WITH YOU, IT'S IMPORTANT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** I ASSUMED WHEN WE WERE COLLECTING DATA BEFORE TO  
2   HAVE THE IMPACT. AGAIN I JUST WANT TO TELL YOU IN REAL TIME  
3   WHEN A PERSON'S EMERGENCY, IT'S AN EMERGENCY. ALL RIGHT? HOW  
4   VALID IT IS OR WHERE IT GOES OR ANYTHING. I WOULD THINK THAT  
5   WOULD HAVE BEEN THE BASELINE OF ANYTHING ELSE. BUT LET'S GO  
6   OVER SOME OF THIS. I AM VERY CONCERNED THAT WE'RE STARTING TO  
7   SEE A SPIRAL HERE. I'M GETTING RESPONSES FROM YOU THAT RIGHT  
8   NOW ARE HERE AND TWO WEEKS FROM NOW THERE WILL BE A DIFFERENT  
9   SET OF ANSWERS. AND THREE MONTHS FROM NOW THERE WILL BE  
10   ANOTHER. WE'RE IN A SPIRAL VERY SIMILAR TO WHAT HAPPENED AT  
11   MARTIN LUTHER KING, WHERE WE RECEIVE ANSWERS FROM YOU AND  
12   WE'RE SUPPOSED TO BE GETTING SATISFACTORY ANSWERS THAT WE'RE  
13   ON THE MEND. ON MARTIN LUTHER KING, WE SPENT A YEAR AND A HALF  
14   ON THE MEND. CONSTANTLY LISTENING TO PEOPLE TELLING US THAT  
15   EVERYTHING WAS BEING FIXED. AT THE END OF THE DAY, IT WASN'T  
16   FIXED. AND THAT LED TO US CLOSING A VERY, VERY VALUABLE  
17   HOSPITAL IN THE COMMUNITY. I AM VERY CONCERNED NOW THAT WHAT  
18   WE ARE SEEING AT HARBOR MAY BE ANOTHER SITUATION. I DON'T  
19   KNOW. AND YOU CAN SIT THERE AND SMUGLY SIT THERE AND SAY THAT  
20   DOESN'T MEAN ANYTHING, BUT IT MEANS A LOT TO US; BECAUSE AT  
21   THE END OF THE DAY, IT IS THE COMMUNITY WHO IS LOOKING TO US  
22   TO PROVIDE LEADERSHIP ON THESE ISSUES. I REALLY DON'T  
23   UNDERSTAND ANY OF WHAT YOU WERE TALKING TO ME ABOUT. AND I AM  
24   NOT -- IT SHOULD NOT BE THAT DIFFICULT AND YOU DON'T NEED TO  
25   MAKE IT THAT COMPLICATED. BUT I THINK YOU'RE DOING A GOOD JOB



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1 AT TRYING TO DO SO. BUT I'M GOING TO BRING IT BACK TO THE  
2 SIMPLICITY OF WHAT IT IS. AT HARBOR-U.C.L.A. RIGHT NOW, 12.2  
3 HOURS ON WHAT YOU CALL DOOR-TO-DOOR TO DISCHARGE. NOW, IS THAT  
4 AN ACCEPTABLE E.M.T.A.L.A. TIME FRAME?

5

6 **DR. BRUCE CHERNOF:** THAT'S FROM THE TIME SOMEBODY COMES IN TO  
7 WHEN THEY'RE DISCHARGED, AND E.M.T.A.L.A. LOOKS AT THE PERIOD  
8 OF TIME FOR WHICH THEY COME IN FOR AN INITIAL MEDICAL  
9 SCREENING, TREATMENT, AND EVALUATION.

10

11 **SUP. MOLINA:** I UNDERSTAND THEY LOOK AT THAT. IS THAT STANDARD  
12 OF TIME RIGHT NOW WITHIN THE STANDARDS OF E.M.T.A.L.A.?

13

14 **DR. BRUCE CHERNOF:** E.M.T.A.L.A. DOES NOT HAVE A NUMBER  
15 ASSIGNED TO IT, SUPERVISOR.

16

17 **SUP. MOLINA:** SO IF IT LOOKS AT ALL OF THE OTHER COUNTY  
18 HOSPITALS AND IT'S 4 ON AVERAGE, DOES THAT USE IT AS A  
19 BASELINE? THERE IS NO BASELINE. SO 24 HOURS OF WAITING IN AN  
20 EMERGENCY ROOM WOULD BE OKAY, RIGHT?

21

22 **DR. BRUCE CHERNOF:** SUPERVISOR, THERE IS NO BASELINE FOR  
23 COMPARISON. THE FEDERAL GOVERNMENT, WHAT THE REGULATIONS  
24 PROVIDE, THERE IS NO NUMBER TIME FRAME IN THE FEDERAL LAW FOR  
25 ANY HOSPITAL, PUBLIC OR PRIVATE.



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1

2 **SUP. MOLINA:** NONE.

3

4 **DR. BRUCE CHERNOF:** NONE.

5

6 **SUP. MOLINA:** SO 12.2 HOURS IS VERY ACCEPTABLE?

7

8 **DR. BRUCE CHERNOF:** SUPERVISOR, WE WOULD LIKE ALL OF OUR  
9 EMERGENCY ROOMS TO WORK AS QUICKLY AS POSSIBLE.

10

11 **SUP. MOLINA:** ACCEPTABLE. I SIT THERE FOR 12 HOURS. THAT'S  
12 ACCEPTABLE?

13

14 **DR. BRUCE CHERNOF:** IF YOU COME IN WITH A ROUTINE PROBLEM THAT  
15 IS NOT NECESSARILY APPROPRIATE FOR AN EMERGENCY ROOM, AND THAT  
16 EMERGENCY ROOM IS BUSY TAKING CARE OF MORE URGENTLY ILL  
17 PATIENTS, IT MIGHT BE, SUPERVISOR.

18

19 **SUP. MOLINA:** IT'S ACCEPTABLE.

20

21 **DR. BRUCE CHERNOF:** IT DEPENDS. THERE ARE A LIMITED NUMBER OF  
22 EMERGENCY ROOMS, PUBLIC AND PRIVATE, ACROSS LOS ANGELES COUNTY  
23 THAT ARE DELIVERING BOTH EMERGENT CARE AND UNSCHEDULED CARE  
24 FOR PATIENTS WHO HAVE NO OTHER SOURCE OF CARE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA:** IS IT ACCEPTABLE OR UNACCEPTABLE?

2

3    **DR. ROBERT G. SPLAWN:** I THINK IT'S ACCEPTABLE.

4

5    **SUP. MOLINA:** IT'S ACCEPTABLE.

6

7    **DR. ROBERT G. SPLAWN:** IT'S ACCEPTABLE DEPENDING UPON WHAT YOU  
8    COME INTO THE E.D. FOR.

9

10    **SUP. MOLINA:** I KNOW. THAT'S AN AVERAGE. I JUST SAID, WE ALL  
11    KNOW IT'S AN AVERAGE. SO AN AVERAGE OF 12 HOURS IS ACCEPTABLE?

12

13    **DR. ROBERT G. SPLAWN:** YES. IT AGAIN DEPENDS ON WHAT YOU COME  
14    IN FOR, YES. IF YOU COME IN AND YOU REQUIRE A C.T. SCAN--

15

16    **SUP. MOLINA:** I UNDERSTAND. IF I HAVE A MASSIVE HEART ATTACK,  
17    IT IS NOT GOOD FOR ME TO WAIT 12 HOURS. I KNOW THAT. BUT IF I  
18    COME IN WITH A SLIGHT HEADACHE, 12 HOURS IS ACCEPTABLE? WAIT.  
19    YOU JUST SAID, I WANT TO UNDERSTAND THAT.

20

21    **DR. ROBERT G. SPLAWN:** WELL, LET ME CLARIFY. THERE ARE TWO  
22    ISSUES. THE QUESTION IS DOOR TO DISPOSITION VERSUS DOOR TO  
23    MEDICAL SCREENING EVALUATION, WHICH IS REQUIRED UNDER  
24    E.M.T.A.L.A. E.M.T.A.L.A. MANDATES THAT A PATIENT GET SEEN  
25    PROMPTLY BASED UPON WHAT HE OR SHE PRESENTS FOR. SO THAT CAN



**The Meeting Transcript of  
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1 BE ANYWHERE FROM FIVE SECONDS TO TWO HOURS DEPENDING ON WHAT  
2 THE ISSUE IS.

3

4 **SUP. MOLINA:** IN YOUR COMPARISON OF WAIT TIMES, YOU GAVE ME  
5 DOOR-TO-DOOR DISCHARGE. WHY DIDN'T YOU GIVE ME THE  
6 E.M.T.A.L.A. STANDARDS?

7

8 **DR. BRUCE CHERNOF:** BECAUSE THERE IS NO -- SUPERVISOR --

9

10 **SUP. MOLINA:** WAIT. EXCUSE ME. HE JUST SAID THERE WAS.

11

12 **DR. ROBERT G. SPLAWN:** NO. THERE IS NO NUMBER BASED, AND I'VE  
13 ASKED THE SURVEYORS THIS. THERE IS NO TIME FRAME --

14

15 **SUP. MOLINA:** I UNDERSTAND. BUT THE RESPONSE YOU'RE GIVING ME -  
16 -

17

18 **DR. ROBERT G. SPLAWN:** IT DEPENDS ON THE PATIENT'S PRESENTING  
19 COMPLAINT.

20

21 **SUP. MOLINA:** I UNDERSTAND.

22

23 **DR. ROBERT G. SPLAWN:** THERE IS NO TIME.

24





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** I UNDERSTAND. I TAKE IT THAT IF I CAME IN WITH A  
2   MASSIVE HEART ATTACK, I'D HOPE IT COULD BE DONE IN 30 SECONDS  
3   TO 3 MINUTES, OKAY? AND IF I CAME IN WITH A SLIGHT HEADACHE OR  
4   A PAPER CUT ON MY FINGER, THAT IT MIGHT TAKE ME 12 HOURS. I  
5   UNDERSTAND THAT. THIS IS AN AVERAGE. SO THAT MEANT SOME PEOPLE  
6   GOT SEEN WITHIN THE FIRST 30 SECONDS OR WERE THERE 30 SECONDS.  
7   AND OTHER PEOPLE WERE THERE FROM THIS DOOR-TO-DOOR DISCHARGE  
8   MORE THAN 12.2 HOURS. BECAUSE THAT'S AN AVERAGE, RIGHT?

9

10   **DR. ROBERT G. SPLAWN:** FOR HARBOR IT'S AN AVERAGE.

11

12   **SUP. MOLINA:** THAT'S ACCEPTABLE?

13

14   **DR. ROBERT G. SPLAWN:** WELL IT CAN BE IMPROVED. AND THAT'S  
15   WHAT'S BEING DONE NOW. AND THAT'S -- WHEN BRUCE DESCRIBED --  
16   DR. CHERNOF DESCRIBED PUTTING A PHYSICIAN UP FRONT, THERE ARE  
17   SEVERAL GOALS OF DOING THIS. IT ELIMINATES THE TIME--

18

19   **SUP. MOLINA:** I'M NOT ASKING THAT QUESTION YET BUT I WILL GET  
20   THERE, OKAY? I'M TRYING TO GET TO WHAT IS ACCEPTABLE. SO IF I  
21   ASKED YOU TO BREAK DOWN THIS FIGURE OF THE 12.2 HOURS SO THAT  
22   I COULD FIGURE OUT HOW YOU GOT TO THE AVERAGE, I WOULD TAKE IT  
23   HALF ARE MORE THAN THAT AND HALF ARE LESS THAN THAT, ISN'T  
24   THAT THE WAY AVERAGES WORK?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **DR. BRUCE CHERNOF:** YES.

2

3    **SUP. MOLINA:** CAN I GET THOSE FIGURES?

4

5    **DR. ROBERT G. SPLAWN:** SURE. I DON'T KNOW THEM OFF THE TOP OF  
6    MY HEAD.

7

8    **SUP. MOLINA:** OF COURSE NOT. BUT I'D LIKE TO KNOW IF I COULD  
9    GET THEM SO THAT I COULD UNDERSTAND HOW YOU'RE LOOKING AT  
10   EMERGENCIES. I CAN'T TELL ABOUT PRIVATE HOSPITALS BECAUSE I  
11   DON'T KNOW WHAT THEIR DATA IS. BUT I THINK I NEED TO KNOW  
12   BECAUSE IT DOES CONCERN ME WHAT THIS NUMBER IS. I DON'T KNOW  
13   WHAT'S ACCEPTABLE. I GUESS ONCE I LOOK AT IT, I MIGHT FIND IT  
14   ACCEPTABLE OR NOT ACCEPTABLE. IN THE VOLUME THAT YOU HAD, YOU  
15   HAD 82,000 EMERGENCY ROOM VISITS. I TAKE IT THIS WAS LAST  
16   YEAR? IS THIS A YEAR? A QUARTER? A MONTH? WHAT NUMBER IS THIS?

17

18   **DR. ROBERT G. SPLAWN:** HARBOR IS A FULL YEAR AS OF LAST  
19   QUARTER.

20

21   **SUP. MOLINA:** SO THIS IS 82,000 VISITS FOR A WHOLE YEAR. AND  
22   16.6 OF THOSE PEOPLE LEFT WITHOUT BEING SEEN. HOW DOES THAT  
23   WORK? THAT MEANS THEY SIGNED IN, THEY WALKED UP TO A NURSE AND  
24   SAID "I'M HERE FOR MY EMERGENCY. I GOT A PAPER CUT." AND YOU  
25   KNOW FOR A FACT THAT 16.6 OF THEM LEFT WITHOUT SEEING, WHO? A



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TRIAGE OR A DOCTOR OR SOMETHING? WHAT WAS THE STANDARD FOR  
2 THAT NUMBER?

3

4 **DR. ROBERT G. SPLAWN:** IT CAN BE EITHER/OR.

5

6 **SUP. MOLINA:** SO THEY DIDN'T SEE ANYBODY OTHER THAN THE  
7 RECEPTIONIST AT THE FRONT?

8

9 **DR. ROBERT G. SPLAWN:** THEY HAD TO AT LEAST SEE A TRIAGE NURSE  
10 BECAUSE THAT'S WHERE TIME ZERO STARTS.

11

12 **SUP. MOLINA:** ALL RIGHT. SO OUT OF THE 82,000, YOU HAVE TO  
13 REMOVE 12,000 OF THEM BECAUSE THEY NEVER EVER GOT TO SEE  
14 ANYBODY, RIGHT?

15

16 **DR. ROBERT G. SPLAWN:** CORRECT.

17

18 **SUP. MOLINA:** ALL RIGHT. SO OF THE REMAINING, THE AVERAGE WAIT,  
19 WHICH IS ACCEPTABLE, IS 12.2 HOURS. THAT'S CORRECT?

20

21 **DR. ROBERT G. SPLAWN:** 12.2 FOR HARBOR. THAT IS CORRECT.

22

23 **SUP. MOLINA:** THAT IS CORRECT.

24

25 **DR. ROBERT G. SPLAWN:** YOU'RE GETTING THERE. GO ON.



**The Meeting Transcript of  
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1

2 **SUP. MOLINA:** AND I'M GOING TO GET WHAT THE WAIT TIMES ARE.  
3 BECAUSE I DON'T KNOW WHAT E.M.T.A.L.A. IS GOING TO SAY. I'M  
4 VERY NERVOUS. I DON'T KNOW ABOUT THESE CORRECTIVE ACTIONS  
5 OTHER THAN THE EMERGENCY ROOM IS VERY CROWDED. WE NEED TO HAVE  
6 ANOTHER NURSE DO THIS. WE NEED TO HAVE ANOTHER PERSON DO THAT.  
7 THOSE MIGHT BE VERY SATISFACTORY CORRECTIVE ACTIONS, BUT I AS  
8 A LAYPERSON DON'T KNOW IF THAT IS THE CASE OR NOT. BECAUSE IT  
9 WOULD SEEM TO ME -- IF E.M.T.A.L.A. DOES NOT GIVE YOU WHAT A  
10 STANDARD WAIT TIME IS, THERE MUST BE SOMETHING THAT THEY'RE  
11 MEASURING, AND I NEED TO KNOW THAT. SO THAT IF YOU TELL ME  
12 THAT THERE WERE 3,000 HEART ATTACKS THAT DIDN'T GET ATTENTION  
13 UNTIL THREE HOURS AFTER THEY WERE THERE, IT MIGHT BE  
14 ACCEPTABLE?

15

16 **DR. ROBERT G. SPLAWN:** THAT WOULD BE A PROBLEM.

17

18 **SUP. MOLINA:** THAT WOULD BE A PROBLEM.

19

20 **DR. ROBERT G. SPLAWN:** THAT WOULD BE A PROBLEM. AND AGAIN, IT  
21 DEPENDS ON WHAT THE PRESENTING COMPLAINT IS. IF SOMEONE  
22 PRESENTS IN A LIFE OR DEATH EMERGENCY, YOU HAVE TO TAKE CARE  
23 OF THAT PATIENT PROMPTLY.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** I UNDERSTAND. BUT MY ISSUE OF HAVING A HEADACHE  
2   AND MY ISSUE OF HAVING SOMETHING VERY SEVERE IN MY HEAD COULD  
3   BE VERY SERIOUS. I LOOK AT IT AS A HEADACHE, I'VE HAD IT FOR  
4   SIX DAYS. YOU KNOW, HOW YOU READ IT IS SOMETHING ELSE. I MEAN,  
5   YOU KNOW, EDITH RODRIGUEZ JUST HAD A STOMACHACHE WHEN THEY  
6   FIRST SAW HER, RIGHT? SO AGAIN, WE HAVE TO BE CAREFUL. I  
7   HAVEN'T EVEN GONE THROUGH THAT PROCESS. BUT YOU'RE GOING TO  
8   GIVE ME THE WAIT TIMES ON THE OTHER, RIGHT? SO WE CAN KNOW. SO  
9   IF YOU LOOK AT YOUR OWN HOSPITAL, IT DOES COLLECT THIS DATA.  
10   AND YOU LOOK AT OLIVE VIEW, WHO HAS 31,000 PATIENT VISITS IN  
11   THE EMERGENCY ROOM AND 12.5 OF THEM LEFT WITHOUT EVER SEEING  
12   ANY OF THEM, THAT REALLY DECREASES THE NUMBER OF EMERGENCY  
13   ROOM VISITS. AND THEY HAD 9.83 HOURS OF WAITING. NOW, WHY WAS  
14   THERE SUCH AN IMPROVEMENT THERE AS COMPARED TO HARBOR?

15

16   **DR. ROBERT G. SPLAWN:** WELL, A COUPLE THINGS. WHEN YOU LOOK AT  
17   THIS DOOR TO DISCHARGE TIME, THE WAY THE DATA IS CURRENTLY  
18   TRACKED, AND THAT'S WHY IT'S IMPORTANT TO BREAK IT OUT, THESE  
19   ALSO INCLUDE ADMITTED PATIENTS. SO YOU MAY HAVE HALF OF AN  
20   EMERGENCY DEPARTMENT, WHICH IS COMMON, HALF OF THE EMERGENCY  
21   DEPARTMENT PATIENTS THAT ARE WAITING ON A BED TO GO UPSTAIRS.  
22   THOSE PATIENTS THEN GET AVERAGED INTO THAT TOTAL LENGTH OF  
23   STAY FOR AN E.D. SO THAT MAKES A HUGE DIFFERENCE. THE VOLUME  
24   ALSO MAKES A DIFFERENCE.

25



**The Meeting Transcript of  
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1   **SUP. MOLINA:** WAIT. I'M SURE I DIDN'T UNDERSTAND THAT. SO  
2   YOU'RE SAYING THAT OF THE 31,000 THAT CALLED THE E.D. VOLUME  
3   AT OLIVE VIEW IS DIFFERENT THAN THE E.D. VOLUME AT HARBOR?

4

5   **DR. ROBERT G. SPLAWN:** NO, NOT AT ALL. WHAT I'M SAYING IS --

6

7   **SUP. MOLINA:** THAT'S WHY I ASKED THE QUESTION OF WHY IS IT WITH  
8   THE VOLUME THAT THEY HAD AT OLIVE VIEW AND THEY ONLY HAD 9.8,  
9   WHY IS THAT?

10

11   **DR. ROBERT G. SPLAWN:** WELL, THERE'S A LOT OF DIFFERENT  
12   FACTORS. IT'S THE TOTAL VOLUME THAT THEY'RE SEEING IN E.D.  
13   IT'S LOOKING AT SORT OF PROCESSES THEY HAVE IN PLACE TO MOVE  
14   PATIENTS THROUGH. IT DEPENDS ON HOW MANY PATIENTS THEY HAVE  
15   WAITING FOR LAB STUDIES FOR X-RAYS, HOW MANY PATIENTS ARE  
16   WAITING TO BE ADMITTED TO A BED UP IN THE FLOOR BECAUSE  
17   THERE'S NO PLACE TO MOVE THAT PATIENT UP INTO A BED, THEREFORE  
18   PATIENTS ARE IN TRIAGE WAITING.

19

20   **SUP. MOLINA:** HAVE YOU ANALYZED THESE THINGS BY COMPARISON TO  
21   HARBOR?

22

23   **DR. ROBERT G. SPLAWN:** SOME OF THE DATA POINTS WE HAVE THAT.  
24   AND I'LL BE HAPPY TO SHARE THAT SPREADSHEET.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** NO, NO. I ASKED A DIFFERENT QUESTION. YOU JUST  
2   SAID THEY HAVE OTHER WAYS THAT THEY DO THIS. SO THE WAY THAT  
3   OLIVE VIEW IS TREATING EMERGENCY ROOM PATIENTS MAY BE  
4   DIFFERENT THAN THE WAY THEY'RE TREATING HARBOR PATIENTS? IS  
5   WHAT YOU JUST SAID TO ME.

6

7   **DR. ROBERT G. SPLAWN:** WELL, NO, WHAT I'M SAYING IS THE TOTAL  
8   LENGTH OF STAY DEPENDS ON WHAT'S HAPPENING IN THE E.D. WITH  
9   THAT PATIENT AT THE PARTICULAR TIME. SO ANY INDIVIDUAL PATIENT  
10   CAN BE WAITING ON A LAB TEST, A C.T. SCAN, ALL OF THESE THINGS  
11   FACTOR INTO IT.

12

13   **SUP. MOLINA:** DR. SPLAWN, LET'S GO BACK AGAIN. WE'RE TALKING  
14   AVERAGES. I KNOW THAT, OKAY? THE AVERAGE AT OLIVE VIEW IS 9.8  
15   HOURS. SO I ASK YOU A QUESTION. IS THERE A DIFFERENCE IN HOW A  
16   PATIENT IS ADDRESSED AT OLIVE VIEW AS COMPARED TO HOW A  
17   PATIENT IS ADDRESSED AT HARBOR?

18

19   **DR. ROBERT G. SPLAWN:** A LOT OF PROCESSES ARE THE SAME. LET ME  
20   GIVE YOU SOME EXAMPLES. PATIENT WALKS IN. USUALLY THE FIRST  
21   POINT OF CONTACT IS THE TRIAGE NURSE. THAT TRIAGE NURSE  
22   ASSIGNS AN ACUITY. SO THAT MAKES A DIFFERENCE BETWEEN WHETHER  
23   YOU HAVE A CUT FINGER AND SOMEONE HAVING A LIFE--

24

25   **SUP. MOLINA:** SAME THING, HARBOR, OLIVE VIEW, SAME THING.





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The Los Angeles County Board of Supervisors**

1

2 **DR. ROBERT G. SPLAWN:** THAT IS THE SAME. OUR TRIAGE  
3 CLASSIFICATION IS THE SAME. WE USE A SYSTEM CALLED E.S.I.,  
4 FIVE CLASSES. IT SCORES PATIENTS BASED UPON THEIR ACUITY.  
5 THAT'S THE SAME.

6

7 **SUP. MOLINA:** STEP 2.

8

9 **DR. ROBERT G. SPLAWN:** OKAY. THEN FROM THERE IT DEPENDS ON  
10 WHETHER THERE'S AN OPEN BED TO MOVE THE PATIENT DIRECTLY INTO.  
11 IT DEPENDS ON STAFFING SOMETIMES, HOW FAST PATIENTS GET MOVED  
12 THROUGH THE E.D. IT DEPENDS ON WHETHER THERE IS A DOCTOR IN  
13 TRIAGE.

14

15 **SUP. MOLINA:** WAIT. DR. SPLAWN, YOU GO TOO FAST. I'M GOING TO  
16 GO BACK TO IS THERE A BED AVAILABLE?

17

18 **DR. ROBERT G. SPLAWN:** OKAY.

19

20 **SUP. MOLINA:** ALL RIGHT. SO THAT IS THE SAME FACTOR THAT IS  
21 USED AT HARBOR?

22

23 **DR. ROBERT G. SPLAWN:** YES.

24

25 **SUP. MOLINA:** IS THERE A BED AVAILABLE, RIGHT?



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The Los Angeles County Board of Supervisors**

1

2 **DR. ROBERT G. SPLAWN:** YES.

3

4 **SUP. MOLINA:** HAS THAT BEEN A PROBLEM IN THIS WAIT TIME AT  
5 HARBOR?

6

7 **DR. BRUCE CHERNOF:** ABSOLUTELY. IT'S A PROBLEM IN ALL OF OUR  
8 HOSPITALS.

9

10 **SUP. MOLINA:** NO, NO, NO. DON'T TAKE ME TO ALL. START WITH JUST  
11 THE TWO.

12

13 **DR. BRUCE CHERNOF:** YES.

14

15 **SUP. MOLINA:** THERE IS A PROBLEM. SO WE NOW DON'T HAVE ENOUGH  
16 BEDS AT HARBOR, WHICH IS WHY THE WAIT TIME IS LONGER?

17

18 **DR. BRUCE CHERNOF:** THAT IS ONE OF THE FACTORS WHICH IS WHY,  
19 SUPERVISOR, WE PUT THE E.M.S. STAFF OUT THERE TO MOVE PATIENTS  
20 TO ST. VINCENT'S AND OTHER HOSPITALS SO THAT WE COULD MOVE --  
21 SO WE COULD HELP DECOMPRESS HARBOR. WHEN A PATIENT SITS IN A  
22 GURNEY WAITING FOR A BED, THAT GURNEY IS NOT AVAILABLE FOR THE  
23 NEXT EMERGENCY ROOM PATIENT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** OKAY. SO THAT FOR THE MOST PART WOULD BE THE SAME  
2   PROCESS. SO NOW IN YOUR NEXT QUARTER, THESE NUMBERS SHOULD BE  
3   THE SAME, RIGHT? OLIVE VIEW AND HARBOR?

4

5   **DR. ROBERT G. SPLAWN:** NO.

6

7   **SUP. MOLINA:** WHY NOT?

8

9   **DR. ROBERT G. SPLAWN:** IT WOULD NEVER BE THE SAME. BECAUSE  
10   YOU'RE AGAIN TAKING A LAW OF AVERAGES. SO IT DEPENDS AGAIN ON  
11   THE VOLUME OF THE E.D. AT THAT PARTICULAR TIME AND OVER A  
12   LENGTH OF TIME. IT DEPENDS ON HOW --

13

14   **SUP. MOLINA:** BUT YOU'RE GOING TO CONTROL SOME OF THE VOLUME,  
15   HE SAID, BY SOME OF THE TRANSFERS, WHICH WAS THE ANSWER HE  
16   GAVE ME. I'M FOLLOWING.

17

18   **DR. ROBERT G. SPLAWN:** IT SHOULD BE REDUCED, YES. TO SAY IT'S  
19   GOING TO BE THE SAME? NO.

20

21   **SUP. MOLINA:** ALL RIGHT. BUT IT SHOULD BE REDUCED. BECAUSE NOW  
22   YOU'RE CONTROLLING THE ENTRY POINT, SHOULD IT BECOME CLOSER TO  
23   THE 8 HOURS THAN THE 12? THE 9.8?

24



**The Meeting Transcript of  
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1 **DR. ROBERT G. SPLAWN:** AT HARBOR, YES. IN FACT ELOPEMENT SHOULD  
2 ALSO REDUCE BECAUSE PEOPLE COME IN AND SEE A DOC. IF THEY'RE  
3 GOING TO SEE A DOCTOR WITHIN 30 TO 40 MINUTES, IT'S LESS  
4 CHANCE THAT THESE PATIENTS ARE GOING TO LEAVE. SO WE EXPECT TO  
5 SEE A DRAMATIC REDUCTION IN THE LEFT WITHOUT BEING SEENS.

6

7 **SUP. MOLINA:** ALL RIGHT. SO WHAT IS THE OTHER FACTOR? YOU'VE  
8 GIVEN ME, AGAIN, IT'S THE NUMBER OF BEDS THAT ARE AVAILABLE  
9 THAT YOU'RE GOING TO CONTROL BY HOW MANY PEOPLE ARE GOING IN  
10 THERE. WHAT IS THE THIRD FACTOR?

11

12 **DR. ROBERT G. SPLAWN:** IT ALSO DEPENDS ON THE RAPIDITY OF HOW  
13 FAST YOUR LAB TESTS ARE GETTING ORDERED AND THEY GET BACK SO A  
14 DOCTOR CAN REVIEW THOSE.

15

16 **SUP. MOLINA:** LET'S STOP THERE. SO IN EVALUATING THOSE KINDS OF  
17 THINGS, I MEAN I THINK THAT'S AN ESSENTIAL PART OF AN  
18 EVALUATION, IS LAB TESTS. DOES OLIVE VIEW DO MUCH BETTER IN  
19 RESPONDING THAN HARBOR DOES IN GETTING ACCESS TO THAT DATA? TO  
20 THAT INFORMATION?

21

22 **DR. ROBERT G. SPLAWN:** OLIVE VIEW HAS A HOME GROWN ELECTRONIC  
23 SYSTEM CALLED ATEM. THAT HELPS THEM BETTER MANAGE THEIR  
24 PATIENTS BECAUSE THERE IS A VISUAL TO LOOK AT. AND THERE IS A  
25 METHOD TO TRACK THESE DIFFERENT DATA POINTS THAT I TALKED



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1 ABOUT EARLIER. WE ARE LOOKING AT ALL OF OUR FACILITIES TO  
2 TRACK ALL THESE DIFFERENT VARIABLES. SO FROM DOOR TO DOCTOR,  
3 HOW LONG DOES IT TAKE FOR A DOCTOR TO SEE THE PATIENT? HOW  
4 LONG DOES IT TAKE FOR THE DOCTOR TO ORDER A LAB TEST AND THE  
5 LAB TEST TO ACTUALLY GET BACK? HOW LONG DOES IT TAKE FOR A  
6 DOCTOR TO ORDER THE MEDICATION --

7

8 **SUP. MOLINA:** NOW, I'M GLAD YOU'RE DOING THAT DATA. BUT THE  
9 POINT IS THAT AT THIS POINT YOU SENT OUT FOR THIS LAB TEST.  
10 ARE YOU FINDING A DIFFERENCE, I'M JUST ASKING THE QUESTION,  
11 ARE YOU FINDING A DIFFERENCE IN THE RESULT? DOES IT TAKE THREE  
12 HOURS AT OLIVE VIEW AND MAYBE 10 HOURS AT HARBOR?

13

14 **DR. ROBERT G. SPLAWN:** YES, IT DOES VARY. AND IT VARIES BY  
15 FACILITY. AND, AGAIN, LOOKING AT STANDARDIZING--

16

17 **SUP. MOLINA:** BUT IN HARBOR RIGHT NOW, WHICH IS THE QUESTIONS  
18 WE'RE ASKING ABOUT. IS THAT ONE OF THE THINGS YOU LOOKED AT  
19 FOR A POTENTIAL CORRECTIVE ACTION?

20

21 **DR. ROBERT G. SPLAWN:** YES, IT IS BEING LOOKED AT, AS WELL.

22

23 **SUP. MOLINA:** AND WHAT WERE THE HOURS OF WAIT AT HARBOR  
24 COMPARED TO OLIVE VIEW FOR LAB RESULTS?

25



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1 **DR. ROBERT G. SPLAWN:** HARBOR, I BELIEVE THEIR LAB TURNAROUND  
2 TIME, I WANT TO SAY 2 TO 3 HOURS.

3

4 **SUP. MOLINA:** OKAY. AND OLIVE VIEW?

5

6 **DR. ROBERT G. SPLAWN:** OLIVE VIEW, I'M NOT SURE ABOUT OLIVE  
7 VIEW OFF THE TOP OF MY HEAD. WHAT I WANT TO POINT OUT ALSO,  
8 SUPERVISOR, THE TURNAROUND TIME ALSO DEPENDS ON THE TYPE OF  
9 TEST THAT'S BEING ORDERED.

10

11 **SUP. MOLINA:** YES, WE'RE TALKING AVERAGES. I UNDERSTAND TO DO A  
12 LIVE SCAN WOULD TAKE A LOT LONGER THAN A BLOOD TEST, RIGHT? I  
13 KNOW THAT. I'M NOT REAL STUPID ON SOME OF THIS STUFF. BUT I  
14 KNOW THESE ARE AVERAGES WE'RE TALKING ABOUT. YOU GAVE ME  
15 AVERAGES, I'M TRYING TO UNDERSTAND YOUR AVERAGES BACK TO YOU.  
16 SO WHEN YOU DO THIS CORRECTIVE ACTION AT HARBOR, I'M ASKING  
17 THE QUESTION ABOUT THE SAME THING. YOU SAID LAB TESTS, HOW  
18 QUICKLY, THAT'S A VERY VALID ISSUE. IF YOU CAN'T GET A LAB  
19 TEST DONE, THEN OBVIOUSLY, THE DOCTOR CAN'T FIGURE OUT HOW TO  
20 TAKE CARE OF YOU OR TREAT YOU. SO THOSE ARE ISSUES. AND IN  
21 YOUR CORRECTIVE ACTION, WHAT ARE YOU DOING AT HARBOR TO  
22 CORRECT THAT?

23

24 **DR. BRUCE CHERNOF:** SUPERVISOR, OUR GOALS IN THE NEAR TERM ARE  
25 TO CORRECT THOSE THINGS THAT WILL IMMEDIATELY ALLEVIATE THE



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1 OVERCROWDING, WHICH IS THE STAFFING THAT WE'VE TALKED ABOUT  
2 AND THE ADDITIONAL PHYSICIAN RESOURCES.

3

4 **SUP. MOLINA:** DR. CHERNOF, LET ME INTERRUPT YOU, BECAUSE I JUST  
5 ASKED WHAT LEADS TO THE OVERCROWDING AND THE LONG WAITS.  
6 YOU'RE THE ONE THAT POINTED OUT POTENTIAL LAB TESTS. ARE YOU  
7 NOW TRYING TO TELL ME YOU DIDN'T LOOK AT THIS TIME?

8

9 **DR. BRUCE CHERNOF:** NO, WE ARE LOOKING AT THAT WITH THE HARBOR  
10 FOLKS, BECAUSE THE SOLUTIONS FOR THAT ARE SOMETHING THAT --  
11 THE PROCESS OF ORDERING A TEST HAS A NUMBER OF STEPS, AS DOES  
12 RADIOLOGY, AND THOSE ARE AREAS THAT WE ARE CONTINUING TO WORK  
13 WITH THE HARBOR FOLKS TO IDENTIFY THE PARTS OF THE PROCESSES  
14 WHERE IMPROVEMENTS NEED TO BE MADE. IT'S NOT AS SIMPLE AS JUST  
15 THE FOLKS COMING IN THE DOOR OR THE FOLKS WHO NEED TO BE  
16 ADMITTED TO A BED, WHICH IS A MORE STRAIGHTFORWARD -- THE  
17 VALUE OF PUTTING THE E.M.S. FOLKS OUT IS ONCE A DECISION THAT  
18 SOMEBODY NEEDS TO BE ADMITTED IS MADE, THE QUESTION IS, WHERE  
19 IS THE BED? IT'S KIND OF A 1-STEP PROCESS.

20

21 **SUP. MOLINA:** DR. CHERNOF, WHAT I'M TRYING TO DO IS, SINCE YOU  
22 CAN'T TELL ME WHAT THE E.M.T.A.L.A. STANDARD IS, I'M TRYING TO  
23 FIGURE OUT, AS THE GOVERNING BOARD, WHAT I'M SUPPOSED TO DO  
24 WITH THE INFORMATION THAT YOU'RE GIVING ME. E.M.T.A.L.A. IS  
25 NOT TELLING ME. ALL THEY SAID IS: WE ARE GIVING YOU AN





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1 IMMEDIATE JEOPARDY WARNING. THAT IS A VERY TROUBLING THING TO  
2 ME. I DON'T KNOW WHAT THAT MEANS, BUT IT LOOKS LIKE TROUBLE.  
3 OKAY? NOW, YOU WHO ARE AROUND THIS BUSINESS ALL THE TIME MIGHT  
4 THINK, HEY, THAT'S NOT A BIG OLD THING. TO ME IT'S A VERY  
5 SERIOUS THING. I'M TRYING VERY HARD TO FIGURE OUT WHAT WOULD  
6 BE THE APPROPRIATE CORRECTIVE ACTIONS. YOU'VE GIVEN ME YOUR  
7 LIST OF CORRECTIVE ACTIONS THAT I DON'T COMPLETELY UNDERSTAND  
8 AND I'M TRYING VERY HARD TO UNDERSTAND. I'M TRYING TO BREAK  
9 DOWN WHAT I THINK IS A VERY SERIOUS ISSUE, AND THIS IS THE  
10 WAIT TIME. YOU SEEM TO SAY THAT IT VARIES AND WE DON'T HAVE  
11 DATA AND ALL OF THIS. SO NOW I'M TRYING TO DISSECT, SINCE  
12 E.M.T.A.L.A. CAN'T TELL ME WHAT THE STANDARD IS, OKAY, I TAKE  
13 IT THERE SHOULD BE A STANDARD OF CARE. MASSIVE HEART ATTACK  
14 SHOULD HAVE ONE STANDARD OF CARE. A PAPER CUT SHOULD HAVE A  
15 DIFFERENT ONE. WHAT I'M TRYING TO UNDERSTAND NOW IS AS YOU  
16 BROKE THAT DOWN TO ANALYZE THIS, SOMEWHERE ALONG THE WAY, YOU  
17 HAD TO BREAK OUT THESE DIFFERENT ELEMENTS WHICH DIDN'T SAY  
18 THAT TO ME IN THE CORRECTIVE ACTION. I'M TRYING TO UNDERSTAND  
19 NOW WHAT IT IS. YOU GIVE ME A RESPONSE AND SAID ONE OF THE  
20 REASONS MIGHT BE LAB TESTS. OKAY. THAT'S A REAL RESPONSE. I'M  
21 ASKING THE QUESTION, WHY AT HARBOR IS IT ONE AND WHY AT OLIVE  
22 VIEW IS ANOTHER? YOU LOOK AT BOTH OF THEM AND SAY, "GEE, IT'S  
23 IMPROVED HERE, THAT HELPS THE DOCTOR GET AN ASSESSMENT OF WHAT  
24 THE PATIENT'S PROBLEM IS TO GET THEM TO TREATMENT." BUT WHAT I  
25 DIDN'T SEE IN THE CORRECTIVE ACTION WAS A BREAKDOWN OF THAT



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1   KIND OF ISSUE. ARE YOU LOOKING AT THAT TO IMPROVE IT? DON'T  
2   TELL ME THAT THAT'S NOT THE POINTS YOU WERE LOOKING AT,  
3   BECAUSE THAT'S THE POINTS I WANT TO CARE ABOUT. BECAUSE TO ME,  
4   AN EMERGENCY'S AN EMERGENCY.

5

6   **DR. BRUCE CHERNOF:** SUPERVISOR, WE ARE LOOKING AT THOSE THINGS,  
7   BUT THOSE PROCESSES, BECAUSE THEY'RE COMPLICATED, AND BECAUSE  
8   THEY ARE BASED ON LAB EQUIPMENT, PEOPLE, THE PHYSICAL  
9   STRUCTURES THEMSELVES, IT IS ABSOLUTELY WORK WE'RE DOING. IT'S  
10  PART OF THE CONTINUOUS IMPROVEMENT OF THE WHOLE ORGANIZATION.

11

12  **SUP. MOLINA:** I UNDERSTAND.

13

14  **DR. BRUCE CHERNOF:** IT ISN'T PART OF THE IMMEDIATE PLAN BACK TO  
15  THE STATE.

16

17  **SUP. MOLINA:** I UNDERSTAND. BUT I DON'T KNOW WHAT IT IS. SO  
18  TELL ME NOW. WHAT IS THE CORRECTIVE ACTION THAT YOU HAD TAKEN  
19  AT HARBOR? BECAUSE POTENTIALLY THEIR LAB WORK TAKES LONGER  
20  THAN IT TAKES AT OLIVE VIEW.

21

22  **DR. BRUCE CHERNOF:** SUPERVISOR, WE'RE STILL LOOKING AT THE  
23  STEPS IN THE PROCESSES WHERE IMPROVEMENTS NEED TO BE MADE. AND  
24  THERE ISN'T A SPECIFIC DECISION YET ABOUT WHAT ARE THE



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1 SOLUTIONS THAT MAKE MOST SENSE FOR LAB AND RADIOLOGY. WE'RE  
2 WORKING ON THEM.

3

4 **SUP. MOLINA:** DR. CHERNOF, THIS DOES CONCERN ME. AND I WOULD  
5 APPRECIATE, SINCE I DON'T KNOW, I KNOW YOU'RE SUBMITTING THESE  
6 CORRECTIVE ACTIONS, AND I DON'T KNOW THAT THEY'RE GOING TO  
7 COME BACK OR THEY'RE GOING TO SEND IN C.M.S. NEXT, OR THEY'RE  
8 GOING TO SEND IN CHARLIE ORENSTEIN. I DON'T KNOW. THE REALITY  
9 IS THAT I'M LOOKING AT SOMETHING THAT COULD POTENTIALLY BE A  
10 SPIRAL. I ACCEPTED A LOT OF ANSWERS UNDER MARTIN LUTHER KING.  
11 I'D ASK QUESTIONS AND YOU GAVE ME WHATEVER INFORMATION. WE  
12 SENT IN THE WORK. WE APPROVED IT. WE SUBMITTED OUR CORRECTIVE  
13 ACTION. WE'RE ON OUR WAY TO A FIX. AND WEEK AFTER WEEK, MONTH  
14 AFTER MONTH, AT THE END OF THE DAY, WE WEREN'T ABLE TO SAVE  
15 THE HOSPITAL. I'M JUST BEING OVERLY CURIOUS, OVERLY ASSERTIVE  
16 IN THIS AREA BECAUSE I WANT TO BETTER UNDERSTAND IT. ALWAYS IF  
17 EVERYBODY SAYS "IN ORDER FOR YOU TO GET AN A, YOU HAVE TO DO  
18 THE FOLLOWING THINGS," IT'S ALWAYS BETTER TO KNOW IF I WANT AN  
19 EXCELLENT EVALUATION, I HAVE TO KNOW THE FOLLOWING THINGS.  
20 E.M.T.A.L.A. IS NOT TELLING US THAT. THEY ARE NOT SAYING "IN  
21 ORDER FOR YOU TO PASS, THIS IS THE STANDARD YOU MUST MEET,"  
22 RIGHT? I DON'T KNOW THAT BECAUSE YOU SAID THEY DON'T HAVE ONE.  
23 BUT I TAKE IT THAT IT'S A BREAKDOWN OF ALL THESE VARIOUS  
24 THINGS THAT'S GOING TO LEAD TO WHETHER I AM GOING TO MEET THAT  
25 STANDARD OR NOT. RIGHT NOW, I AM CONCERNED THAT IN MY OWN



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1 HOSPITALS WE HAVE A DIFFERENT LEVEL, A DIFFERENT LEVEL OF WAIT  
2 TIMES. AGAIN, THERE'S ALL KINDS OF FACTORS. AND YOU'RE  
3 BREAKING THEM DOWN FOR ME. AND THAT'S WHY I WANT TO UNDERSTAND  
4 IF YOU'RE EVALUATING THOSE FACTORS, YOU KNOW, OR MAYBE WE HAVE  
5 SOME GUY, LIKE WE DID AT M.L.K., SOME RADIOLOGIST WHO WAS PAID  
6 FOR 24 HOURS A DAY THAT DIDN'T SHOW UP 3 QUARTERS OF THE TIME  
7 TO DO THE LAB WORK THAT HE NEEDED TO DO. I DON'T KNOW. SO I'M  
8 TRYING TO FIGURE IT OUT. BECAUSE THEN YOU TAKE IT AROUND L.A.  
9 COUNTY U.S.C. HAS 167,000 VISITS COMPARED TO THE 82,000 VISITS  
10 AT HARBOR, COMPARED TO THE 31,000 VISITS AT OLIVE VIEW,  
11 167,000 AT L.A. COUNTY U.S.C. ONLY 7.5 OF THOSE 167,000 LEFT  
12 WITHOUT SEEING A DOCTOR. AND I'M CONCERNED ABOUT THAT 7.5  
13 BECAUSE IT ADDS UP TO BE A WHOLE LOT OF PEOPLE THAT LEFT  
14 THERE. HOPEFULLY IT WAS THE PEOPLE WITH THE PAPER CUT, RIGHT?  
15 WE'LL SEE. BUT AT THE END OF THE DAY, THEIR AVERAGE, AGAIN ALL  
16 BASED ON ALL KINDS OF DATA, WAS 9.1 HOURS OF WAIT. THAT IS MY  
17 ISSUE. ALL RIGHT? I TAKE IT THAT THE STANDARDS OF CARE SHOULD  
18 BE AS CLOSE TO THE SAME IN ANY OF OUR EMERGENCY ROOMS.  
19 PRIVATES MIGHT BE DIFFERENT. I MEAN YOU GO OVER TO A PRIVATE  
20 HOSPITAL LIKE HUNTINGTON AND THE WAIT THERE MIGHT BE 2-1/2  
21 HOURS IN THIS SAME MEASUREMENT, MIGHT BE. BUT THAT'S NOT WHAT  
22 I'M COMPARING IT TO AT THIS POINT. I'M COMPARING IT TO MY OWN  
23 HOSPITALS. AND SO CONSEQUENTLY, WE NEED TO DISSECT WHAT IS  
24 GOING ON AT HARBOR BESIDES THE PHYSICAL LAYOUT FACILITIES  
25 WHICH WE UNDERSTAND IS A PROBLEM THAT IS LEADING TO SOME OF



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1    THESE ISSUES? AND YOU NEED TO DISSECT THEM FOR ME AND GIVE ME  
2    ASSURANCES. BECAUSE I FIND IT VERY TROUBLING THAT AT THE  
3    LARGEST COUNTY, ONE OF THE OLDEST FACILITIES, L.A. COUNTY  
4    U.S.C., HAS 167,000 EMERGENCY ROOM VISITS AND IT HAS A WAIT  
5    TIME OF AVERAGE, AGAIN WITH ALL OF IT, OF 9.3 AND MANY LESS  
6    EMPLOYEES -- SO MANY LESS PATIENTS LEAVING WITHOUT BEING SEEN.  
7    I THINK THOSE ARE STATISTICS THAT SHOULD CONCERN EVERY SINGLE  
8    ONE OF US. BECAUSE IT SHOULD BE, AT LEAST WE SHOULD STRIVE FOR  
9    THE SAME STANDARD OF CARE AT ALL OF OUR FACILITIES. AGAIN, IT  
10    MAY NOT BE THE SAME STANDARD AS PRIVATES OR OTHERS. BUT WE  
11    SHOULD BE DOING THAT. AND I NEED TO KNOW WHY ONE IS WORKING  
12    ONE WAY OR WHAT IS ACHIEVING THESE NUMBERS AND WHY OTHERS ARE  
13    ACHIEVING OTHER NUMBERS. NOW, IS IT EFFICIENCIES? IS IT  
14    STAFFING? IS IT CHASING AROUND THE RADIOLOGIST TO MAKE SURE HE  
15    GIVES YOU A LAB TEST ON TIME? I DON'T KNOW. BUT THE SUBMISSION  
16    THAT I RECEIVED TODAY WITH THE CORRECTIVE ACTIONS DOESN'T  
17    ADDRESS IT TO THE EXTENT THAT I'M COMFORTABLE WITH.  
18    E.M.T.A.L.A. MIGHT BE MORE THAN HAPPY. LET'S HOPE THAT'S THE  
19    CASE. BUT I'M NOT SO SURE. I AM JUST TELLING YOU THAT I AM  
20    NERVOUS ABOUT THIS INFORMATION AT THIS POINT IN TIME. I THINK  
21    THAT WE ARE SUPERFICIALLY MEETING THE NEEDS OF THEM. I AM  
22    NERVOUS THAT THIS IS THE BEGINNING OF PROBABLY MANY VISITS. IF  
23    IT'S ANYTHING LIKE THE PATTERN THAT HAPPENED AT MARTIN LUTHER  
24    KING, WHERE WE ARE BATTLING EVERY SINGLE DAY GETTING THE  
25    INFORMATION FROM THE L.A. TIMES AS COMPARED TO OUR OWN DOCS



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1 AND OWN FACILITIES. THESE NUMBERS OF COMPARISONS, WHICH IS  
2 WHAT I ASKED YOU TO GET ME, ARE TROUBLING FOR ME NOW. BUT NOW  
3 DR. SPLAWN IS GOING TO GET ME THE WAITING TIMES FOR ALL LEVELS  
4 THESE THINGS. WE SHOULD STRIVE FOR SIMILARITIES. IF THERE ARE  
5 EFFICIENCIES AT ONE HOSPITAL OVER ANOTHER, THEN WE SHOULD COPY  
6 IT BECAUSE IT SHOULD BE THE SAME. NOW IS NINE HOURS SOMETHING  
7 ACCEPTABLE TO A PRIVATE HOSPITAL? I DON'T KNOW. BUT I KNOW  
8 THAT RIGHT NOW AT ONE OF MY HOSPITALS THAT HAS THE LARGEST  
9 VOLUME, WE HAVE THE LEAST AMOUNT OF WAIT TIME. WE HAVE THE  
10 LEAST NUMBER OF PATIENTS LEAVING WITHOUT BEING SEEN. THAT IS A  
11 STANDARD THAT I THINK WE SHOULD GET ALL OF OUR HOSPITALS TO  
12 WORK TOWARDS. IF IT CAN BE DONE AT THAT COUNTY HOSPITAL, IT  
13 CAN BE DONE HERE. SO THAT'S WHERE I'M GOING. THIS IS NOT  
14 SATISFYING. IT MIGHT SATISFY E.M.T.A.L.A., GOOD FOR THEM. BUT  
15 I REALLY DO THINK THAT YOU NEED TO PROVIDE US WITH THE  
16 INFORMATION THAT TELLS US WHY WE DON'T HAVE THAT KIND OF  
17 CONSISTENCY ACROSS THE BOARD. AND BE HONEST WITH US. IF IT IS  
18 THE MONEY, IF IT IS THE FACILITIES, IF IT IS ALL OF THOSE  
19 THINGS. BUT PLEASE, I DON'T WANT TO HEAR THAT YOU CAN'T FIX  
20 LAB TESTS IN ONE FACILITY OVER ANOTHER, THAT YOU CAN'T ARRANGE  
21 A BASIC TRIAGE. LATER ON, THE KINDS OF THINGS THAT ARE VERY  
22 TROUBLING AS WHAT OCCURRED AT MARTIN LUTHER KING. SO I'M  
23 NERVOUS, I AM WORRIED. I'M NOT ACCEPTING THESE AS COMPLETE AND  
24 THOROUGH ANSWERS. AND I'M VERY CONCERNED ABOUT THE COMPARATIVE



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1 DATA, NOT OUTSIDE OF OUR FACILITIES, WITHIN OUR OWN  
2 FACILITIES.

3

4 **SUP. BURKE, CHAIR:** ALL RIGHT, SUPERVISOR MOLINA, I THINK ALL  
5 OF THE ISSUES YOU HAVE RAISED HAVE BEEN VERY VALID. TO ME, ONE  
6 OF THE THINGS THAT WE ABSOLUTELY NEED TO FACE IS: WHAT WERE  
7 THE NUMBERS TWO YEARS AGO IN TERMS OF THE WAIT TIME AT HARBOR  
8 COMPARED TO TODAY? AND WE KNOW WHAT HAS HAPPENED TO HARBOR. WE  
9 KNOW THAT HARBOR HAS TAKEN ON TWO ADDITIONAL HOSPITALS' LOADS.  
10 SO WE NEED TO FIRST OF ALL SAY: WHAT WAS IT BEFORE THE MARTIN  
11 LUTHER KING POPULATION WAS TRANSFERRED TO HARBOR? HOW LONG  
12 WERE PEOPLE WAITING THEN? HOW MANY PEOPLE LEFT WITHOUT BEING  
13 SEEN AT THAT POINT? WHAT HAS BEEN THE CHANGE SINCE DANIEL  
14 FREEMAN CLOSED? YOU KNOW, ONE OF THE THINGS THAT'S VERY  
15 UNFORTUNATE ABOUT HARBOR IS THAT WE HAVE AN OLD FACILITY AND  
16 WE HAVE A FACILITY THAT HAS TAKEN ON TWO HOSPITALS, MARTIN  
17 LUTHER KING AND HARBOR, AND IS ALSO ABSORBING DANIEL FREEMAN.  
18 SO THAT ULTIMATELY, I THINK ALL OF THESE THINGS THAT SHE'S  
19 MENTIONED IN TERMS OF HOW LONG IT TAKES TO GET TESTS AND ALL  
20 OF THOSE THINGS. BUT ULTIMATELY IT COMES DOWN TO WHAT KIND OF  
21 CHANGES YOU WOULD HAVE TO MAKE IN A FACILITY THAT AT ONE TIME  
22 HAD THE BEST RECORD AND NOW IS IN THIS SITUATION. AND WE KNOW  
23 WHY. BECAUSE THEY HAVE TWO HOSPITALS AT LEAST THAT THEY'RE  
24 TAKING CARE OF THE PATIENTS. THE PRIVATES SAY THEY'RE TAKING  
25 THEIR SHARE. BUT THEY AREN'T REALLY. WHAT REALLY HAPPENS IS





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1 THE FIRST PLACE YOU TRANSFER PEOPLE IS FROM -- WHEN THEY COME  
2 UP TO MARTIN LUTHER KING HOSPITAL FOR URGENT CARE OR FOR  
3 EVERYTHING ELSE, YOU TRANSFER THEM OVER TO HARBOR. SO IN ORDER  
4 FOR US TO GET A REALISTIC APPROACH, WE REALLY NEED TO KNOW  
5 WHAT WAS THIS NUMBER? WHAT WAS THIS WAITING TIME TWO YEARS  
6 AGO? WHAT WAS IT A YEAR AGO? AND THEN WE CAN START TALKING  
7 ABOUT WHAT WE HAVE TO DO TO BRING IT BACK TO WHAT IT WAS  
8 BEFORE. SO I THINK IT'S A VERY COMPLEX ISSUE. I MEAN, I THINK  
9 IT WOULD BE REALLY GREAT IF ALL WE HAD TO DO WAS SAY, "OKAY,  
10 WE'RE GOING TO BRING IN A NEW SYSTEM." WE PROBABLY DON'T HAVE  
11 THE STAFF THERE BECAUSE THAT STAFF WAS -- SOME PEOPLE WERE  
12 TRANSFERRED FROM KING AND FROM OTHER PLACES. BUT I SUSPECT  
13 THAT THERE WASN'T EVEN FACILITY. NOW ONE OF THE QUESTIONS I  
14 HAVE--

15

16 **SUP. MOLINA:** IS THAT TRUE? IS THAT TRUE? THAT WE DON'T HAVE  
17 THE STAFF THERE?

18

19 **SUP. BURKE, CHAIR:** DO WE HAVE THE STAFF?

20

21 **DR. ROBERT G. SPLAWN:** AT HARBOR? NURSING STAFF?

22

23 **SUP. BURKE, CHAIR:** MM-HM.

24



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1 **DR. ROBERT G. SPLAWN:** NURSING STAFF, THEY WILL HAVE TO RECRUIT  
2 SOME ADDITIONAL STAFFING TO MAKE THIS PLAN WORK, NO QUESTION.

3

4 **SUP. BURKE, CHAIR:** NOW, THE OTHER THING I WANT TO KNOW IS ARE  
5 THOSE NEW BEDS OPEN? WE WERE SUPPOSED TO OPEN HOW MANY BEDS AT  
6 HARBOR?

7

8 **DR. BRUCE CHERNOF:** ALL OF THE HARBOR BEDS THAT ARE SCHEDULED  
9 TO BE OPENED HAVE BEEN OPENED.

10

11 **SUP. BURKE, CHAIR:** THEY HAVE BEEN OPENED AND THEY ARE FULLY  
12 STAFFED.

13

14 **DR. BRUCE CHERNOF:** THOSE BEDS ARE OPENED AND FULLY STAFFED,  
15 SUPERVISOR.

16

17 **SUP. BURKE, CHAIR:** SO HOW MANY BEDS DID WE OPEN?

18

19 **DR. BRUCE CHERNOF:** IN THE LAST PHASE OF THE PLAN, IT WAS, I  
20 BELIEVE 21 BEDS. AND I CAN RECONFIRM THAT FOR YOU, SUPERVISOR.

21

22 **SUP. BURKE, CHAIR:** ALL RIGHT. AND WE CERTAINLY HOPE THAT WE'RE  
23 GOING TO HAVE A SURGERY CENTER SOON. THAT WAS DELAYED A LONG  
24 TIME AND WE AREN'T GOING TO GO INTO WHY.

25



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1   **SUP. KNABE:** BUT I THOUGHT THAT WAS ONE OF THE ISSUES THAT WE  
2   HAD WITH SOME BEDS, BUT WE DIDN'T HAVE ANY NURSES OR STAFF TO  
3   HANDLE THEM.

4

5   **DR. BRUCE CHERNOF:** THE BEDS AT HARBOR HAVE BEEN STAFFED.

6

7   **SUP. BURKE, CHAIR:** WITH THE NURSES?

8

9   **DR. BRUCE CHERNOF:** YES. BUT LET'S BE CLEAR THAT PART OF HOW --  
10   FOR ALL OF OUR HOSPITALS, WE ARE IMPROVING OUR RECRUITMENT AND  
11   RETENTION AS A RESULT OF THE PAY PLAN THAT YOUR BOARD  
12   APPROVED. WE HAVE DONE MUCH BETTER AT HIRING PERMANENT NURSES.  
13   WE ARE SEEING DECREASE IN OUR USE IN REGISTRIES. WE ARE TAKING  
14   THE RIGHT STEPS. BUT ALL OF OUR HOSPITALS DO USE REGISTRIES  
15   AND TRAVELERS TO A DEGREE, INCLUDING HARBOR, WHICH IS PART OF  
16   HOW WE GET TO STAFF. AND FOR THE CORRECTIVE ACTIONS,  
17   SUPERVISOR, THAT ARE DESCRIBED, WE ARE INITIALLY USING STAFF  
18   AT HARBOR WHO VOLUNTEERED TO PLAY THIS ROLE. AND IF WE NEED TO  
19   TEMPORARILY USE TRAVEL OR REGISTRY STAFF TO FILL IN THE BLANKS  
20   OR BACKFILL BEHIND THESE PEOPLE, WE WILL. THAT WILL BE A CALL  
21   THAT WE'LL MAKE AT THE FACILITY LEVEL. AND ULTIMATELY WE WILL  
22   FILL THOSE POSITIONS WITH PERMANENT FOLKS BECAUSE THAT'S THE  
23   BEST WAY TO RUN A FACILITY WHEN YOU NEED A FULL-TIME POSITION.

24



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1   **SUP. BURKE, CHAIR:** ONE OF THE OTHER THINGS, OF COURSE, THAT  
2   YOU KNOW IS VERY IMPORTANT TO ME, IS THAT WE HAVE AN  
3   ADMINISTRATOR THERE, A PERMANENT ADMINISTRATOR AS SOON AS  
4   POSSIBLE.

5

6   **DR. BRUCE CHERNOF:** I AGREE, SUPERVISOR. AS YOUR BOARD APPROVED  
7   A POSITION FOR A SUPERVISOR ABOUT A MONTH AGO, WE HAVE BEEN  
8   ACTIVELY INVOLVED IN A SEARCH. ONE OF THE THINGS THAT WAS  
9   REALLY CHALLENGING, QUITE FRANKLY, IS TO BEGIN A RECRUITMENT  
10   WHEN WE WERE ASKING THE LEADERSHIP TEAM AT HARBOR TO DEAL WITH  
11   ALL OF THE CHALLENGES AT KING, TO TRY TO BE PART OF THE  
12   SOLUTION. THEY DID AN EXCELLENT JOB EVEN IF WE DIDN'T GET THE  
13   FINAL RESULT WE WANTED. I RESPECT THE HARD WORK THAT THE  
14   HARBOR PEOPLE PUT INTO PLACE. WE WERE ALSO WORKING WITH THE  
15   C.E.O. STAFF TO IDENTIFY AN APPROPRIATE ITEM. WE HAVE THAT. WE  
16   HAVE YOUR BOARD'S APPROVAL. AND WE ARE ACTIVELY INVOLVED IN  
17   THE SEARCH. BUT SEARCHING IN THE MIDDLE OF DOING ALL THE WORK  
18   ON MARTIN LUTHER KING WOULD HAVE BEEN EXTREMELY DIFFICULT.

19

20   **SUP. BURKE, CHAIR:** WHAT ABOUT SOME OF THE LEAD STAFF THERE?  
21   ARE THEY STILL THERE?

22

23   **DR. BRUCE CHERNOF:** YES, THEY ARE. AND THEY'RE VERY DEDICATED  
24   FOLKS. THEY REALLY ARE.

25



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1    **SUP. BURKE, CHAIR:** WE HAVEN'T LOST THEM?

2

3    **DR. BRUCE CHERNOF:** NO.

4

5    **SUP. BURKE, CHAIR:** OKAY. OTHER QUESTIONS? IF NOT --

6

7    **SUP. MOLINA:** CAN I ASK JUST PROCESS? SO THIS NOW GOES TO  
8    E.M.T.A.L.A., RIGHT?

9

10    **DR. BRUCE CHERNOF:** SO WHAT WILL HAPPEN -- AND IF I COULD  
11    RESPOND TO YOUR LAST SET OF COMMENTS, SUPERVISOR. BECAUSE WE  
12    TAKE THEM VERY SERIOUSLY. SO LET'S TALK ABOUT NEXT STEPS AND  
13    THE RELATIONSHIP BETWEEN THE INFORMATION I PROVIDED YOUR BOARD  
14    AND THE LARGER DISCUSSION WE'VE HAD TODAY. THAT INFORMATION  
15    WILL GO FORWARD TO THE C.M.S. REPRESENTATIVES. AND WE EXPECT  
16    THAT THEY WILL COME OUT VERY SHORTLY TO SEE IF THOSE IMMEDIATE  
17    STEPS, THOSE IMMEDIATE STEPS HAVE ALLEVIATED THE SPECIFIC  
18    ISSUES THEY IDENTIFIED. AND WE DO BELIEVE, SUPERVISOR, WE AT  
19    313, MY EXECUTIVE TEAM, AS WELL AS THE LEADERSHIP IN THE  
20    FACILITY THAT THESE WILL BE APPROPRIATE STEPS TO ADDRESS THE  
21    IMMEDIATE ISSUES. THE LARGER QUESTIONS YOU'VE ASKED,  
22    SUPERVISOR MOLINA, ARE EXCELLENT ONES. THEY'RE ONES THAT WE'VE  
23    STARTED ON IN THE DEPARTMENT. IT'S NOT AN EXCUSE. BUT THE BEST  
24    EXAMPLE IS WHEN ROBERT AND I STARTED, THERE WAS NO STANDARD  
25    WAY OF EVALUATING PATIENTS. SO THE PROCESS OF THE FIVE



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1 CATEGORIES OF SCREENING, THE STANDARDIZATION OF THAT WORK IS  
2 WORK THAT WE'VE STARTED. THE OTHER QUESTIONS YOU'VE ASKED  
3 ABOUT LAB AND RADIOLOGY ARE RIGHT ON POINT. AND WE WILL COME  
4 BACK TO YOUR BOARD WITH INFORMATION. I'D SHARE WITH YOU THAT  
5 THE REASON WHY U.S.C. LOOKS AS GOOD AS IT DOES, IN A RELATIVE  
6 SENSE, IS BECAUSE WE'VE MADE ENORMOUS INVESTMENTS IN THE  
7 E.R.'S PART PART OF THE MOVE TRANSITION WORK AND UNDER HARRIS  
8 ROADY. SO LET'S JUST TALK ABOUT THIS FOR A SEC. FIRST OF ALL,  
9 YOU HAVE A PLACE THAT HAS MORE THAN ONE EMERGENCY ROOM. IT HAS  
10 THE FAMOUS NUMBERED ROOMS IN THE OLD BUILDING. IT'S A BIG  
11 PLACE. SO THEY HAVE MORE OPPORTUNITY TO FLEX ACROSS THOSE. WE  
12 HAVE DONE ALL KINDS OF THINGS TO INCREASE THE TURNAROUND TIME.  
13 THE BIGGEST ONE, TO THE THE QUESTIONS YOU ASKED, IS RADIOLOGY  
14 TURNAROUND TIME WAS ONE OF THE AREAS WHERE THE FACILITY HAS  
15 MADE INCREDIBLE IMPROVEMENTS. AND ONE OF THE PAYOFFS IS NOT  
16 JUST IN THE HOSPITAL ITSELF, FOR THE PATIENTS IN THE BEDS, BUT  
17 THE PATIENTS IN THE EMERGENCY ROOM. IT ALSO DECREASES THE  
18 NUMBER OF INAPPROPRIATE ADMISSIONS THAT RESULT FROM SORT OF  
19 SAYING "WELL, WE DON'T KNOW HOW LONG IT'S GOING TO TAKE TO GET  
20 THE C.T. SCAN, SO WE'LL ADMIT SOMEBODY." THE FACULTY AT  
21 L.A.C.+U.S.C. DON'T DO THAT ANYMORE. BECAUSE THE RADIOLOGY  
22 PROCESS IS SO IMPROVED. WE HAVE EXPANDED AN OBSERVATION UNIT,  
23 WHICH IS NOT SOMETHING WE HAVE IN MOST OF OUR HOSPITALS. WE  
24 HAVE WHAT'S CALLED THE U.A.D.C., WHICH IS SOMETHING WE'VE  
25 TALKED ABOUT AT THIS BOARD OVER TIME, WHICH IS AN URGENT



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1 EVALUATION DIAGNOSTIC CENTER, WHICH ALLOWS PATIENTS TO BE  
2 TRIAGED AND SCHEDULED INTO AN APPOINTMENT. SO THERE ARE SOME  
3 BEST PRACTICES THAT HAVE GROWN OUT OF THE WORK AT  
4 L.A.C.+U.S.C., OTHER KINDS OF PATIENT FLOW WORK. AND TO YOUR  
5 POINT, SUPERVISOR MOLINA, WE SHOULD AND WE ARE IN THE PROCESS  
6 AND WE WILL REPORT BACK TO YOUR BOARD HOW WE ARE EXPANDING  
7 THOSE ACROSS THE OTHER FACILITIES WHERE APPROPRIATE. AND THE  
8 KINDS OF ANALYSIS. YOU KNOW, BRUCE, IS IT A LAB PROBLEM IN THE  
9 DRAWING OF THE LAB? THE RUNNING OF THE LAB? OR THE REPORTING  
10 OF THE LAB? THOSE HAVE DIFFERENT SOLUTIONS. SO WE WILL BE BACK  
11 IN FRONT OF YOUR BOARD WITH THAT INFORMATION. BECAUSE,  
12 SUPERVISOR MOLINA, I AGREE WITH YOU, THE CORRECTIVE ACTIONS WE  
13 PRESENTED ARE FOR THE IMMEDIATE ISSUE THAT CONCERNS C.M.S. BUT  
14 THE LARGER ISSUES ABOUT INCREASED EFFICIENCY AND EFFECTIVENESS  
15 IN THE E.R.S ARE IMPORTANT AND WE WILL COME BACK TO YOU.

16

17 **SUP. MOLINA:** DR. CHERNOF, IN THE RESPONSE THAT YOU GIVE, ONE  
18 OF THE THINGS THAT HAPPENED AT MARTIN LUTHER KING THAT WAS  
19 SOMETHING THAT I DIDN'T KNOW ABOUT BEFORE IN THE PROCESS IS  
20 THAT I ALWAYS ASSUMED THAT WHEN C.M.S. OR ANYBODY COMES BACK,  
21 THEY TAKE AND LOOK AT YOUR CORRECTIVE ACTIONS AS WE DO AND SAY  
22 "THESE ARE GOOD THINGS. THIS SHOULD FIX THE PROBLEM, RIGHT?  
23 BECAUSE YOU GUYS ARE PHYSICIANS. AND YOU KNOW WHAT TO DO. AND  
24 THIS SHOULD FIX IT." BUT IT'S MY UNDERSTANDING THAT WHAT  
25 HAPPENS EVERY TIME THEY COME, THEY PULL NEW RECORDS. AND LOOK





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1 THROUGH THOSE RECORDS. AND THEN THAT'S WHAT THEY EVALUATE.  
2 THEY DON'T EVALUATE NECESSARILY THE CORRECTIVE ACTION. IF YOU  
3 REMEMBER IN MARTIN LUTHER KING, EVERY TIME WE HAD A VISIT, IT  
4 WAS "WE DID OKAY ON ALL OF THOSE THINGS, BUT THEY PULLED THIS  
5 RECORD AND HERE ARE SOME NEW SET OF FINDINGS." IS THAT WHAT  
6 WILL HAPPEN IN THIS NEXT VISIT, AS WELL?

7

8 **DR. BRUCE CHERNOF:** WELL, WHEN SURVEYORS COME INTO ANY OF OUR  
9 FACILITIES, SUPERVISOR, THEY CAN LOOK AT ANYTHING THAT THEY  
10 CHOOSE TO LOOK AT.

11

12 **SUP. MOLINA:** DO YOU THINK THEY WILL?

13

14 **DR. BRUCE CHERNOF:** I EXPECT THAT THEY WILL COME IN AND LOOK  
15 VERY THOROUGHLY AT THE FACILITY.

16

17 **SUP. MOLINA:** ARE WE READY AT THIS POINT IN TIME, BESIDES THE  
18 CORRECTIVE ACTION, TO SAY CLEARLY THAT WE ARE MEETING A SET OF  
19 STANDARDS THAT IS NOT GOING TO LEAD TO A SECONDARY SET OF  
20 CITATIONS TO US?

21

22 **DR. ROBERT G. SPLAWN:** SUPERVISOR, WE HAD THIS DISCUSSION IN  
23 YOUR OFFICE. KNOWING THAT THEY CAN COME BACK AND THEY CAN LOOK  
24 AT ANYTHING. SO MY STAFF IS PREPARED TO DO A FULL E.M.T.A.L.A.  
25 REVIEW BEFORE THEY COME BACK. AND IT'S NOT JUST LOOKING AT THE



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1 SPECIFIC ISSUES CITED IN THE I.J. IT'S LOOKING AT E.M.T.A.L.A.  
2 ACROSS THE BOARD TO MAKE SURE WE ARE IN COMPLIANCE. AND PART  
3 OF THAT COMPLIANCE IS LOOKING AT TURNAROUND TIME FOR LAB,  
4 RADIOLOGY, AND ALL THE OTHER FACTORS THAT AFFECT PATIENT FLOW.

5

6 **SUP. MOLINA:** SO AFTER THIS REVIEW, BECAUSE OF THE AGGRESSIVE  
7 AND ASSERTIVE WAY THAT YOU'RE DOING IT IN THIS RESPONSE THIS  
8 TIME, WE SHOULD NOT BE ABLE TO HEAR THAT YOU GOT ANOTHER SET  
9 OF CITATIONS AFTER THIS SET OF CORRECTIVE ACTIONS HAVE BEEN  
10 SUBMITTED; IS THAT CORRECT? IS THAT WHAT YOU'RE ASSURING ME  
11 OF?

12

13 **DR. ROBERT G. SPLAWN:** I WISH I COULD SAY YES, BUT IT'S A  
14 CONTINUOUS PROCESS, AS WE DISCUSSED BEFORE. AND WE WILL  
15 CONTINUE AND IMPROVE OUR PROCESS.

16

17 **SUP. MOLINA:** I UNDERSTAND. I WOULD HOPE THAT WOULD BE AN  
18 ASSUMPTION I WOULD HAVE TO MAKE. BUT SHOULDN'T I ALSO MAKE AN  
19 ASSUMPTION THAT KNOWING WHAT WE KNOW ABOUT HOW C.M.S. AND  
20 OTHERS ARE LOOKING AT OUR SYSTEM, THAT WE MAY BE IN A  
21 SITUATION WHERE NOW GOT A SECOND TARGET THEY'RE GOING AFTER? I  
22 MEAN, AND SO MY CONCERN WOULD BE THAT I DO NEED THOSE  
23 ASSURANCES. THAT WHATEVER THEY'RE GOING TO LOOK AND PICK UP  
24 ALL THOSE PETTICOATS AND LOOK AT ALL OF THAT, THAT THEY'RE  
25 GOING TO FIND NO VIOLATIONS OF ANY BASELINE OR BASIC



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1 REQUIREMENTS THAT E.M.T.A.L.A. OR ANYONE WOULD HAVE OF US. I  
2 NEED TO KNOW FROM MY OWN DOCTOR AND DIRECTOR OF DEPARTMENT OF  
3 HEALTH SERVICES THAT THEY CAN PROVIDE ME SOME ASSURANCES. AND  
4 IF YOU CAN'T, I NEED TO KNOW WHY NOT.

5

6 **DR. BRUCE CHERNOF:** WHAT WE CAN SAY, SUPERVISOR, IS OUR GOAL IS  
7 TO PROVIDE THE HIGHEST LEVEL OF READINESS POSSIBLE. WE WILL  
8 LOOK AT THE STANDARDS IN EVERY WAY THAT WE THINK IS VALID AND  
9 REASONABLE. AND AT THE END OF THE DAY, WE CAN'T CONTROL, AND  
10 WE CAN'T PROMISE YOU THAT SOMEBODY CAN'T COME IN AND READ A  
11 STANDARD A DIFFERENT WAY OR FIND SOMETHING THAT NOBODY ELSE  
12 HAS SEEN. BUT OUR GOAL IS TO PROVIDE YOU THE HIGHEST LEVEL OF  
13 READINESS THAT THAT'S NOT SO. AND TO PREPARE THE FACILITY. AND  
14 TO PREPARE ALL OF OUR FACILITIES, SUPERVISOR, BECAUSE WE  
15 SHOULD BE THINKING AS A SYSTEM NOT AS JUST ONE HOSPITAL. TODAY  
16 WE ARE SPECIFICALLY ADDRESSING THE CONCERNS OF HARBOR. BUT  
17 THIS LEVEL OF READINESS IS SOMETHING WE NEED TO BE PREPARED  
18 FOR AT EVERY ONE OF OUR HOSPITALS AND EVERY ONE OF OUR CLINICS  
19 TO THE DEGREE THAT THEY HAVE REVIEWS. AND WE ARE MOVING TO DO  
20 THAT FOR ALL OF OUR FACILITIES. SO THAT'S OUR COMMITMENT TO  
21 YOUR BOARD.

22

23 **SUP. BURKE, CHAIR:** SUPERVISOR KNABE?

24



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1   **SUP. KNABE:** SO FOR NEXT WEEK, THEN, YOU'LL BE REPORTING BACK  
2   ON THE WAITING TIMES AND WHETHER OR NOT THE CORRECTIVE ACTION  
3   IS IMPROVING THE SITUATIONS AT HARBOR?

4

5   **DR. BRUCE CHERNOF:** SUPERVISOR, WE'LL BE GLAD TO PROVIDE YOU AN  
6   UPDATE NEXT WEEK ON WHERE WE ARE. I WANT TO SAY CLEARLY TO  
7   YOU, SUPERVISOR, THAT WE INTEND TO LOOK AT SOME OF THIS  
8   ADDITIONAL DATA. WE WILL BRING EVERYTHING THAT WE HAVE  
9   AVAILABLE TO YOUR BOARD NEXT WEEK. BUT IF IT TAKES A LITTLE  
10  MORE TIME --

11

12  **SUP. KNABE:** OKAY, I UNDERSTAND THAT. BUT I MEAN, ALSO ANOTHER  
13  IMPORTANT POINT I THINK IN DATA COLLECTION IS, PRIOR TO THE  
14  CLOSURE OF M.L.K., WHAT WERE THE WAIT TIMES AT HARBOR? THE  
15  AVERAGE WAIT TIMES AND SEE WHAT THE POTENTIAL -- I MEAN WHAT  
16  THE IMPACT HAS BEEN.

17

18  **DR. BRUCE CHERNOF:** IF WE HAVE THOSE DATA, WE WILL BRING THEM.

19

20  **SUP. KNABE:** OKAY. AND THEN MR. FUJIOKA WILL BRING US WHY  
21  THINGS HAVE CHANGED ON THIS FLEX STAFFING DOWN THERE.

22

23  **SUP. MOLINA:** NO. WHY THE C.E.O. CHANGED IT.

24



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1   **C.E.O. FUJIOKA:** WE'LL COME BACK AND REPORT ON THAT. WE DON'T  
2   BELIEVE IT HAS CHANGED. IT'S AN EMPLOYEE RELATIONS ISSUE THAT  
3   I'D LIKE TO DISCUSS. IT'S A CLOSED SESSION NEGOTIATIONS ISSUE.  
4   BUT WE DON'T BELIEVE IT CHANGED.

5

6   **SUP. KNABE:** ALL RIGHT. BECAUSE WHEN WE WENT INTO THAT  
7   SITUATION A WHILE BACK PRIOR TO YOUR ARRIVAL HERE, WE HAD A  
8   LOT OF COOPERATION BETWEEN LABOR AND MANAGEMENT ON THE WHOLE  
9   FLEX STAFFING ISSUE.

10

11   **SUP. BURKE, CHAIR:** IT WAS SOMETHING THAT EVERYONE AGREED TO.

12

13   **SUP. KNABE:** OKAY, THANK YOU.

14

15   **SUP. BURKE, CHAIR:** THANK YOU. WE HAVE THREE PEOPLE WHO ASKED  
16   TO SPEAK. DR. GENEVIEVE CLAVREUL, ARNOLD SACHS AND MORRIS  
17   GRIFFEN. WOULD YOU PLEASE COME FORWARD AND STATE YOUR NAME?  
18   DOCTOR CLAVREUL?

19

20   **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON. I DON'T THINK IT'S A  
21   GOOD AFTERNOON, ACTUALLY. DR. GENEVIEVE CLAVREUL. AFTER HAVING  
22   HEARD WHAT I HEARD FOR THE LAST FEW MINUTES, I AM SO ANGRY.  
23   I'M GOING TO HAVE TO RESTRAIN MYSELF NOT TO SAY ANY  
24   INAPPROPRIATE THING. BUT I'M SURE MANY OF YOU CAN READ MY  
25   MIND. WHAT YOU GOT TODAY WAS NOT A REPORT. IT WAS A P.O.S. AND



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1 I KNOW SUPERVISOR MOLINA WAS VERY PRECISE IN HER MOTION. AND  
2 IT IS VERY EVIDENT THAT DR. CHERNOF CANNOT READ. OR HE CANNOT  
3 UNDERSTAND. BUT I WANT TO REMIND YOU THAT ANY THREE OF YOU CAN  
4 FIRE HIM ANY TUESDAY. AND, YOU KNOW, NOT TO BE ABLE TO RESPOND  
5 TO THE MOTION, ALSO A COMPARISON OF WAITING TIME AT HARBOR-  
6 U.C.L.A. COMPARED TO OTHER HOSPITAL FACILITIES. THAT WAS THE  
7 REQUEST. WHAT PART OF THAT CAN'T HE UNDERSTAND? I MEAN, HE IS  
8 SO INCOMPETENT, HE CANNOT EVEN DO THAT. THAT'S A BASIC WORK.  
9 YOU DON'T TAKE, YOU KNOW, THREE WEEKS TO DO THAT. HE HAS SO  
10 MANY PEOPLE WORKING UNDER HIM. IT'S ABSURD. AND YOU ARE ALL,  
11 NOT ALL, BECAUSE SUPERVISOR MOLINA AND KNABE HAVE REALLY ASKED  
12 SOME VERY ASTUTE QUESTIONS TODAY. BUT IT'S UNBELIEVABLE WHAT  
13 WE ARE HEARING TODAY. MY MOTHER WAS VERY FOND OF SAYING, "IT'S  
14 BETTER TO HEAR SAD THAN TO BE DEAF." BUT THAT'S ABOUT THE ONLY  
15 THING GOOD ABOUT WHAT WE HEARD THIS AFTERNOON. IT IS  
16 APPALLING. IT'S TRULY APPALLING AND IT'S SAD. I WILL SUGGEST  
17 THAT SOME OF YOU STUDY A HOSPITAL OUT OF ARIZONA WHO HAVE DONE  
18 WONDERFUL. THEY DON'T EVEN HAVE WAITING TIME IN O.R.-- I MEAN  
19 IN E.R. BECAUSE THEY KNOW HOW TO HANDLE PATIENTS. I WILL BE  
20 GLAD TO SHARE THAT INFORMATION WITH YOU. I WENT TO VISIT THAT  
21 HOSPITAL. THEY HAVE NO WAITING TIME IN THE E.R. IT'S A NEW  
22 MODEL OF DELIVERY OF CARE. AND WHEN I SEE EVERY TIME MR.  
23 FUJIOKA IS THE KING OF CLOSED SESSION. YOU KNOW, THE PUBLIC IS  
24 ENTITLED TO INFORMATION. AND I THINK YOU ARE VIOLATING THE  
25 BROWN ACT RIGHT AND LEFT. WE STILL HAVE NO INFORMATION ABOUT



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1 THE REOPENING OF KING-DREW MEDICAL CENTER. YOU HAVE SO-CALLED  
2 A CLOSED SESSION LAST WEEK WITH NO REPORTABLE ACTION. WE HAVE  
3 THE RIGHT, WE THE PEOPLE, TO GET THE INFORMATION SO WE HAVE  
4 SOME INFORMED CONSENT. THE SAME WAY, TWO DAYS A PIECE -- I  
5 DON'T KNOW WHAT KIND OF PAPER YOU GOT FOR THE REPORT, BUT THE  
6 PUBLIC IS ENTITLED TO SEE IT PRIOR TO THE MEETING. AND THERE  
7 WAS NOTHING ON THE WEBSITE ABOUT NONE OF THE REPORT. I THINK  
8 UNDER BROWN VIOLATION, I WILL ASK YOU TO CORRECT AND CURE. I  
9 THINK FOR THE KING-DREW REOPENING, WE HAVE THE RIGHT AND WE  
10 DEMAND TO SEE THE DOCUMENTATION. THANK YOU.

11

12 **SUP. BURKE, CHAIR:** YES, PLEASE STATE YOUR NAME.

13

14 **ARNOLD SACHS:** THANK YOU.

15

16 **SUP. BURKE, CHAIR:** AND MR. ALI, WOULD YOU COME FORWARD?

17

18 **ARNOLD SACHS:** ARNOLD SACHS. I WONDER IF HIGHLIGHTS OF THIS LOG  
19 SPINNING CONTEST WILL BE ON E.S.P.N. LATER ON TONIGHT. WE  
20 HEARD MENTION OF DIFFERENT LEVELS OF WAIT TIME WHEN ONE OF THE  
21 THINGS THAT WAS PROVEN BY THE CLOSURE OF M.L.K. IS YOU HAVE  
22 DIFFERENT LEVEL OF COMPETENCY FOR THE STAFFS AT THE HOSPITAL.  
23 WASN'T THE STAFF AT M.L.K. AT A 60 PERCENT EFFICIENCY RATING  
24 WHEN THE STAFFS AT THE OTHER HOSPITALS IN THE COUNTY-WIDE  
25 SYSTEM WAS LIKE 95 PERCENT? SO IF YOU HAVE DIFFERENT LEVELS OF





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1 COMPETENCY, THEN YOU SHOULD EXPECT SOMETHING THE SAME WAY.  
2 ALSO, YOU ASKED FOR THE WAITING TIME AT HARBOR-U.C.L.A. PRIOR  
3 TO THE CLOSURE OF M.L.K. AND THE CLOSURE OF CENTINELA. WHAT  
4 WAS THE WAITING TIME PRIOR TO THE COUNTY'S ACTION TAKEN LIKE  
5 FIVE YEARS AGO WHEN THEY CLOSED THE CLINICS THAT SERVED THE  
6 PUBLIC? WAS THERE A CONTINGENCY PLAN THEN? CAN WE GET AN IDEA  
7 OF WHAT THE WAITING TIME AT HARBOR-U.C.L.A. WAS WHEN THE  
8 CLINICS WERE OPEN AND PEOPLE WERE GOING TO THE CLINICS INSTEAD  
9 OF BEING FUNNELED TO THE EMERGENCY ROOM CARE FOR THE MOST  
10 EXPENSIVE CARE THAT'S AVAILABLE AND THE LONGEST -- INCREASING  
11 THE WAITING TIME FOR MEDICAL EMERGENCIES. AND ALSO WHAT'S  
12 HAPPENING HERE IS THE COLLECTION OF DATA BECOMES THE FOCUS OF  
13 WHAT'S BEING NEEDED BY THE COUNTY MEDICAL STAFF, WHEN THE  
14 OCCURRENCES THAT CREATE THE DATA SHOULD BE WHAT'S LOOKED AT TO  
15 FORM OPINION. THE DATA REGARDING SPILLOVER DIRECTLY RELATED TO  
16 THE FUNDING FOR THE EMERGENCY ROOMS AT PRIVATE HOSPITALS. AND  
17 YOU WOULD THINK YOU HAVE DATA COLLECTED ON THE INCREASE OF  
18 PATIENTS TO THE PRIVATE HOSPITALS WOULD AUTOMATICALLY AFFECT  
19 THE WAITING TIME AT THE PRIVATE HOSPITALS BECAUSE IF IT SHOWS  
20 AN INCREASE IN PATIENTS GOING TO THOSE EMERGENCY ROOMS, A OR  
21 B, IF THEIR WAITING TIME IS NOT INCREASING, THEN THEY'RE DOING  
22 SOMETHING RIGHT THAT THE COUNTY NEEDS TO KNOW ABOUT. OR, B, IF  
23 THEIR RATE IS INCREASING, IT WOULD BE EVIDENT. THANK YOU FOR  
24 YOUR TIME AND YOUR ANSWERS AND I APPRECIATE SOME OF YOUR  
25 QUESTIONS TO THE DEPARTMENT HEAD AND STAFF.



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1

2 **SUP. KNABE:** I WOULD JUST ADD, ARNOLD, ON THE ONE ISSUE RAISED  
3 ABOUT THE WAITING TIME AS IT RELATED TO THE CLOSURE OF  
4 CLINICS. THE INTERESTING THING HERE WITH HARBOR, THAT THOSE  
5 CLINICS ARE STILL OPEN. THEY WERE NOT CLOSED. THE FEEDER. YOU  
6 KNOW, WHETHER IT BE THE FAMILY CLINIC OR THE WILMINGTON  
7 CLINIC.

8

9 **SUP. BURKE, CHAIR:** ANOTHER THING ALSO IS THAT URGENT CARE WAS  
10 JUST STARTED OPENING ON THE WEEKEND. SO THAT AT HARBOR, A LOT  
11 OF THE PEOPLE WHO NOW GO TO URGENT CARE ON WEEKENDS WERE  
12 PROBABLY IN THE EMERGENCY ROOM BECAUSE THAT URGENT CARE WAS  
13 NOT OPEN ON THE WEEKEND. I UNDERSTAND IT HAS BEEN OPENED NOW.  
14 SO FOR THE LAST YEAR, IT'S GOING TO HAVE SOME DIFFERENCE IN  
15 TERMS OF -- I WOULD BE VERY INTERESTED IN HOW THE OPENING OF  
16 THE URGENT CARE ON THE WEEKEND, IF IT'S HELPING AT ALL IN  
17 TERMS OF THE WAITING TIME.

18

19 **MORRIS GRIFFEN:** GOOD AFTERNOON, YVONNE BURKE, SUPERVISOR BURKE  
20 AND THE AUDIENCE. I VISITED HARBOR-U.C.L.A. JUST THIS PAST  
21 WEEK OR TWO. AND FOR ME TO SIT UP HERE AND LISTEN TO CHERNOF  
22 TELL YOU, AND HIS STAFF TELL YOU THAT YOU ONLY HAVE TWO TO  
23 THREE HOURS' WAIT, THAT'S AN INSULT.

24

25 **SUP. KNABE:** HE DIDN'T SAY THAT.



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1

2 **MORRIS GRIFFEN:** WELL ONE OF THEM SAID -- WELL I JUST WANT TO  
3 BE CLEAR THAT IT'S A LOT LONGER. IT'S ALMOST ALL NIGHT. I WAS  
4 OUT THERE AND I OBSERVED IT MYSELF AND EVEN TOOK SOME PICTURES  
5 OF IT. AND IT'S REALLY SAD TO SEE THESE PEOPLE THERE ALL NIGHT  
6 LONG. ALSO I JUST WANTED TO SHARE WITH YOU THAT I'VE BEEN  
7 GOING OVER TO MARTIN LUTHER KING HOSPITAL. THERE'S NOT A  
8 PICTURE ON THE WALL OF DR. KING. IT'S SAD. IT'S ALMOST A GHOST  
9 TOWN. AND THERE'S A LOT OF DISENCHANTMENT WITH THE EMPLOYEES  
10 THERE IN THAT HOSPITAL. SO I'M HERE TODAY TO SHARE WITH YOU  
11 ALL THAT THERE IS A LOT OF SADNESS GOING ON AT MARTIN LUTHER  
12 KING NOW. AND IT'S REALLY SAD TO HEAR THEM SAY THAT THESE  
13 PICTURES HAVE BEEN DOWN OFF THE WALLS FOR ALMOST A YEAR. AND  
14 SO NOW THERE'S A GREAT DEAL OF DISRESPECT FOR THE MERE FACT OF  
15 JUST KING ALONE, TO NOT HAVE ONE PICTURE IN THE LOBBY. I WOULD  
16 HOPE THAT AFTER THIS, YOU COULD MAKE SURE THAT WE AT LEAST  
17 HAVE SOME KIND OF REPRESENTATION WITH KENNY HAHN, FORMER  
18 SUPERVISOR KENNY HAHN. AS YOU ALL KNOW, HE WAS ONE OF OUR  
19 GREATEST SUPERVISORS THAT WE'VE HAD HERE. AND HE WAS JUST  
20 BEFORE YOU, SUPERVISOR BURKE. BUT IT'S DISENCHANTING TO HEAR  
21 AND SEE THAT THESE PEOPLE AT MARTIN LUTHER KING ARE NOT HAPPY  
22 WITH THE ENVIRONMENT. IT'S A CLINIC NOW. AND SO WHAT I'M  
23 OFFERING AS A SOLUTION TO THIS PROBLEM. IT'S ONE THING WE CAN  
24 SIT UP AND TALK ABOUT THE PROBLEM, BUT WHAT IS IT THAT WE CAN  
25 ADD TO SOLVE THE PROBLEM? AND WHAT I'M SUGGESTING IS THAT WE



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1 LOOK AT ADDITIONAL DOCTORS THAT CAN COME TO THE RESCUE, THAT  
2 CAN COME TO THE AID OF THESE PATIENTS THAT ARE WAITING IN THE  
3 LOBBY TO BE SEEN OR TO BE EXAMINED. THAT, I FEEL, IS WHAT  
4 NEEDS TO BE DONE, KNABE, SUPERVISOR BURKE, AS WELL AS YOU ZEV  
5 YAROSLAVSKY AND MIKE ANTONOVICH. THAT'S WHAT I THINK NEEDS TO  
6 BE DONE TO HELP US SOLVE AND RESOLVE THIS PROBLEM. GET US SOME  
7 MORE DOCTORS IN THERE AND SOME MORE NURSES IN THERE AND GET  
8 THIS FACILITY UP TO WHERE IT NEEDS TO BE TO COME TO THE AID OF  
9 THE PEOPLE THAT ARE IN NEED. THANK YOU.

10

11 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. MR. ALI?

12

13 **NASEE ALI:** MADAME CHAIR PERSON, HONORABLE MEMBERS OF THE BOARD  
14 OF SUPERVISORS, MY NAME IS NASEE ALI, DIRECTOR OF PROJECT  
15 ISLAMIC HOPE. AND AS A COMMUNITY ACTIVIST, I HAD THE PLEASURE  
16 OF BEING AN ADVOCATE FOR THE FAMILY OF EDITH RODRIGUEZ, THE  
17 LATINO WOMAN, WHO UNFORTUNATELY WAS LEFT TO DIE ON THE  
18 EMERGENCY ROOM FLOOR AT KING-DREW HOSPITAL. I MADE A PROMISE  
19 TO THE FAMILY THAT I WOULD CONTINUE TO BE AN ADVOCATE AND TO  
20 ENSURE THAT HER DEATH WOULD NOT GO IN VAIN, BUT ALSO TO OTHER  
21 MEMBERS OF THE COMMUNITY WHICH I LIVE IN THAT WE WOULD MONITOR  
22 WHAT GOES ON AS FAR AS THESE HOSPITALS ARE CONCERNED. SO WITH  
23 THAT BEING SAID, THE REPORTS THAT I HEARD TODAY BY DR. CHERNOF  
24 AND DR. SPLAWN WERE SIMPLY FRIGHTENING. IT'S ALARMING AND  
25 CERTAINLY WE CAN'T AFFORD TO GO DOWN THAT SLIPPERY SLOPE WITH



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1 HARBOR HOSPITAL. WE'VE ALREADY SAW WHAT HAPPENED TO KING  
2 HOSPITAL. SO I WOULD SAY IT WOULD BE A MAJOR DEATH BLOW IF WE  
3 CONTINUE TO HAVE HEALTH FACILITIES IN OUR COMMUNITY THAT DO  
4 NOT PROCEED TO HAVE A CERTAIN STANDARD OF CARE FOR THOSE THAT  
5 LIVE AND DEPEND ON THEM IN OUR COMMUNITIES. SO I WANT TO  
6 ENCOURAGE THE BOARD OF SUPERVISORS TO HOPEFULLY, YOU KNOW, NIP  
7 THIS IN THE BUD BEFORE THIS GETS OUT OF HAND. BECAUSE WE SAW  
8 WHAT HAPPENED AT KING HOSPITAL. AND MY CONCERN IS THAT I SEE  
9 THE SAME WARNING SIGNS THAT ULTIMATELY FORCED THE CLOSURE OF  
10 KING WITH THEM NOT PASSING INSPECTIONS. SO WITH THAT,  
11 HOPEFULLY WE CAN CONTINUE TO WORK TOGETHER COLLECTIVELY TO  
12 HELP THOSE THAT NEED HELP THE MOST. THANK YOU.

13

14 **SUP. BURKE, CHAIR:** THANK YOU. THAT'S RECEIVE AND FILE. WHAT IS  
15 THE NEXT ITEM YOU'RE CALLING, SUPERVISOR ANTONOVICH?  
16 SUPERVISOR MOLINA? DO YOU HAVE ADJOURNMENTS?

17

18 **SUP. MOLINA:** I'D LIKE TO ASK THAT WE ADJOURN THIS MORNING IN  
19 THE MEMORY OF MARY FLORES SANCHEZ. SHE IS THE BELOVED MOTHER-  
20 IN-LAW OF MY DEAR FRIEND, GLORIA FLORES, AND MOTHER OF HER  
21 HUSBAND, BENJAMIN FLORES. MARY PASSED AWAY AT THE AGE OF 96.  
22 SHE WAS ONE OF THE FOUNDERS, ALONG WITH HER HUSBAND, OF EL  
23 BUEN SAMARITANO CHURCH IN PICO RIVERA. WE WANT TO EXTEND OUR  
24 HEARTFELT CONDOLENCES TO GLORIA AND HER ENTIRE FAMILY.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE, CHAIR:** SO ORDERED.

2

3    **SUP. MOLINA:** I'D ALSO LIKE TO ASK THAT WE ADJOURN IN THE  
4    MEMORY OF DECORATED UNITED STATES MARINE, IGNACIO CHAVEZ, WHO  
5    TRAGICALLY PASSED AWAY IN AN AUTOMOBILE ACCIDENT IN SOUTH EL  
6    MONTE. AGAIN, WE WANT TO EXTEND OUR DEEPEST CONDOLENCES TO HIS  
7    FAMILY, HIS FRIENDS, AS WELL AS FELLOW SOLDIERS. THAT IS ALL.  
8    OH, I DO HAVE ONE MORE, I'M SORRY. I'D LIKE TO ASK THAT WE  
9    ALSO ADJOURN IN THE MEMORY OF MARIA ESPERANZA SALAS. SHE IS  
10   THE BELOVED GRANDMOTHER OF MY FORMER STAFF PERSON, CHRISTINA  
11   MARISCAL. MS. SALAS WAS A LONG-TIME RESIDENT OF HUNTINGTON  
12   PARK. AND OF COURSE WE EXTEND OUR DEEPEST CONDOLENCES TO  
13   CHRISTINA AND HER ENTIRE FAMILY.

14

15   **SUP. BURKE, CHAIR:** SO ORDERED.

16

17   **SUP. MOLINA:** THAT'S ALL I HAVE.

18

19   **SUP. BURKE, CHAIR:** YOU'RE NOT CALLING ANY ITEMS?

20

21   **SUP. MOLINA:** I DON'T HAVE ANY ITEMS.

22

23   **SUP. BURKE, CHAIR:** ALL RIGHT. I MOVE THAT WHEN WE ADJOURN  
24   TODAY, WE ADJOURN IN MEMORY OF PEARL LOUISE WILLIAMS, A LIFE-  
25   LONG LOS ANGELES COUNTY RESIDENT. SHE PASSED AWAY ON FEBRUARY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 8TH AFTER A LONG BATTLE WITH CANCER, AT THE AGE OF 80. SHE WAS  
2 ONE OF THE FIRST UNIVERSITY OF SOUTHERN CALIFORNIA AFRICAN-  
3 AMERICAN GRADUATES FROM THE SCHOOL OF EDUCATION. SHE WAS A  
4 SPECIAL ED TEACHER FOR THE L.A. UNIFIED SCHOOL DISTRICT FOR  
5 OVER 50 YEARS. SHE LEAVES TO CHERISH HER MEMORY HER HUSBAND OF  
6 58 YEARS, JOHN. AND THREE CHILDREN, DOSS, SHAWN, AND LINNE;  
7 GRANDDAUGHTERS, EVIANA; AND A HOST OF FAMILY AND FRIENDS. I  
8 WAS GOING TO ADJOURN IN MEMORY OF OFFICER RANDAL SIMMONS.  
9 HOWEVER, SUPERVISOR ANTONOVICH DID ADJOURN IN HIS MEMORY. BUT  
10 HE MADE SUCH AN IMPACT ON THE CITY OF CARSON AND THE LEADER OF  
11 GLORY KIDS MINISTRY. AND HE LEAVES TO CHERISH HIS MEMORY HIS  
12 WIFE, LISA SIMMONS; SON, MATTHEW; DAUGHTER, GABRIELLE; AND A  
13 HOST OF FAMILY AND FRIENDS. BUT HE CERTAINLY REPRESENTS  
14 SOMEONE WHOSE LIFE WAS JUST TAKEN WHEN IT SHOULDN'T HAVE BEEN  
15 AND SOMETHING THAT WE HAVE TO MAKE SURE DOESN'T HAPPEN AGAIN.

16

17 **SUP. KNABE:** I WANT TO, AS WELL. I THINK ALL MEMBERS.

18

19 **SUP. BURKE, CHAIR:** I THINK WE DID ADJOURN ALREADY. SUPERVISOR  
20 ANTONOVICH INTRODUCED THAT. I'D LIKE TO CALL UP ITEM NUMBER  
21 23. WE DID 21, BUT 23. IS THE GRANT. DO WE HAVE SOME OF THE  
22 PEOPLE HERE? CAN WE GET THE DEPARTMENT UP ON THAT?

23

24 **JONATHAN FREEDMAN:** HI, IT'S JON FREEDMAN, PUBLIC HEALTH.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE, CHAIR:** YES, I HAVE SOME OF THE SAME QUESTIONS IN  
2   TERMS OF WE'RE TALKING ABOUT 25 PERCENT OF THE GRANT ROLLING  
3   OVER AND HOW YOU'RE GOING TO HANDLE THAT. BECAUSE WE WON'T  
4   HAVE ANY INPUT INTO THAT, IS THAT CORRECT?

5

6   **JONATHAN FREEDMAN:** THIS IS ITEM 23?

7

8   **SUP. BURKE, CHAIR:** YES.

9

10   **JONATHAN FREEDMAN:** AND IT HAS FOUR ITEMS BEFORE YOU. ONE IS A  
11   RATIFICATION OF ACCEPTANCE OF PRIOR GRANT FUNDS, ACCEPTANCE OF  
12   CURRENT GRANT FUNDS. THIS IS RYAN WHITE CARE ACT DOLLARS,  
13   FEDERAL FUNDS FOR HIV SERVICES. AND ALSO AUTHORITY TO ACCEPT  
14   FUTURE AWARDS. AND THE LAST PROVISION WHICH YOU'RE ASKING A  
15   QUESTION ABOUT RELATES TO AUTHORITY TO ACCEPT, WITHOUT COMING  
16   BACK TO THE BOARD, ADDITIONAL GRANT FUNDS THAT MAY BE AWARDED  
17   TO THE COUNTY OF L.A.

18

19   **SUP. BURKE, CHAIR:** WELL THE QUESTION I HAVE, REALLY, IS NOT  
20   ABOUT FUTURE GRANTS. MY QUESTION IS: IF YOU DON'T USE THOSE  
21   GRANTS THAT YOU GET NOW AND THEY ARE ROLLED OVER, DOES THAT  
22   MEAN THAT WE'LL HAVE NO AUTHORITY TO HAVE ANY INPUT IN TERMS  
23   OF HOW THOSE FUNDS ARE USED?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **JONATHAN FREEDMAN:** WELL, IF THEY'RE RYAN WHITE FUNDS, THEY  
2   NEED TO FOLLOW THE PRIORITIES SET BY THE HIV COMMISSION THAT  
3   YOU'VE ESTABLISHED. AND I BELIEVE THAT OUR OFFICE OF AIDS  
4   PROGRAMS BASICALLY HAS PROCEDURES TO SUPPLEMENT OR TO  
5   REALLOCATE DOLLARS WITHIN EXISTING CONTRACTORS. SO IF WE HAD  
6   UNSPENT FUNDS FROM A PRIOR PERIOD AND WE ROLL THEM INTO THE  
7   CURRENT PERIOD, WE WOULD ALLOCATE THOSE WITHIN THE SERVICE  
8   CONTRACTORS THAT ARE AVAILABLE AND TO THE CURRENT PERIOD.

9

10   **SUP. BURKE, CHAIR:** YOU WOULD ALLOCATE THEM TO THEM?

11

12   **JONATHAN FREEDMAN:** WHAT'S THAT?

13

14   **SUP. BURKE, CHAIR:** YOU WOULD ALLOCATE THEM TO THEM?

15

16   **JONATHAN FREEDMAN:** YES.

17

18   **SUP. BURKE, CHAIR:** FOR INSTANCE THAT WOULD BE ABOUT \$8 MILLION  
19   NEXT YEAR?

20

21   **JONATHAN FREEDMAN:** IN TERMS OF UNSPENT FUNDS?

22

23   **SUP. BURKE, CHAIR:** IF IT'S 24 PERCENT. IF YOU HAVE THE 24  
24   PERCENT.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1     **JONATHAN FREEDMAN:** POTENTIALLY, CORRECT.

2

3     **SUP. BURKE, CHAIR:** YES, AND SO POTENTIALLY -- WELL. AND THEN  
4     THE NEXT YEAR WOULD BE A POTENTIAL 7.8 MILLION.

5

6     **JONATHAN FREEDMAN:** RIGHT. THE SAME WOULD OCCUR IF THE FISCAL  
7     ENVIRONMENT, THE FEDERAL GOVERNMENT CHANGED AND THEY SAID  
8     YOU'RE GOING TO GET MORE GRANT DOLLARS, THIS WOULD ALLOW US TO  
9     RECEIVE MORE AND MOVE THEM INTO SERVICES.

10

11    **SUP. BURKE, CHAIR:** LET ME ASK YOU THIS. WITH ALL THE NEEDS WE  
12    HAVE, WHY DO YOU ANTICIPATE THERE'S GOING TO BE ABOUT 24  
13    PERCENT UNSPENT? CAN YOU NOT GET THE MONEY OUT?

14

15    **JONATHAN FREEDMAN:** IT'S ESSENTIALLY THERE'S BEEN A PRACTICE  
16    ESTABLISHED THROUGH A VARIETY OF TRANSACTIONS RELATIVE TO THE  
17    HEALTH SERVICES DEPARTMENT AND PUBLIC HEALTH AROUND DELEGATED  
18    AUTHORITY. AND 25 PERCENT, I'VE SEEN OTHER INSTANCES OF 20  
19    PERCENT, HAS GENERALLY BEEN THE NUMBER BY WHICH THE BASELINE  
20    OF THE CONTRACT WE CAN ADJUST WITHOUT HAVING TO COME BACK TO  
21    THE BOARD OF SUPERVISORS.

22

23    **SUP. BURKE, CHAIR:** RIGHT. BUT I GUESS MY QUESTION IS: YOU'RE  
24    ASSUMING HERE THAT ABOUT 25 PERCENT YOU'RE NOT GOING TO  
25    UTILIZE. OR 24 PERCENT I THINK IT IS.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **JONATHAN FREEDMAN:** OR THAT THERE MAY BE ADDITIONAL FUNDS  
3 AVAILABLE TO US THAT WE WOULD LIKE TO PROGRAM USING A  
4 DELEGATED AUTHORITY ARRANGEMENT, WHICH WOULD PREVENT US FROM  
5 HAVING TO COME BACK.

6

7 **SUP. BURKE, CHAIR:** AS FAR AS FUTURE GRANTS, OBVIOUSLY WE'RE  
8 INTERESTED IN THAT. BUT I'M REALLY INTERESTED THAT YOU UTILIZE  
9 THE MONEY THAT YOU HAVE.

10

11 **JONATHAN FREEDMAN:** AND I BELIEVE THAT'S WHAT O.A.P.P. DOES. I  
12 DON'T THINK WE'RE IN AN ENVIRONMENT WHERE-- I DON'T HAVE  
13 PRECISE KNOWLEDGE OF THIS, BUT WE ARE IN AN ENVIRONMENT WHERE  
14 WE'RE UNDER SPENDING SIGNIFICANTLY TO THE DEGREE THAT YOU'RE  
15 SUGGESTING. AND I UNDERSTAND THE CALCULATION THAT YOU'RE  
16 MAKING IS THAT YOU'RE REALLY UNDER SPENDING BY \$8 MILLION. THE  
17 ANSWER IS LIKELY NO.

18

19 **SUP. BURKE, CHAIR:** AND YOU WILL NOT.

20

21 **JONATHAN FREEDMAN:** CORRECT.

22

23 **SUP. BURKE, CHAIR:** YOU HAVE NO INTENTION TO DO THAT?

24

25 **JONATHAN FREEDMAN:** CORRECT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE, CHAIR:** NOW IN TERMS OF RETRO-ACCEPTANCE, I'D LIKE  
3 TO REALLY GET AN UNDERSTANDING. IS THIS SIMPLY THAT YOU HAVE A  
4 RIGHT THE LOOK FOR MORE FUNDS?

5

6 **JONATHAN FREEDMAN:** NO. I MEAN, YOU'RE TALKING ABOUT PROVISION  
7 NUMBER 1 IN THIS BOARD LETTER?

8

9 **SUP. BURKE, CHAIR:** RIGHT.

10

11 **JONATHAN FREEDMAN:** BASICALLY WE HAD A BREAKDOWN IN OUR  
12 DEPARTMENT WHERE WE ACCEPTED THE GRANT AWARD WITHOUT BRINGING  
13 THAT THROUGH THE PROPER CHANNELS WITHIN THE DEPARTMENT, AND UP  
14 TO THE BOARD TO SAY FORMALLY ACCEPT THE GRANT FOR THE CARE ACT  
15 FUNDS, YEAR 16, WHICH I BELIEVE ARE TWO YEARS.

16

17 **SUP. BURKE, CHAIR:** AND 17. YES.

18

19 **JONATHAN FREEDMAN:** WELL, 17 IS THE CURRENT YEAR WE'RE IN.

20

21 **SUP. BURKE, CHAIR:** BUT 16 YOU DID NOT COME IN?

22

23 **JONATHAN FREEDMAN:** CORRECT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE, CHAIR:** SO YOU WANT US TO NOW ACT ON THOSE FROM  
2    LAST YEAR?

3

4    **JONATHAN FREEDMAN:** CORRECT. TO RATIFY THE ACCEPTANCE OF THOSE  
5    GRANT DOLLARS.

6

7    **SUP. BURKE, CHAIR:** THOSE DOLLARS WENT OUT THOUGH, DIDN'T THEY?

8

9    **JONATHAN FREEDMAN:** CORRECT.

10

11    **SUP. BURKE, CHAIR:** PEOPLE RECEIVED THEM?

12

13    **JONATHAN FREEDMAN:** CORRECT.

14

15    **SUP. BURKE, CHAIR:** BUT WAS THERE 24 PERCENT LEFT OVER?

16

17    **JONATHAN FREEDMAN:** I DO NOT BELIEVE SO, SUPERVISOR.

18

19    **SUP. BURKE, CHAIR:** SO IN THAT CASE, THE RETRO-ACCEPTANCE THAT  
20    WE'RE DOING, ALL OF THOSE DOLLARS WERE ACTUALLY UTILIZED AND  
21    WENT OUT?

22

23    **JONATHAN FREEDMAN:** OH, ABSOLUTELY. ABSOLUTELY. THE FORMAL  
24    PROCEDURE WITHIN THE COUNTY TO ACCEPT THE GRANT WAS NOT  
25    FOLLOWED. AND SO THAT'S WHY WE'RE ASKING FOR YOUR APPROVAL TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 IN ESSENCE RATIFY WHAT WE SHOULD HAVE DONE IN YEAR 16 IN  
2 ACCEPTING THE DOLLARS.

3

4 **SUP. BURKE, CHAIR:** HOW DID THAT HAPPEN? I WOULD THINK THAT  
5 WITH ALL THE YEARS WE'VE HAD RYAN WHITE IT WOULD BE JUST SORT  
6 OF LIKE ROUTINE.

7

8 **JONATHAN FREEDMAN:** YEAH. I DON'T HAVE A FULL WHO, WHAT, WHERE,  
9 WHEN. BUT IT'S OBVIOUSLY NOT TOLERABLE. AND IT'S NOT GOING TO  
10 OCCUR GOING FORWARD, SUPERVISOR.

11

12 **SUP. BURKE, CHAIR:** IT'S NOT GOING TO HAPPEN AGAIN?

13

14 **JONATHAN FREEDMAN:** RIGHT.

15

16 **SUP. BURKE, CHAIR:** ANY OTHER QUESTIONS? IF THERE ARE NO OTHER  
17 QUESTIONS, I DON'T THINK ANYONE HAS ASKED TO SPEAK ON THIS.  
18 THEN SUPERVISOR YAROSLAVSKY MOVES, ANTONOVICH SECONDS; WITHOUT  
19 OBJECTION. I HAD HELD ANOTHER ITEM ON THE -- REALLY, I JUST  
20 HELD IT IN ORDER TO ASK FOR THE REGISTRAR TO COME FORWARD. IS  
21 THE REGISTRAR HERE? THANK YOU VERY MUCH. I KNOW A LOT OF  
22 PEOPLE HAVE ASKED THIS. ONE OF THE THINGS THAT CAME TO MY  
23 ATTENTION WAS THAT ONE OF THE LARGEST PERCENTAGES OF  
24 INDEPENDENTS WHOSE BALLOTS WERE NOT COUNTED WAS IN ONE OF THE  
25 AREAS IN, I GUESS, SUPERVISOR KNABE AND MY DISTRICT, THE 37TH





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CONGRESSIONAL DISTRICT. AND OF COURSE THE UNFORTUNATE PART OF  
2 ALL THIS IS THAT, AS YOU SAY, IT DOESN'T AFFECT THE OUTCOME OF  
3 THE RACE, THE FACT THAT WE'RE THROWING OUT -- ABOUT HOW MANY  
4 ARE WE THROWING OUT, ABOUT?

5

6 **DEAN LOGAN:** WELL BASED ON THE STATISTICAL SAMPLING THAT WE DID  
7 LAST WEEK, WE PROJECT THAT ABOUT 26 PERCENT OF THE NONPARTISAN  
8 OR DECLINED TO STATE VOTERS WHO SHOWED UP TO VOTE WHICH  
9 CALCULATES OUT TO ABOUT 49,500.

10

11 **SUP. BURKE, CHAIR:** ABOUT 49,900 VOTES WILL NOT BE COUNTED.

12

13 **DEAN LOGAN:** CORRECT.

14

15 **SUP. BURKE, CHAIR:** AND, SEE, THE THING THAT -- IT'S NOT THE  
16 OUTCOME OF THE STATE OR ANYTHING ELSE. IN A CONGRESSIONAL  
17 DISTRICT, THOUGH, IT DOES AFFECT IT, IS THAT CORRECT?

18

19 **DEAN LOGAN:** I BELIEVE THAT, MY UNDERSTANDING OF THE DELEGATE  
20 ALLOCATIONS--

21

22 **SUP. BURKE, CHAIR:** IN TERMS OF DEMOCRATS, IT'S BY  
23 CONGRESSIONAL DISTRICT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DEAN LOGAN:** CORRECT. THEY DO ALLOCATE THE DELEGATES BY  
2 CONGRESSIONAL DISTRICT. I DON'T KNOW THE EXACT FORMULAS THAT  
3 THEY USE FOR THAT. I KNOW THAT THERE HAS BEEN AT LEAST ONE  
4 REPORT FROM THE STATE DEMOCRATIC PARTY THAT THEY DO NOT  
5 BELIEVE THAT THIS WOULD HAVE IMPACTED THE DELEGATE SELECTION.  
6 BUT I HAVE NOT PERSONALLY CONFIRMED THAT.

7

8 **SUP. BURKE, CHAIR:** AND IN THE 37TH CONGRESSIONAL DISTRICT  
9 THERE WERE HOW MANY PEOPLE, ABOUT?

10

11 **DEAN LOGAN:** WELL AGAIN, THIS IS BASED ON A STATISTICAL SAMPLE.  
12 IN THE 37TH DISTRICT, IT WAS A MUCH HIGHER PERCENTAGE IN THE  
13 SAMPLE. THERE WAS IT LOOKS LIKE THERE WAS 56 PERCENT OF THE  
14 NONPARTISAN VOTERS IN THAT PARTICULAR SAMPLE.

15

16 **SUP. BURKE, CHAIR:** WILL NOT BE COUNTED?

17

18 **DEAN LOGAN:** THAT THEIR VOTES IN THE PRESIDENTIAL CONTEST WERE  
19 NOT COUNTED, AGAIN IN THAT SAMPLE PRECINCT WITHIN THAT  
20 DISTRICT, YES.

21

22 **SUP. BURKE, CHAIR:** AND THAT'S THE LONG BEACH CARSON DISTRICT?

23

24 **SUP. BURKE, CHAIR:** RIGHT. LAURA RICHARDSON.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **DEAN LOGAN:** RIGHT. CONGRESSWOMAN RICHARDSON'S DISTRICT, RIGHT.

2

3   **SUP. BURKE, CHAIR:** RIGHT. AND YOU'RE OF THE OPINION THERE'S  
4   NOTHING WE CAN DO ABOUT IT, IS THAT IT?

5

6   **DEAN LOGAN:** RIGHT, WELL, SUPERVISOR, I GUESS WHAT I WANT TO BE  
7   REAL CLEAR ON IS THAT FROM ELECTION DAY ON, IT'S BEEN MY  
8   COMMITMENT TO LOOK AT THIS ISSUE AND TRY TO DO WHATEVER WE CAN  
9   WITHIN THE LEGAL PARAMETERS AVAILABLE TO US AND WITHIN THE  
10   CONSTRAINTS OF OUR VOTING SYSTEM TO COUNT ANY OF THE VOTES.  
11   THERE'S NOTHING MORE IMPORTANT TO ME THAN THAT. WHAT WE  
12   COMMITTED TO LAST WEEK IS THAT WE WOULD USE THE 1 PERCENT  
13   MANUAL COUNT SAMPLE TO LOOK AT THOSE NONPARTISAN BALLOTS TO  
14   TRY AND DETERMINE WHAT THE SCOPE OF THE SITUATION WAS. AND IN  
15   DOING THAT, WE CAME TO THE FIGURES THAT WE'VE JUST DISCUSSED.  
16   WE HAVE ALSO CONSULTED BOTH WITH COUNTY COUNSEL AND WITH THE  
17   SECRETARY OF STATE. AND THE CONCERN IS THAT WHILE YOU CAN MAKE  
18   A VERY LOGICAL ASSUMPTION THAT THOSE WERE NONPARTISAN VOTERS  
19   THAT INTENDED TO CROSS OVER AND VOTE IN THE DEMOCRATIC  
20   PRIMARY, AND I THINK THAT IS A LOGICAL ASSUMPTION, WE CANNOT  
21   WITH CERTAINTY DETERMINE BY LOOKING AT THE BALLOT THAT THAT IS  
22   IN FACT WHAT THEY DID. AND IN MY DISCUSSIONS WITH COUNTY  
23   COUNSEL AND WITH THE SECRETARY OF STATE, THEY'VE COME TO THAT  
24   SAME CONCLUSION.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE, CHAIR:** HAVE YOU DISCUSSED WITH THE SECRETARY OF  
2   STATE CHANGING THE BALLOT SO THAT IT WOULDN'T HAPPEN AGAIN IN  
3   JUNE?

4

5   **DEAN LOGAN:** ABSOLUTELY. AND LET ME ALSO BE REAL CLEAR ON THAT,  
6   BECAUSE I UNDERSTAND THAT SOME PEOPLE DIDN'T CLEARLY GET THAT  
7   FROM THE REPORT. I AM ABSOLUTELY COMMITTED -- WE WILL NOT  
8   PRESENT CROSSOVER VOTING TO THE VOTERS IN L.A. COUNTY IN THIS  
9   MANNER AGAIN. I HAVE SAID PUBLICLY THAT WHAT I INTEND TO DO IS  
10   TO WORK WITH MY STAFF TO DETERMINE WHAT OPTIONS ARE AVAILABLE  
11   WITHIN THE LIMITATIONS OF OUR VOTING SYSTEM. AND THEN I DON'T  
12   WANT TO MAKE THAT DECISION WITHIN A VACUUM. I WANT TO BRING IN  
13   VOTERS AND STAKEHOLDERS TO LOOK AT THOSE OPTIONS, TO TEST THEM  
14   AND TO DETERMINE WHAT WILL BE THE MOST EFFICIENT AND THE LEAST  
15   CONFUSING WAY TO DO THAT IN JUNE AND IN SUBSEQUENT PRIMARIES.

16

17   **SUP. BURKE, CHAIR:** BUT THE SECRETARY OF STATE HAS ASSURED YOU  
18   THAT YOU CAN DO THAT? THAT YOU CAN ELIMINATE THE BUBBLE?

19

20   **DEAN LOGAN:** YES. YES. THE BUBBLE IS NOT -- IN FACT, I THINK  
21   THE -- I DON'T WANT TO SPEAK FOR THE SECRETARY, BUT I WOULD  
22   THINK THAT THE SECRETARY WOULD SAY THE OPPOSITE OF THAT. SHE  
23   WOULD SAY THE BUBBLE IS NOT AN OPTION MOVING FORWARD.

24

25   **SUP. BURKE, CHAIR:** IT'S NOT-- PARDON ME?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **DEAN LOGAN:** I BELIEVE THAT THE SECRETARY OF STATE WOULD ADVISE  
3 US THAT USING THE BUBBLE WOULD NOT BE PERMISSIBLE GOING  
4 FORWARD.

5

6 **SUP. BURKE, CHAIR:** DO WE HAVE TO TAKE SOME ACTION TO ASK THAT  
7 IT BE CHANGED? AS I UNDERSTAND, IT WAS PUT THERE BECAUSE WE  
8 REQUESTED IT.

9

10 **DEAN LOGAN:** THAT IS NOT MY UNDERSTANDING. MY UNDERSTANDING IS  
11 THAT THIS WAS A PROCESS DEVELOPED WHEN THE PRIMARY CHANGED AND  
12 IT WAS DEVELOPED WITH SOME LOGIC BASED ON THE MODIFIED PRIMARY  
13 AND THE LIMITATIONS OF THIS VOTING SYSTEM. BUT I DON'T THINK  
14 IT'S THE EXCLUSIVE MANNER OF DOING THAT. AND I THINK THAT AS  
15 LONG AS WE'RE WITHIN THE REGULATORY ENVIRONMENT OF THE  
16 ELECTIONS CODE, I THINK AS THE REGISTRAR, I CAN MAKE CHANGES  
17 TO THAT PROCESS.

18

19 **SUP. BURKE, CHAIR:** YOU CAN CHANGE THAT?

20

21 **DEAN LOGAN:** YES.

22

23 **SUP. BURKE, CHAIR:** ALL RIGHT. ARE THERE OTHER QUESTIONS?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. YAROSLAVSKY:** I'M NOT COMPLETELY CONVINCED AS TO WHY YOU  
2   CAN'T COUNT ANY OF THE OTHER BALLOTS. ANY OF THESE BALLOTS  
3   THAT FALL INTO THE CATEGORY --

4

5   **CLERK SACHI HAMAI:** YOU'RE ON.

6

7   **SUP. YAROSLAVSKY:** I'M NOT CONVINCED THAT YOU CAN'T COUNT ANY  
8   OF THE BALLOTS. AND I DON'T KNOW WHETHER THIS IS A LEGAL  
9   REASON OR WHETHER IT'S A PRACTICAL REASON. YOU HAVE ABOUT  
10  50,000 BALLOTS THAT FALL INTO THIS CATEGORY OF PEOPLE WHO MAY  
11  HAVE BEEN CONFUSED OR MISINFORMED ABOUT HOW TO CAST A BALLOT  
12  IN A CROSSOVER SITUATION, CORRECT?

13

14  **DEAN LOGAN:** RIGHT. THAT'S WHAT WE PROJECT BASED UPON THE  
15  SAMPLES, YES.

16

17  **SUP. YAROSLAVSKY:** BASED UPON YOUR SAMPLE. AND YOU'VE TESTIFIED  
18  LAST WEEK AND YOU TOLD US IN YOUR REPORT AND ELSEWHERE THAT  
19  THERE WERE SOME ON THE BALLOT CARD, THERE WERE SOME BUBBLES,  
20  NUMBERED BUBBLES THAT WERE ASSIGNED TO PRESIDENTIAL CANDIDATES  
21  THAT OVERLAPPED WITH OTHER PARTIES' PRESIDENTIAL CANDIDATES,  
22  THE AMERICAN INDEPENDENT AND THE DEMOCRATIC PARTY CANDIDATES  
23  OVERLAPPED ON POSITIONS 8 THROUGH 10, I BELIEVE, IF MY MEMORY  
24  SERVES ME CORRECTLY. IS THAT RIGHT?

25



**The Meeting Transcript of  
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1   **DEAN LOGAN:** THAT'S CORRECT. FOR THE DEMOCRATIC PRESIDENTIAL  
2   CANDIDATES, IT WAS RESPONSE POSITIONS 8 THROUGH 15. FOR THE  
3   AMERICAN INDEPENDENT PARTY, IT WAS RESPONSE POSITIONS 8  
4   THROUGH 10.

5

6   **SUP. YAROSLAVSKY:** OKAY. SO WHY WOULDN'T YOU BE ABLE TO COUNT  
7   THOSE BALLOTS WHERE PEOPLE MARKED ANYTHING FROM 11 THROUGH 15?

8

9   **DEAN LOGAN:** I THINK TWO CONCERNS HAVE BEEN RAISED THERE. AND  
10  THOSE ARE THAT THOSE RESPONSE POSITIONS WERE ALSO USED ON THE  
11  REPUBLICAN PARTY BALLOT, RESPONSES 8 THROUGH 18, ACTUALLY. AND  
12  SO THERE IS THE POSSIBILITY THAT, THE POTENTIAL THAT A VOTER,  
13  A NONPARTISAN VOTER TOOK THEIR BALLOT INTO AN INCORRECT BOOTH  
14  AND MIGHT HAVE ATTEMPTED TO CROSS OVER AND VOTE FOR A  
15  REPUBLICAN CANDIDATE. IN THE PAST, THAT'S BEEN AN OPTION. IT  
16  WASN'T THIS TIME. I'M NOT QUANTIFYING WHEN THAT HAPPENED, I'M  
17  JUST SAYING THAT POTENTIAL EXISTS. THE OTHER ISSUE THAT HAS  
18  BEEN OF CONCERN AND THAT I'VE DISCUSSED WITH COUNSEL AND THE  
19  SECRETARY OF STATE IS THE FACT THAT 8, 9 AND 10 ARE DUPLICATED  
20  BETWEEN AMERICAN INDEPENDENT AND DEMOCRATIC. AND THAT IN GOING  
21  BACK AND LOOKING AT THOSE, BECAUSE THOSE CANDIDATE NAMES ARE  
22  ROTATED BY ASSEMBLY DISTRICT, THE NAMES DON'T APPEAR IN THE  
23  SAME ORDER IN EVERY PRECINCT, THAT THERE COULD BE A  
24  DISPROPORTIONATE NUMBER OF TIMES THAT ONE CANDIDATE APPEARED  
25  IN 8 THROUGH 10 VERSUS ANOTHER.





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1

2 **SUP. YAROSLAVSKY:** ON THE SECOND POINT, I'LL GET BACK TO THE  
3 FIRST POINT IN A SECOND. ON THE SECOND POINT, WHY CAN'T YOU  
4 ASCERTAIN THOSE BALLOTS? THESE BALLOTS, YOU KNOW WHICH  
5 CONGRESSIONAL DISTRICT THEY COME FROM. WHEN YOU ROTATE THE  
6 NAMES, ARE THEY ROTATED BY ASSEMBLY DISTRICT? BY CONGRESSIONAL  
7 DISTRICT?

8

9 **DEAN LOGAN:** BY ASSEMBLY DISTRICT.

10

11 **SUP. YAROSLAVSKY:** YOU KNOW WHAT ASSEMBLY DISTRICT THESE CAME  
12 FROM?

13

14 **DEAN LOGAN:** YES. WE CAN TELL ON A PRECINCT BY PRECINCT LEVEL.

15

16 **SUP. YAROSLAVSKY:** SO YOU CAN TELL WHERE THE REMAINING  
17 CANDIDATES WHO ARE STILL IN THE ELECTION, I THINK THERE WERE  
18 ONLY TWO OF THEM, WHERE THEY DID NOT APPEAR IN 8, 9 AND 10,  
19 WHERE THEY ONLY APPEARED IN 11 THROUGH 15, CORRECT?

20

21 **DEAN LOGAN:** YES, WE CAN.

22

23 **SUP. YAROSLAVSKY:** AND YOU COULD IDENTIFY THOSE VOTES AND  
24 REASONABLY ASCERTAIN THAT THAT'S HOW THEY INTENDED TO VOTE,  
25 COULDN'T YOU?



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1

2 **DEAN LOGAN:** I BELIEVE WE CAN. I THINK THAT THE LEGAL QUESTION  
3 IT COMES DOWN TO IS REASONABLY ASCERTAIN MEET THE LEGAL  
4 STANDARD?

5

6 **SUP. YAROSLAVSKY:** WELL, I DON'T KNOW WHAT THE LEGAL STANDARD  
7 IS, AND I HAVEN'T ASKED A LAWYER. BUT RIGHT NOW WE'RE JUST  
8 TALKING ABOUT THE LOGICAL WAY TO APPROACH IT.

9

10 **DEAN LOGAN:** YES, THAT'S CORRECT.

11

12 **SUP. YAROSLAVSKY:** I THINK WHAT I'M DRIVING AT HERE IS WE'RE  
13 NOT GOING TO COUNT EVERY SINGLE BALLOT AND TALLY IT AS PART OF  
14 THIS ELECTION. THAT'S CLEAR JUST BASED EVEN ON LOGIC. YOU  
15 DON'T NEED A LAWYER TO TELL YOU THAT BECAUSE OF THE  
16 OVERLAPPING SITUATION.

17

18 **DEAN LOGAN:** RIGHT.

19

20 **SUP. YAROSLAVSKY:** THE QUESTION NOW IS: OF THOSE THAT DON'T  
21 FALL INTO THAT NEVER-NEVER LAND, HOW -- WHY WOULDN'T WE BE  
22 ABLE TO IDENTIFY AT LEAST THOSE AND THEN SEGREGATE THE ONES  
23 THAT COME INTO THE OVERLAP SO AT LEAST WE KNOW EXACTLY HOW  
24 MANY WERE IN THAT CATEGORY AND THEN COUNT THE ONES THAT ARE  
25 COUNTABLE? IT MAY BE A PAIN IN THE BUTT TO DO IT. IT MAY BE



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1    SOMEWHAT COSTLY TO DO IT. BUT IT SEEMS TO ME IT'S DOABLE. I'VE  
2    SEEN STRANGER -- NOT STRANGER, BUT MORE COMPLICATED TASKS DONE  
3    DOWN IN NORWALK THAN THIS. I MEANS IT'S LABOR INTENSIVE, YOU  
4    HAVE TO GET PEOPLE FOR THE NEXT THREE WEEKS TO SCOUR THOSE  
5    THINGS AND THEN MAKE THE TALLY. THAT'S SEPARATE AND APART FROM  
6    WHETHER IT'S LEGAL. AND THAT'S NUMBER ONE. NUMBER TWO, THIS  
7    BUSINESS -- THE FIRST ISSUE YOU RAISED OF YOU DON'T KNOW  
8    WHETHER THE INDEPENDENT PERSON, THE NONPARTISAN PERSON WHO  
9    CAME INTO THE POLLS, HOW DO WE KNOW HE DIDN'T GO INTO THE  
10    REPUBLICAN POLLING BOOTH AS OPPOSED TO THE DEMOCRATIC POLLING  
11    BOOTH AND PUNCHED ALL OF THOSE NUMBERS? AND I SPOKE TO YOU  
12    THIS MORNING ABOUT THAT. AND I SAID TO YOU, "HOW DO YOU KNOW I  
13    DIDN'T GO INTO THE REPUBLICAN POLLING BOOTH?" I'M A DEMOCRAT.  
14    I'M A REGISTERED DEMOCRAT. I GOT MY DEMOCRATIC BALLOT. I MIGHT  
15    HAVE HAD A FEW THINGS ON MY MIND. I MIGHT HAVE BEEN IN A HURRY  
16    TO GET TO WORK. PEOPLE BEHIND ME MIGHT HAVE BEEN SAYING WHAT'S  
17    TAKING YOU SO LONG? AND SO I GOT FUZZY HEADED AND WENT INTO  
18    THE REPUBLICAN BOOTH. AND IT DIDN'T OCCUR TO ME THAT JOHN  
19    MCCAIN WAS NOT ONE OF THE PEOPLE ON MY SAMPLE BALLOT.  
20    HYPOTHETICALLY IT'S POSSIBLE, ISN'T IT? BUT IT'S NOT  
21    REASONABLE. SO IF YOU SET UP ALL OF THESE HYPOTHETICAL, WHAT  
22    IF A TORNADO HIT MY POLLING BOOTH BUT ONLY THE DEMOCRATIC  
23    POLLING BOOTH AND NOT THE INDEPENDENT POLLING BOOTH OR THE  
24    REPUBLICAN POLLING BOOTH AND WIPED OUT THE MACHINE? I MEAN IT  
25    GETS TO THE REDUCTUM AD ABSURDUM SITUATION. I DON'T BUY THAT.



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1 AND I DON'T KNOW WHETHER IT'S A LEGAL TEST AGAIN. I'M NOT  
2 VOUCHING FOR THE LAW. I'M NOT A LAWYER. BUT FROM A LOGICAL  
3 POINT OF VIEW, I WOULDN'T PUT THAT -- YOU MAY HAVE HAD SOME  
4 CALLS ABOUT PEOPLE WHO WERE DIRECTED TO THE WRONG BOOTH. THERE  
5 WERE NEWS REPORTS ABOUT PEOPLE WHO WERE DIRECTED TO THE WRONG  
6 BOOTH. BUT THERE ARE NEWS REPORTS EVERY ELECTION ABOUT THINGS  
7 THAT WENT WRONG. I MEAN WHAT ABOUT THE PEOPLE WHO DIDN'T GET  
8 TO VOTE BECAUSE THE POLLING MACHINES DIDN'T SHOW UP UNTIL  
9 12:00, 12:30 AT NIGHT AT THE WEST SIDE JEWISH COMMUNITY CENTER  
10 ON OLYMPIC BOULEVARD IN SUPERVISOR BURKE'S-- OR WHEREVER. ONE  
11 PROBLEM OR ANOTHER. WE ALWAYS HAVE PROBLEMS. WE'VE NEVER RUN A  
12 PICTURE PERFECT ELECTION. NOBODY EVER DOES. BECAUSE HUMAN  
13 BEINGS ARE INVOLVED. BUT ON THE NATURAL, YOU CAN LOGICALLY  
14 ASSUME THAT -- YOU CAN MAKE CERTAIN ASSUMPTIONS THAT ARE BASED  
15 IN LOGIC. HERE'S WHAT I'M CONCERNED ABOUT. I'M CONCERNED THAT  
16 PEOPLE WHO VOTED THIS WAY -- AND I MAY BE A LITTLE OFF HERE.  
17 SOME OF MY FRIENDS MAY NOT TOTALLY AGREE WITH ME. I THINK THEY  
18 WOULD LIKE THEIR VOTES COUNTED. SOME OF THEIR VOTES MAY NOT BE  
19 ABLE TO BE COUNTED FOR THE REASONS YOU'VE ALREADY INDICATED.  
20 AND I UNDERSTAND THAT. BUT SOME OF THEM, AND A GOOD PORTION OF  
21 THEM, AND FROM MY JUST ROUGH ESTIMATE, MAYBE FIVE-EIGHTHS OF  
22 THEM MIGHT BE ABLE TO BE COUNTED OR SOMETHING ALONG THOSE  
23 LINES, MAYBE A LITTLE LESS, BUT AT LEAST HALF. WHATEVER IT IS,  
24 IT IS. BUT TO SAY OUT OF THE BOX "WE'RE NOT EVEN GOING TO  
25 TRY," THAT REALLY IS ANGERING PEOPLE. IT ANGERS ME AND I'M NOT



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1 ONE OF AGGRIEVED VOTERS, BECAUSE I VOTED CORRECTLY AS I HAVE  
2 FOR SOME 40 YEARS, 35 YEARS, WHATEVER IT IS. BUT PEOPLE WHO  
3 FEEL LIKE THEY MAY HAVE BEEN CONFUSED OR WERE MISINFORMED OR  
4 WHATEVER THE REASONS WERE FOR WHY THEY DIDN'T CAST THEIR  
5 BALLOT CORRECTLY DON'T WANT TO HEAR FROM THE COUNTY THAT  
6 "WE'RE NOT EVEN GOING TO TRY." THAT'S WHAT'S BOTHERING ME. AND  
7 THAT'S WHAT'S BOTHERING THEM. AND I THINK THIS IS A SERIOUS  
8 ISSUE, DEAN. AND I'M NOT BLAMING YOU FOR IT. AND THIS IS A  
9 SYSTEM WE'VE HAD SINCE 2002, LONG BEFORE YOU WERE IN TOWN, AND  
10 THAT'S THAT. BUT WHAT I AM CONCERNED ABOUT IS THAT WE MAKE  
11 EVERY EFFORT TO COUNT AS MANY OF THE BALLOTS AS WE CAN THAT WE  
12 CAN LEGALLY COUNT, THAT WE MAKE THAT EFFORT AND THAT WE  
13 EXPLAIN TO PEOPLE AND COMMUNICATE TO PEOPLE THAT WE'RE GOING  
14 TO MAKE THAT EFFORT, THAT WE'RE NOT SAYING "TOUGH. YOU SCREWED  
15 UP OR WE SCREWED UP, WHATEVER IT IS, WE'RE NOT GOING TO  
16 BOTHER. YOU'RE HISTORY." THAT'S THE MESSAGE THAT'S COMING  
17 ACROSS. SO I'D LIKE TO ASK YOU -- FIRST OF ALL, I HAD COME  
18 PREPARED WITH A MOTION HERE, WHICH I WON'T BOTHER TO READ,  
19 BECAUSE YOU HAVE SAID AND IT'S GOOD THAT YOU'RE GOING TO  
20 CHANGE THE BALLOT FOR JUNE. I'D LIKE THE BOARD TO AT LEAST GO  
21 ON RECORD DIRECTING AND SUPPORTING YOUR RECOMMENDATION AND  
22 DIRECTING THAT IT BE DONE IN THE MANNER IN WHICH YOU'VE JUST  
23 DESCRIBED. I THINK IT'S CRITICAL THAT WE ABANDON THE BUBBLE.  
24  
25 **DEAN LOGAN:** I AGREE COMPLETELY.



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1

2 **SUP. YAROSLAVSKY:** I DON'T THINK THERE IS ANYBODY AROUND HERE  
3 THAT'S GOING TO ENDORSE THE BUBBLE AFTER THIS. I MEAN IF  
4 ROUGHLY 25 PERCENT OF THE PEOPLE WHO VOTED NONPARTISAN HAD  
5 THIS PROBLEM, THAT'S A MARKETING PROBLEM WE HAD. WHETHER WE  
6 WERE RIGHT OR WRONG.

7

8 **DEAN LOGAN:** ABSOLUTELY.

9

10 **SUP. YAROSLAVSKY:** IF WE WERE TRYING TO SELL WIDGETS AND 25  
11 PERCENT OF THE PEOPLE WENT TO THE WRONG ADDRESS, WE'D FIGURE  
12 OUT WHY AND WE'D CHANGE IT. SO I'D LIKE TO DO THAT. AND THE  
13 SECOND THING I'D LIKE TO DO IS I'D LIKE TO FIGURE OUT A WAY  
14 THAT -- I'D LIKE TO ASK YOU TO FIGURE OUT A WAY WHERE YOU  
15 COULD, EITHER IN CONSULTATION WITH OUR COUNTY COUNSEL AND THE  
16 SECRETARY OF STATE'S OFFICE TO GET A -- AND I'M GOING TO SAY  
17 IT VERBALLY RATHER THAN REWRITE A WHOLE THING AS A MOTION,  
18 THAT YOU CONSULT WITH OUR ATTORNEYS AND THE SECRETARY OF  
19 STATE'S OFFICE TO DETERMINE WHAT, IF ANYTHING, THEY RECOMMEND  
20 COULD BE DONE TO TALLY AS MANY OF THE VOTES AS POSSIBLE BEFORE  
21 THE CERTIFICATION PERIOD IS OVER. AND IF THERE IS A WAY TO DO  
22 IT BUT YOU CAN'T DO IT BEFORE THE CERTIFICATION PERIOD IS  
23 OVER, TO FIGURE OUT A WAY YOU MIGHT EVEN BE ABLE TO PETITION  
24 THE COURT TO GIVE YOU MORE TIME. BUT THAT'S A SECONDARY ISSUE.  
25 I'D LIKE THE SECRETARY OF STATE'S OFFICE TO WEIGH IN. AND I'D



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1 LIKE OUR ATTORNEYS TO WEIGH IN ON THIS. AND MAYBE EVEN THE  
2 SECRETARY OF STATE'S ATTORNEYS TO WEIGH IN ON WHAT, IF  
3 ANYTHING, COULD BE DONE. AND IF YOU COULD GIVE US A REPORT ON  
4 THAT, I WOULDN'T EVEN WAIT UNTIL NEXT WEEK. JUST GET TO THE  
5 BOTTOM OF IT. CIRCULATE IT TO US LIKE YOU CIRCULATED YOUR  
6 REPORT FROM YESTERDAY. IS THAT A REASONABLE REQUEST OF YOU?

7

8 **DEAN LOGAN:** SUPERVISOR, I CAN CERTAINLY DO THAT. AND I WANT TO  
9 BE REAL CLEAR THAT THE INTENT OF MY REPORT WAS NOT TO INDICATE  
10 THAT THERE WAS CONCERN ABOUT THE ADMINISTRATIVE BURDEN OF  
11 GOING THROUGH AND LOOKING AT THOSE BALLOTS. IF THERE IS A  
12 LEGAL REMEDY THAT ALLOWS US TO DETERMINE WHAT THE VOTER INTENT  
13 WAS AND IF THAT TAKES LONGER THAN THE CERTIFICATION PERIOD, AS  
14 YOU SAY, AND WE NEED TO GO TO COURT TO GIVE A JUDGE TO GIVE US  
15 THE ADDITIONAL TIME TO DO THAT, I'VE SAID FROM DAY ONE, IT'S  
16 IMPORTANT TO ME, JUST AS IT IS TO YOU TO COUNT THOSE VOTES. MY  
17 CONCERN IN DOING THE SAMPLE AND IN MY PRELIMINARY  
18 CONVERSATIONS WITH COUNTY COUNSEL AND WITH SECRETARY OF STATE  
19 WAS THAT THERE WAS GOING TO BE A LEGAL ISSUE WITH BEING ABLE  
20 TO DISCERN THAT. AND I JUST DIDN'T WANT TO MOVE FORWARD WITH  
21 THAT IF WE ULTIMATELY WEREN'T GOING TO BE ABLE TO COUNT THE  
22 VOTES. SO I'M HAPPY TO GO FURTHER IN THAT CONVERSATION WITH  
23 OUR COUNTY COUNSEL AND WITH THE SECRETARY OF STATE'S COUNSEL.  
24 AND IF THAT DETERMINATION CAN BE MADE, THEN --

25





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1   **SUP. YAROSLAVSKY:** LET ME TELL YOU. I THINK IT WOULD BE VERY  
2   HELPFUL IF THE COUNTY COUNSEL AND THE SECRETARY OF STATE AND  
3   HER COUNSEL BOTH AGREE WITH WHAT YOU'RE SAYING, THAT THEY PUT  
4   IT -- THAT THEY SAY SO PUBLICLY. NOT JUST TO YOU. I'D LIKE TO  
5   HEAR THEIR RATIONALE FOR THIS.

6

7   **DEAN LOGAN:** I WOULD LIKE THAT, TOO.

8

9   **SUP. YAROSLAVSKY:** YEAH, I KNOW YOU WOULD. WE ALL WOULD. ON THE  
10  OTHER HAND, THEY MAY FIND, AFTER SCRUBBING ALL OF THIS STUFF,  
11  THAT THERE IS A WAY THAT YOU CAN AT LEAST COUNT HALF OF THEM  
12  OR A THIRD OF THEM OR TWO-THIRDS OF THEM, WHATEVER IT IS THAT  
13  COMES OUT IN THE WASH. AND I THINK WE'RE VERY FORTUNATE IN ONE  
14  RESPECT. AND THAT IS THAT IT APPEARS THAT THIS SITUATION DID  
15  NOT ALTER THE OUTCOME OF THE ELECTION. IT APPEARS. I DON'T  
16  KNOW FOR SURE. NOBODY WILL KNOW FOR SURE. BUT BECAUSE OF THE  
17  WAY THAT DELEGATES ARE APPORTIONED BY CONGRESSIONAL DISTRICT  
18  AND ALL, IT'S NOT LIKELY. WE'LL STIPULATE TO THAT IF THERE IS  
19  ANY IMPACT, IT APPEARS TO BE NEGLIGIBLE. BUT IMAGINE IF THIS  
20  WAS A VERY CLOSE ELECTION, A VERY TIGHT ELECTION ON WHICH THE  
21  PRESIDENCY OF THE UNITED STATES HUNG IN THE BALANCE. I DON'T  
22  THINK WE'D THROW 50,000 VOTES OUT THE WINDOW WITHOUT A FIGHT.

23

24  **DEAN LOGAN:** AND THAT'S EXACTLY WHAT MY STATEMENT ON ELECTION  
25  NIGHT WAS ABOUT, THAT IF THERE WAS A DETERMINATION THAT IT



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1 POTENTIALLY WOULD CHANGE THE OUTCOME OF AN ELECTION, I WOULD  
2 HAVE BEEN THE FIRST PERSON IN LINE GOING TO COUNTY COUNSEL AND  
3 ASKING THAT WE GO TO COURT TO FIGURE OUT WHAT WE DO ABOUT  
4 THAT. YOU'RE ABSOLUTELY RIGHT. WE'RE FORTUNATE THAT THAT  
5 DIDN'T HAPPEN. IT DOESN'T CHANGE THE SIGNIFICANCE TO THE  
6 VOTERS WHO FEEL THAT THEY'VE BEEN DISENFRANCHISED. AND I'M NOT  
7 INSENSITIVE TO THAT AT ALL.

8

9 **SUP. BURKE, CHAIR:** IN THE 37TH CONGRESSIONAL DISTRICT WITH 56  
10 PERCENT, IT DOESN'T CHANGE? THERE'S NO POTENTIAL CHANGE?

11

12 **DEAN LOGAN:** I WOULD HAVE TO CONFIRM THAT WITH THE DEMOCRATIC  
13 PARTY OFFICIALS IN TERMS OF THEIR DELEGATE ALLOCATION.

14

15 **SUP. YAROSLAVSKY:** AND I'M NOT SAYING IT WILL NOT CHANGE,  
16 YVONNE. IT APPEARS NOT TO CHANGE. BUT I DON'T KNOW.

17

18 **SUP. BURKE, CHAIR:** WE DON'T KNOW.

19

20 **SUP. YAROSLAVSKY:** WE DON'T KNOW. AND WE MAY NEVER KNOW.

21

22 **SUP. BURKE, CHAIR:** RIGHT. BUT IN A CONGRESSIONAL DISTRICT,  
23 YOU'RE TALKING ABOUT 56 PERCENT OF THOSE WHO VOTED.

24

25 **SUP. KNABE:** NONPARTISAN.



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1

2 **SUP. BURKE, CHAIR:** NONPARTISAN, RIGHT.

3

4 **SUP. DON KNABE:** OF NONPARTISAN CAST THOUGH. I MEAN, THE  
5 PERCENTAGE WAS HIGHER BUT THE NUMBERS OF VOTES THAT CAST WERE  
6 MUCH SMALLER IN THE 37TH.

7

8 **SUP. BURKE, CHAIR:** RIGHT. THAT'S RIGHT.

9

10 **SUP. YAROSLAVSKY:** SO CAN I ASK YOU, DEAN, IF WHAT WE WERE  
11 PREPARING TO ASK YOU TO DO WAS TO CONDUCT A PHYSICAL REVIEW OF  
12 NONPARTISAN BALLOTS THAT WERE CAST IN THIS LAST WEEK'S  
13 ELECTION THAT SHOW EVIDENCE OF THE VOTERS' FAILED ATTEMPT TO  
14 CROSS OVER AND VOTE IN THE PRIMARY FOR ONE OF THE POLITICAL  
15 PARTIES. AND UTILIZING THE BALLOTS CAST IN THE THE 1 PERCENT  
16 SAMPLE OF PRECINCTS AS WELL AS AN ADDITIONAL PRECINCT PER  
17 CONGRESSIONAL DISTRICT TO UP THE SAMPLE?

18

19 **DEAN LOGAN:** SURE.

20

21 **SUP. YAROSLAVSKY:** OKAY, TO BE CHOSEN WITH THE ASSISTANCE OF  
22 THE SECRETARY OF STATE AND THE DEMOCRATIC PARTY, SINCE THIS IS  
23 THE AGGRIEVED PARTY, OR THROW IN THE AMERICAN INDEPENDENT,  
24 THAT'S FINE. BUT WE KNOW WHAT THIS IS ALL ABOUT. AND THAT THIS



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1 REVIEW, IF POSSIBLE, BE DONE BEFORE THE ELECTION RESULTS ARE  
2 CERTIFIED, WHICH I THINK YOU HAVE, WHAT? THREE MORE WEEKS?

3

4 **DEAN LOGAN:** RIGHT.

5

6 **SUP. YAROSLAVSKY:** THREE WEEKS AND A DAY. IS THAT A REASONABLE  
7 --

8

9 **DEAN LOGAN:** THE SCOPE OF THAT, YES. WE COULD ACCOMPLISH THAT.  
10 AND WE COULD REPORT BACK. AND IN THE MEANTIME, WE CAN CONTINUE  
11 TO TALK WITH THE SECRETARY OF STATE AND WITH COUNTY COUNSEL  
12 ABOUT THE LEGAL RAMIFICATIONS.

13

14 **SUP. YAROSLAVSKY:** AND I'M GOING TO TALK TO THE SECRETARY OF  
15 STATE, TOO, PERSONALLY, BECAUSE I'D LIKE THEM TO WEIGH IN. IF  
16 THEY HAVE A LEGAL ISSUE AS OUR LAWYERS APPEAR TO HAVE A LEGAL  
17 ISSUE, I HAVE NOT TALKED TO OUR LAWYERS DIRECTLY, BUT THEN I  
18 THINK THEY NEED TO STEP UP AND MAKE THAT CLEAR TO THIS BOARD  
19 AND TO THE GENERAL PUBLIC. AND I THINK JUST FOR CONFIDENCE-  
20 BUILDING PURPOSES, THAT WOULD BE A GOOD THING. ANYWAY, I WON'T  
21 SAY ANY MORE THAN THAT. BUT I REALLY -- THIS IS A SMALL PRICE  
22 TO PAY FOR THIS SITUATION. AND I APPRECIATE THAT THIS IS NOT  
23 SOMETHING OF YOUR MAKING. THIS WAS BEFORE YOUR TIME. BUT  
24 YOU'RE THE GUY NOW. AND WE'RE THE FIVE SUPERVISORS NOW. AND  
25 WE'VE GOT TO STEP UP TO OUR RESPONSIBILITY AND INSURE THAT



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1 THIS, A, WE FIND OUT WHAT HAPPENED HERE AND COUNT AS MANY OF  
2 THE VOTES WE CAN, IF WE CAN. AND SECONDLY, AND JUST AS  
3 IMPORTANTLY, IS CHANGE THIS BALLOT SO THIS NEVER HAPPENS  
4 AGAIN. AND WHATEVER WE HAVE TO DO. AND I THINK YOU ALREADY  
5 HAVE SOME IDEAS. BUT I APPRECIATE YOU'RE GOING TO SOLICIT  
6 OTHER STAKEHOLDERS' IDEAS ON THIS, WHICH I THINK WOULD BE VERY  
7 HELPFUL. THANK YOU. SO I'LL MAKE THAT IN THE FORM OF A MOTION.

8

9 **SUP. BURKE, CHAIR:** ALL RIGHT. AND IN ORDER TO DO THAT, WE'RE  
10 GOING TO HAVE TO DO A COUPLE THINGS.

11

12 **SUP. YAROSLAVSKY:** MAKE A FINDING?

13

14 **SUP. BURKE, CHAIR:** NO. WHAT I'M GOING TO DO IS ASK TO  
15 RECONSIDER ITEM NO. 15. I'LL MOVE THAT. AND IF YOU'LL SECOND  
16 IT? THEN WITHOUT OBJECTION, ITEM 15 IS RECONSIDERED. THEN  
17 YOU'RE GOING TO HAVE A CHANCE TO SPEAK. WHAT I'M GOING TO DO  
18 IS ON ITEM 14 AND 15, I WANT TO ASK YOU ABOUT THESE SYSTEMS  
19 WHETHER OR NOT THAT'S GOING TO HELP THIS PROBLEM.

20

21 **DEAN LOGAN:** YES. THANK YOU. AND I APPRECIATE THE  
22 RECONSIDERATION OF THOSE ITEMS. ITEM 14 IS A CONTRACT TO ALLOW  
23 US TO IMPLEMENT A SYSTEM OF ONLINE POLL WORKER TRAINING. THIS  
24 SYSTEM WOULD BE -- IT WOULD AUGMENT THE EXISTING IN-PERSON  
25 TRAINING THAT WE DO FOR POLL WORKERS AS WELL AS OTHER FORMS OF



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1 ELECTION WORKERS, THOSE WHO WORK ELECTION NIGHT, THOSE WHO ARE  
2 PRECINCT COORDINATORS. AND IT REALLY DOES GO TO ONE OF THE BIG  
3 ISSUES ASSOCIATED WITH THE CROSSOVER ISSUE THAT WE'VE BEEN  
4 DISCUSSING, AND THAT IS THAT PART OF THE DISPARITY, AND  
5 CERTAINLY THE BUBBLE ISSUE AND THE BALLOT LAYOUT WAS THE MOST  
6 SIGNIFICANT, BUT PART OF THAT ISSUE WAS SOME VARIANCE IN HOW  
7 THE POLL WORKER TRAINING WAS GIVEN AND HOW IT WAS ADMINISTERED  
8 AT THE 4,300 POLLING PLACES AROUND THE COUNTY ON ELECTION DAY.  
9 WHAT THE ONLINE POLL WORKER TRAINING PROGRAM WOULD ALLOW US TO  
10 DO IS AGAIN, AUGMENT THE TRAINING. BUT IT WOULD ALSO ALLOW US  
11 TO GET SOME DATA TO DETERMINE HOW EFFECTIVE OUR TRAINING  
12 METHODS ACTUALLY ARE. WE COULD DO ASSESSMENTS. SO AFTER  
13 POTENTIAL POLL WORKERS WENT THROUGH THE TRAINING, WE WOULD BE  
14 ABLE TO ACTUALLY LOOK AND SEE HOW DID THEY DO, IF YOU WILL, ON  
15 A SELF-TEST. OR TO GATHER DATA FROM THEM ON THAT. SO I THINK  
16 IT WOULD BE -- IT'S EXTREMELY IMPORTANT. AND AS I TESTIFIED  
17 LAST WEEK, THE ELECTIONS PROCESS ON AN ELECTION-BY-ELECTION  
18 BASIS IS GETTING MORE AND MORE COMPLICATED. AND WE ARE ASKING  
19 A TREMENDOUS AMOUNT OF THESE GREAT CITIZENS, 28,000 IN L.A.  
20 COUNTY, THAT SHOW UP TO WORK FOR US ON ELECTION DAY, AND IT IS  
21 A THANKLESS JOB. IT'S A VERY CHALLENGING ENVIRONMENT. WE ASK  
22 THEM TO BE SOMEWHAT TECHNICIANS, SOMEWHAT ADMINISTRATIVE. AND  
23 AT THE END OF THE DAY AFTER THEY'VE WORKED ALL DAY WE ASK THEM  
24 TO DO WHAT MAY BE SIMPLE MATH, BUT IT'S AFTER A VERY LONG DAY.  
25 SO I THINK ANYTHING WE CAN DO TO ENHANCE OUR ABILITY TO TRAIN



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1 AND TRAIN IN A UNIFORM AND CONSISTENT MANNER WILL IMPROVE THE  
2 ACCURACY AT THE POLLS. SO I REALLY WOULD APPRECIATE THE  
3 ABILITY TO DO THIS. THIS SYSTEM IS -- CAN BE REIMBURSED FOR  
4 FUNDING THROUGH THE HELP AMERICA VOTE ACT AS AN ELECTION  
5 IMPROVEMENT. SO IT WOULD BE A GRANT FUNDED THROUGH THE FEDERAL  
6 FUNDING PROGRAM. AND IT IS A PROGRAM THAT IS CUSTOMIZABLE. IT  
7 WOULD BE SPECIFICALLY TO L.A. COUNTY'S VOTING SYSTEM AND L.A.  
8 COUNTY'S VOTING PROCEDURES. ITEM 15 IS A, IF YOU WILL, A  
9 COMPANION SYSTEM TO THAT. IT'S AN ELECTION MANUAL TOOL. IT'S A  
10 TOOL THAT WILL ALLOW US TO AUTOMATE THE TASK MANAGEMENT AND  
11 ELECTION CALENDAR SO THAT WHEN WE HAVE OVERLAPPING ELECTIONS  
12 SUCH AS WE HAVE RIGHT NOW, AS WE'RE FINISHING THE FEBRUARY 5TH  
13 ELECTION, WE ARE ACTUALLY CONDUCTING CANDIDATE FILING FOR THE  
14 JUNE 3RD ELECTION. IT WOULD ALLOW US TO MONITOR THE TASKS AND  
15 REQUIREMENTS OF THOSE ISSUES SIMULTANEOUSLY. IT HAS SOME  
16 EXCELLENT MANAGEMENT FEATURES IN TERMS OF IF A PARTICULAR WORK  
17 UNIT IS RESPONSIBLE FOR A TASK, IT WILL GIVE ME INFORMATION  
18 AUTOMATICALLY AS A MANAGER, AN EMAIL TO TELL ME THE STATUS OF  
19 THAT TASK SO AT ANY GIVEN TIME I COULD TELL YOU WHETHER WE'RE  
20 ON TRACK WITH REGARD TO PLANNING FOR THAT ELECTION. SO THAT  
21 SYSTEM AS WELL IS REIMBURSABLE THROUGH HELP AMERICA VOTE ACT  
22 FUNDS. AND WE BELIEVE BOTH OF THESE SYSTEMS WOULD ENHANCE OUR  
23 ABILITY TO BETTER TRACK AND BETTER MANAGE THE ELECTIONS  
24 PROCESS IN LOS ANGELES COUNTY.

25





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1   **SUP. BURKE, CHAIR:** ALL RIGHT. WE HAVE THREE PEOPLE WHO HAVE  
2   ASKED TO SPEAK. ROBIN GIBSON ON BOTH 14 AND 15. JAMIE ALTER.  
3   AND ALICIA, ALICIA DID NOT GIVE HER LAST NAME. I'M SORRY, IS  
4   IT RICK? YES, PLEASE COME FORWARD.

5

6   **SUP. YAROSLAVSKY:** YOU'RE FREQUENTLY CONFUSED WITH ALICIA.

7

8   **SUP. BURKE, CHAIR:** THE NAME UP HERE SAYS ALICIA, BUT I GUESS  
9   IT WAS RICK JACOBS WHO REALLY WANTED TO SPEAK. OKAY, WOULD THE  
10  THREE OF YOU PLEASE COME FORWARD? I'M SORRY, ALICIA.

11

12  **SUP. YAROSLAVSKY:** ALICIA, IF YOU EVER HAVE TROUBLE  
13  COMMUNICATING WITH ME, JUST CALL ME. [LAUGHTER.]

14

15  **ROBIN GIBSON:** WOULD IT BE POSSIBLE TO ADDRESS THE FORMER ISSUE  
16  ABOUT THE COUNTING OF THOSE BALLOTS IN ADDITION?

17

18  **SUP. BURKE, CHAIR:** ABSOLUTELY. AND THE AMENDMENT TO BOTH OF  
19  THEM.

20

21  **ROBIN GIBSON:** THEY CAN BE COUNTED. WE'VE GIVEN HIM TWO PLANS  
22  OF HOW TO DO IT. FIRST OF ALL, THE ROSTER BOOKS HAVE WRITTEN  
23  EVERY VOTER WHO VOTED NONPARTISAN, WHETHER THEY WERE DEMOCRAT  
24  OR AMERICAN INDEPENDENT PARTY. THE NUMBERS OF AMERICAN  
25  INDEPENDENT PARTIES ARE VERY SMALL. SO IF YOU GO THROUGH THE



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1   PRECINCT ROSTER AND NOT EVEN USE THEIR NEW COMPUTERIZED  
2   EDITION, THE ONE THAT PEOPLE WROTE IN, YOU WILL SEE, PER  
3   PRECINCT, HOW MANY NONPARTISAN VOTERS WANTED TO VOTE DEM AND  
4   HOW MANY WANTED TO VOTE INDEPENDENT. SAY YOU HAVE TWO WHO  
5   VOTED INDEPENDENT. WORST CASE SCENARIO, YOU COULD CALL THOSE  
6   TWO PEOPLE AND HAVE THEM SIGN A SWORN AFFIDAVIT OF HOW THEY  
7   VOTED. YOU WOULD THEN TAKE THOSE TWO VOTES, 8, 9 AND 10, COUNT  
8   THEM AND ALL THE REST ARE DEMOCRAT. THE NUMBERS ARE VERY SMALL  
9   OF INDEPENDENTS. AND I'D LIKE TO ADD THAT JUST FROM A FIVE-  
10   MINUTE ANALYSIS ON ELECTION NIGHT, WE HAVE AN 11-1/2 PERCENT  
11   UNDER VOTE FOR PRESIDENT IN THIS ELECTION. THE NORM IS 3  
12   PERCENT. SO IT IS NOT TRUE THAT IT'S ONLY 50,000 VOTES. THERE  
13   ARE 165,000 VOTES LISTED WITH NO VOTE CAST FOR PRESIDENT. YOU  
14   KNOW THAT SOME OF THOSE PEOPLE DIDN'T WANT TO, BUT NOT 11  
15   PERCENT OF THE VOTERS. SO ELECTION PROTECTION ADVOCATES HAVE  
16   GIVEN A PLAN TO THE REGISTRAR SEVERAL DAYS AGO. AND THESE  
17   VOTES CAN BE COUNTED. IN ADDITION, THE CALIFORNIA CONSTITUTION  
18   SAYS THAT EVERY VOTE MUST BE COUNTED IF CAST LEGALLY. SO IT  
19   WOULD ACTUALLY BE ILLEGAL NOT TO COUNT THEM. IT'S NOT THE  
20   OTHER WAY AROUND, THAT YOU NEED LEGAL PERMISSION TO COUNT THE  
21   BALLOTS. IF YOU ARE TO SAY THIS MAY OR MAY NOT MAKE A  
22   DIFFERENCE TO THE DELEGATES, THEREFORE WE MAY OR MAY NOT COUNT  
23   THEM, THAT POSITION IS NOT -- IT GOES AGAINST THE  
24   CONSTITUTION. SO THEY CAN BE COUNTED. AND THEY SHOULD BE  
25   COUNTED. AND THERE ARE A LOT OF PEOPLE WILLING TO HELP. PEOPLE



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1 HAVE ALREADY OFFERED PLANS. I DON'T KNOW WHY THEY'RE NOT  
2 CONSIDERED YET. SO I'D BE GLAD TO HELP. JUST WITH COMMON  
3 SENSE, IT'S EASY TO DEVISE A PLAN TO COUNT THOSE ABOUT THAT.

4

5 **SUP. BURKE, CHAIR:** ALL RIGHT. DID YOU WANT TO SPEAK ON --

6

7 **ROBIN GIBSON:** I DID. OKAY. SO I HAVE FIVE REASONS TO OPPOSE  
8 AMENDMENTS 14 AND 15. THREE ARE BIG HUGE REASONS AND TWO ARE  
9 SMALL. AND I ONLY FOUND OUT ABOUT IT AT 8 O'CLOCK THIS  
10 MORNING, SO I'M NOT WELL-PREPARED OR ANYTHING. BUT HERE WE GO.  
11 FIRST OF ALL, WE DO HAVE SERIOUS PROBLEMS IN OUR COUNTY  
12 ELECTION SYSTEM. BUT HIRING A PRIVATE CORPORATION TO DO POLL  
13 WORKER TRAINING WILL NOT SOLVE ANY OF THEM. MANY OF THE VOTERS  
14 THOUGHT THAT THE PROBLEM WAS THE POLL WORKERS AND THE  
15 TRAINING. IT WAS NOT. I PERSONALLY ADVISED THE REGISTRAR'S  
16 OFFICE 2-1/2 WEEKS BEFORE THE ELECTION THAT THIS WAS GOING TO  
17 HAPPEN. IT WAS CLEAR TO SEE, IT JUST TOOK COMMON SENSE TO SEE.  
18 THE REASON IT HAPPENED IS THAT TWO BALLOTS WERE COMBINED INTO  
19 ONE. AND THAT SAVES MAYBE \$800, \$1,000. THE SAME THING WAS  
20 DONE WITH PRECINCTS, AND THE RESULTS HAVEN'T COME OUT YET.  
21 THERE ARE GOING TO BE A LOT MORE PROBLEMS THAT WE HAVEN'T SEEN  
22 YET. SO COMBINING BALLOTS WAS AN OBVIOUSLY BAD SOLUTION. WE  
23 DID TELL THEM THAT IT WAS A BAD SOLUTION, THAT IT SHOULDN'T BE  
24 DONE. AND THE ELECTION INTEGRITY PEOPLE WEREN'T HEARD. THIS  
25 PARTICULAR COMPANY AND ITS OWNER--



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1

2 **SUP. YAROSLAVSKY:** CAN I ASK YOU A QUESTION? HOLD HER TIME.  
3 DON'T PENALIZE HER. WHEN YOU SAY ON THE PRECINCTS, THE SAME  
4 THING IS GOING TO HAPPEN ON THE PRECINCTS, WHAT ARE YOU  
5 REFERRING TO?.

6

7 **ROBIN GIBSON:** THE PRECINCTS WERE CONSOLIDATED IN L.A. COUNTY.  
8 YOU HAVEN'T GOTTEN REPORTS YET. WE'RE STILL TYING TO FIND  
9 DATA. I WOULD GUESS, I DON'T KNOW THE NUMBERS, BUT WE LOST A  
10 LOT OF PRECINCTS. AND THAT SAVED \$500 PER PRECINCT. AND A LOT  
11 OF VOTERS, I BELIEVE, WE'RE WAITING FOR DATA, BUT YOU'VE ONLY  
12 HEARD ABOUT THE BUBBLES. THERE ARE A LOT MORE PROBLEMS IN THIS  
13 ELECTION.

14

15 **SUP. YAROSLAVSKY:** WHAT PROBLEM ARE YOU REFERRING TO?

16

17 **ROBIN GIBSON:** PEOPLE COULDN'T FIND THEIR PRECINCT. PEOPLE  
18 COULDN'T VOTE. AND IT'S TO SAVE MONEY, WHICH IS  
19 UNDERSTANDABLE, BUT THAT'S JUST NOT WHERE YOU SAVE MONEY,  
20 BECAUSE THEN YOU'RE GOING TO GO SPEND \$2 MILLION TO BRING A  
21 PRIVATE CORPORATION IN TO TRAIN THE POLL WORKERS. THAT \$2  
22 MILLION COULD GO TO POLL WORKERS AND HAVING PRECINCTS AND NOT  
23 CAUSING SO MUCH CONFUSION TO VOTERS. AND DESIGNING PROPER  
24 BALLOTS, WHICH IS REALLY PRETTY SIMPLE. THEN THE SECOND  
25 REASON, IS THIS PARTICULAR COMPANY IS NOT A COMPANY THAT I



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1 THINK WE SHOULD BE DOING BUSINESS WITH. HERE'S A CLASS ACTION  
2 LAWSUIT AGAINST THE OWNER FOR SECURITIES FRAUD THAT'S STILL  
3 PENDING AFTER 10 YEARS. THEY HAVEN'T COME TO A CONCLUSION.  
4 THIS PARTICULAR COMPANY HAS A STRATEGIC TEAMING AGREEMENT WITH  
5 DIEBOLD CORPORATION, THIS S.O.E. SOFTWARE. THEY'RE PARTNERS.  
6 AND THIS IS ALL BEING DONE IN PARTNERSHIP WITH THE DIEBOLD  
7 CORPORATION. I THINK EVERYBODY SHOULD BE AWARE OF THEM. DO YOU  
8 GUYS KNOW OF THEIR FAME? THEY ARE HIGHLY PARTISAN. THEY HAD TO  
9 CHANGE THEIR NAME TO PREMIER BECAUSE THEIR STOCK WENT DOWN SO  
10 FAR. THESE ARE PEOPLE WHO SAID IN 2004 THAT THEY WOULD MAKE  
11 SURE THAT THE ELECTION WENT TO BUSH IN OHIO. AND THEY WERE THE  
12 PEOPLE RUNNING THAT ELECTION. SO THESE ARE THE PARTNERS. AND  
13 IT SAYS "OUR AGREEMENT WITH S.O.E. SOFTWARE WILL ENABLE THE  
14 DIEBOLD ELECTION SYSTEMS TO BROADEN OUR ELECTION SOLUTION  
15 OFFERING TO OUR CURRENT AND FUTURE CUSTOMERS IN A NUMBER OF  
16 IMPORTANT AREAS," INCLUDING POLL WORKER TRAINING. AND 15 IS  
17 WORSE, MANAGING OUR ELECTION. WE DON'T WANT THESE PEOPLE  
18 MANAGING OUR ELECTIONS. WE JUST NEED GOOD MANAGERS. AND WE  
19 ALSO HAVE HERE AN ARTICLE "SOFTWARE FIRM CAUSES ELECTION NIGHT  
20 GLITCHES IN PALM BEACH COUNTY. THE SAME COUNTY THAT BROUGHT  
21 AMERICA THE HANGING PAPER CHADS IN 2000 ON TUESDAY BUNGLED  
22 RESULTS ON ITS \$250,000 WEBSITE. THE SUPERVISOR WHO WAS HIRED  
23 TO FIX THE FIRST MESS WITH ELECTIONS SAID IT WAS NOT HIS  
24 STAFF'S FAULT BUT IT WAS AN ERROR OF S.O.E. SOFTWARE OF TAMPA,  
25 WHICH CREATED THE SOFTWARE THAT OPERATES THE WEBSITE AND



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1 CAUSED THE ELECTION CONFUSION." SO THIS COMPANY ITSELF IS NOT  
2 A GOOD COMPANY TO BE HIRING. MY THIRD REASON IS IN TWO MONTHS,  
3 YOU WILL BE HIRING A REGISTRAR, WHICH MAY OR MAY NOT BE THE  
4 CURRENT REGISTRAR. WE DON'T KNOW WHO IT'S GOING TO BE. THERE  
5 ARE 10 CANDIDATES RIGHT NOW BEING INTERVIEWED. SO I THINK IT'S  
6 INAPPROPRIATE FOR THE COUNTY TO MAKE A SIX-YEAR ELECTION PLAN  
7 WITH ANY CORPORATION TWO MONTHS BEFORE YOU HIRE A REGISTRAR. I  
8 THINK THAT THE REGISTRAR, WHOEVER THAT IS, SHOULD WEIGH IN ON  
9 THIS PLAN. AND GOING -- TAKING PUBLIC WORKS PRIVATE ISN'T  
10 ALWAYS THE BEST WAY TO GO. NUMBER 15 IS REALLY SERIOUS. IT  
11 MANAGES ELECTIONS. THIS IS NOT A GOOD CORPORATION. THE TWO  
12 SMALLER REASONS ARE NUMBER 1, THE BIDDING PROCESS. THERE WERE  
13 40 COMPANIES AND ONLY 1 BID. I DON'T KNOW WHY THAT IS BUT I  
14 THINK IT'S WORTH CHECKING INTO. IT DOESN'T MAKE SENSE TO ME.  
15 FOR \$2,000 I COULD TRAIN POLL WORKERS ALL OVER AMERICA. I  
16 MEAN, WHY WOULD ONLY ONE COMPANY BID ON THIS GREAT JOB?  
17 PERHAPS THE BID WAS MADE FOR THIS COMPANY IN SOME WAY? I DON'T  
18 KNOW. I HAVE NO PROOF OF ANYTHING. I JUST THINK IT SHOULD BE  
19 CHECKED INTO.

20

21 **SUP. KNABE:** TIME'S UP.

22

23 **ROBIN GIBSON:** ALL RIGHT.

24



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1   **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. PLEASE STATE YOUR  
2   NAME.

3

4   **JAMIE ALTER:** HI, MY NAME IS JAMIE ALTER. I'M AN UNAFFILIATED  
5   VOTER. I WAS MOVED HERE AND BECAME AN UNAFFILIATED VOTER  
6   ACCIDENTALLY, WHICH I ACTUALLY THINK IS A HUGE PROBLEM BECAUSE  
7   I DIDN'T FILL -- I NEGLECTED TO WRITE IN THE WORD DEMOCRAT.  
8   THERE IS NO OPTION IN L.A. COUNTY WITH A LITTLE CHECK BOX, AT  
9   LEAST ON THE FORM I GOT. SO YOU HAVE A HUGE PROBLEM HERE JUST  
10   IN VOTER REGISTRATION, IN MY VIEW. HAVING SAID THAT, I WALKED  
11   INTO MY POLLING PLACE AND WAS NOT TOLD TO MARK MY BUBBLE, MY  
12   DOUBLE BUBBLE. AND I VOTED FOR MY CANDIDATE AND I VOTED FOR  
13   THE BALLOT MEASURES. I, WITH ALL DUE RESPECT, DO NOT THINK YOU  
14   SHOULD ASK FOR ANOTHER SAMPLE OF THESE BALLOTS. I THINK -- I  
15   WOULD URGE YOU TO RUN A RECOUNT OF THE FULL NUMBER. THERE IS  
16   NO REASON TO DO ANOTHER SAMPLE. YOU'RE GOING TO SAMPLE THIS TO  
17   DEATH. WE NEED TO RUN THE RECOUNT. AND BY THE WAY, I BELIEVE  
18   THEY RAN THIS ON A COMPUTER. I DON'T BELIEVE THEY HANDED IT.  
19   DOES ANYONE KNOW THE ANSWER TO THAT?

20

21   **SUP. BURKE, CHAIR:** COMPUTER.

22

23   **JAMIE ALTER:** THEY RAN IT ON A COMPUTER. THIS IS NOT ROCKET  
24   SCIENCE. LET'S RUN THE BALLOTS THROUGH THE COMPUTER. MR. LOGAN  
25   REPORTS TO YOU, YOU REPORT TO US. WE DON'T HAVE ANY RECOURSE.





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1 WE CAN'T FIRE HIM. BUT THE VOTERS ARE THE ONES THAT YOU GUYS  
2 REPORT TO. SO LET'S GET THE VOTING SYSTEM RIGHT. IT'S NOT  
3 GOING TO HELP YOU GUYS IN YOUR ELECTION EITHER. WE NEED TO GET  
4 THIS DOWN OR YOU YOU'RE GOING TO HAVE A LOT OF VERY, VERY  
5 ANGRY VOTERS. I ALSO WOULD LIKE TO RECOMMEND THAT WHEN YOU RUN  
6 IT AND YOU GET THE RESULT, AS ZEV POINTED OUT -- I'M SORRY.

7

8 **SUP. YAROSLAVSKY:** THAT'S ALL RIGHT.

9

10 **JAMIE ALTER:** SORRY. EXCUSE ME. I HAVE LARYNGITIS -- POINTED  
11 OUT, WE HAVE A NUMBER OF WHAT WE COULD CALL SPOILED BALLOTS,  
12 ACTUALLY. THE BUBBLE WASN'T PUNCHED. THEY COULD BE CALLED  
13 SPOILED. IF WE'RE GOING TO CALL THOSE SPOILED BECAUSE WE'RE  
14 NOT READING THE PRESIDENT INK MARK ON THOSE, THEN WE SHOULDN'T  
15 COUNT THE BALLOT MEASURES ON THOSE. AND IF YOU DON'T COUNT THE  
16 BALLOT MEASURES ON 100,000 BALLOTS, YOU'RE GOING TO BE RUNNING  
17 INTO A LOT OF OTHER PROBLEMS. SO I THINK THAT TO ERR-- TO JUST  
18 NOT COUNT MY ONE MARK FOR PRESIDENT IS ACTUALLY VOTER  
19 DISENFRANCHISEMENT. YOU'RE GOING TO COUNT MY BALLOT MEASURE  
20 VOTE? IS IT SPOILED OR NOT? I THINK THERE IS A LEGAL -- THE  
21 IDEA THAT THERE ISN'T A LEGAL ARGUMENT THAT YOU SHOULD EITHER  
22 THROW THE WHOLE BALLOT AWAY OR COUNT THE WHOLE BALLOT I THINK  
23 IS A BIG PROBLEM. AND TO YOUR POINT, IF YOU RUN INTO OVERLAP  
24 WITH THE AMERICAN INDEPENDENT PARTY ON 1,500 BALLOTS OUT OF  
25 100,000, THEN YOU COUNT THOSE SPOILED.



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1

2 **SUP. YAROSLAVSKY:** IT WON'T BE 1,500 BALLOTS. IT WILL PROBABLY  
3 BE THREE-EIGHTHS OF THE BALLOTS ROUGHLY. I MAY BE OFF.

4

5 **JAMIE ALTER:** I'M SORRY, HOW MANY?

6

7 **SUP. YAROSLAVSKY:** ABOUT THREE-EIGHTHS OF THE BALLOTS. SO IF  
8 THERE ARE 100,000, JUST TO MAKE IT EASY ARITHMETIC, IT WOULD  
9 PROBABLY BE 37,000 BALLOTS.

10

11 **JAMIE ALTER:** THAT VOTED FOR JOHN EDWARDS?

12

13 **SUP. YAROSLAVSKY:** NO. BECAUSE OF THE OVERLAP. I'M NOT GOING TO  
14 GET INTO IT. I'M NOT COMPETENT. MATH WAS A GOOD SUBJECT BUT  
15 NOT A GREAT SUBJECT.

16

17 **JAMIE ALTER:** MY UNDERSTANDING OF THE OVERLAP, IT WAS AN  
18 AMERICAN INDEPENDENT PARTY AND ONE OF THE DEMOCRATIC  
19 CANDIDATES.

20

21 **SUP. YAROSLAVSKY:** IT'S NOT A MATTER OF WHICH PARTY IT WAS, IT  
22 WAS AMERICAN INDEPENDENT. THE PROBLEM IS THAT IT WAS ON 3  
23 SLOTS OF THE 10 OR WHATEVER IT IS THAT WERE ALLOTTED. AND  
24 THAT'S THE PROBLEM. AND THE ONE THING THAT I EVEN AGREE WITH  
25 IS THAT IF YOU COULD VOTE ON BUBBLE 8, 9 AND 10 FOR EITHER A



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1 DEMOCRAT OR AN AMERICAN INDEPENDENT AND SOMEBODY VOTED FOR AN  
2 AMERICAN INDEPENDENT BECAUSE HE WENT INTO THE WRONG BOOTH OR  
3 WHATEVER SCREW UP THERE WAS, I DON'T THINK WE CAN INFER FROM  
4 THAT -- AND I'M BEING TOLD THAT THE LAW DOESN'T ALLOW US TO  
5 INFER FROM THAT THAT WAS REALLY A DEMOCRATIC VOTE. BUT WHERE  
6 THERE IS NO OVERLAP, THAT'S THE POINT I WAS MAKING BEFORE, IS  
7 WHERE THERE IS NO OVERLAP, WHERE IT'S UNAMBIGUOUSLY CLEAR THAT  
8 IF YOU PRESS NUMBER 15, YOU MEANT TO VOTE FOR WHOEVER NUMBER  
9 15 WAS. BECAUSE ONLY THE DEMOCRAT WAS ON THAT -- ONLY A  
10 DEMOCRATIC NAME WAS ASSOCIATED WITH BUBBLE 15, OR 14 OR 16 OR  
11 WHATEVER IT IS, THEN COUNT THEM. AND THAT'S WHAT -- I THINK  
12 WE'RE SAYING THE SAME THING.

13

14 **JAMIE ALTER:** RIGHT. JUST LIKE YOU COUNTED MY VOTE ON THE  
15 BALLOT MEASURES. YOU COUNTED THAT BECAUSE IT WAS CLEAR. YOU  
16 GOT THAT THAT'S MY VOTE ON THAT. MY VOTE FOR PRESIDENT IS  
17 CLEAR TOO.

18

19 **SUP. BURKE, CHAIR:** RIGHT. THANK YOU.

20

21 **RICK JACOBS:** MY NAME IS RICK JACOBS, I'M CHAIR OF THE COURAGE  
22 CAMPAIGN. THANK YOU, MR. YAROSLAVSKY, FOR YOUR LEADERSHIP ON  
23 THIS ISSUE, AND SUPERVISOR BURKE. TO ME, THIS IS REALLY  
24 SIMPLE. FIRST OF ALL, OUR LAWYERS GAVE YOU LAST NIGHT, STEVE  
25 REYES AND STEVE KAUFFMAN, GAVE TO ALL OF THE SUPERVISORS OUR



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1 RESPONSE TO MR. LOGAN'S LETTER YESTERDAY. WE THINK IT IS VERY  
2 SIMPLE, ACTUALLY. I THINK WHAT ROBIN SAID IS MORE OR LESS THE  
3 WAY TO DO IT. BUT THE BIGGEST ISSUE HERE IS WHAT YOU SAID,  
4 ZEV, WHICH IS THE PUBLIC TRUST. AND PEOPLE FIRST NEED TO KNOW  
5 WHAT THE MAGNITUDE OF THE PROBLEM IS. DOING AN ESTIMATE THAT  
6 ESTIMATES THAT WE HAVE 49,500 VOTES THAT ARE IN QUESTION  
7 DOESN'T MAKE ANYBODY FEEL ANY BETTER. WHAT WE NEED TO DO RIGHT  
8 NOW FIRST IS TALLY ALL OF THE VOTES, FIGURE OUT OF THOSE  
9 95,000 VOTES, HOW MANY OF THOSE PEOPLE VOTED FOR PRESIDENT?  
10 SET THE REST ASIDE. THEN, IF PEOPLE CAME PRECINCT BY PRECINCT,  
11 AS ROBIN SAID, SIGNED IN A BOOK AND ASKED FOR A DEMOCRATIC  
12 BALLOT AND NOBODY IN THAT PRECINCT ASKED FOR AN AMERICAN  
13 INDEPENDENT BALLOT, YOU CAN COUNT EVERY ONE OF THOSE. THERE'S  
14 NO QUESTION ABOUT IT. IF SOMEBODY ASKED FOR AN AMERICAN  
15 INDEPENDENT BALLOT, WELL, WE CAN FIGURE OUT WHAT TO DO AFTER  
16 THAT. MY GUESS IS IT'S GOING TO BE TINY. SO THE BIGGEST THING  
17 IS TALLY, COUNT, AND DO IT FAST BEFORE THE ELECTION IS  
18 CERTIFIED. I'LL TELL YOU FROM OUR ORGANIZATION'S POINT OF  
19 VIEW, COURAGE CAMPAIGN IDENTIFIED THIS, OUR LAWYERS IDENTIFIED  
20 THIS A WEEK AGO MONDAY. WE'VE BEEN IN CONSTANT CONTACT WITH  
21 MR. LOGAN'S OFFICE. HERE'S THE ONE THING I DON'T UNDERSTAND.  
22 WHY WOULD ANYBODY WHOSE JOB IT IS TO DO ONE THING AND ONE  
23 THING ONLY, AND THAT'S COUNT VOTES, THAT'S HIS JOB. WHY WOULD  
24 HE NOT FIRST SAY "LET'S FIGURE OUT WHAT THE PROBLEM IS. LET'S  
25 TALLY. LET'S COUNT. THEN LET'S TALK TO THE LAWYERS OR TALK TO



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1 THEM ALONG THE WAY AND FIGURE OUT IF WE CAN LEGALLY INCLUDE  
2 THEM IN THE CERTIFIED VOTE." SO THOSE ARE TWO THINGS I WOULD  
3 ASK YOU TO DO. AND I WOULD ASK YOU TO INSTRUCT MR. LOGAN TO DO  
4 THAT FORTHWITH SO THAT WE DON'T END UP IN COURT OVER THIS. THE  
5 LAST POINT I WANT TO MAKE IS FROM A PURE POLITICAL AND AGAIN  
6 PUBLIC TRUST POINT OF VIEW. WE STARTED OUT -- ASKED OUR  
7 MEMBERS, WE HAVE ABOUT 100,000 MEMBERS NOW. WE ASKED THEM  
8 ONLINE, WE SAID "ARE YOU INTERESTED IN THIS?" IT TOOK US, IN  
9 3-1/2 DAYS, WE'VE GOTTEN CLOSE TO 30,000 PEOPLE WHO HAVE SAID  
10 "WELL WHAT'S GOING ON IN THERE? I MEAN COUNT THE VOTES." SO  
11 AGAIN, OUR LAWYERS HAVE GIVEN YOU THEIR OPINION. WE THINK THAT  
12 THEY ARE RIGHT. YOU HAVE GREAT COUNSEL. THE SECRETARY OF STATE  
13 HAS GREAT COUNSEL. BUT THE BEST THING YOU ALL HAVE IS VERY,  
14 VERY GOOD PUBLIC POLICY AND POLITICAL JUDGMENT. GIVE PEOPLE  
15 THE CONFIDENCE THAT THEIR VOTES ARE COUNTED AND THAT THEY'RE  
16 BEING PAID ATTENTION TO.

17

18 **SUP. BURKE, CHAIR:** ALL RIGHT. THANK YOU. YES, SUPERVISOR  
19 YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** ALL RIGHT. THANK YOU. CAN I ASK DEAN TO COME  
22 BACK UP FOR A SECOND?

23

24 **RICK JACOBS:** DO YOU WANT US TO EVACUATE?

25



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1   **SUP. YAROSLAVSKY:** YES. THANKS THANK YOU VERY MUCH FOR YOUR  
2   FLOW OF INFORMATION. IT'S BEEN VERY HELPFUL. I'D LIKE YOU TO  
3   ADDRESS THE QUESTION THAT WAS RAISED BY ONE OF THE LADIES WHO  
4   WAS UP HERE A MINUTE AGO, I FORGET WHICH ONE, THAT SAID --  
5   COULD YOU PROGRAM THE COMPUTER TO COUNT BALLOTS THAT WERE ONLY  
6   MARKED IN POSITION 11 THROUGH 18? NOT 8, 9 AND 10?

7

8   **DEAN LOGAN:** I BELIEVE THAT OUR TECHNICAL STAFF COULD CREATE A  
9   NEW ELECTION TO RUN THOSE THROUGH, YES, WITH THAT PARAMETER.

10

11   **SUP. YAROSLAVSKY:** IS IT POSSIBLE TO DO THAT BEFORE THE  
12   CERTIFICATION PERIOD IS OVER?

13

14   **DEAN LOGAN:** I CAN'T ANSWER THAT FOR SURE. YES, I BELIEVE IT  
15   IS.

16

17   **SUP. YAROSLAVSKY:** THE INTENT OF THE MOTION THAT I'VE  
18   CIRCULATED WAS TO UTILIZE THE 1 PERCENT AND AN ADDITIONAL  
19   SAMPLING PRECINCT BUT NOT BE LIMITED TO THAT. AND SHE RAISED  
20   AN INTERESTING POINT WHICH NEVER OCCURRED -- WELL IT MAY HAVE  
21   OCCURRED TO MY STAFF BUT WENT OVER MY HEAD. IS IF YOU COULD DO  
22   THIS, IF YOU COULD SEGREGATE OUT THE BALLOTS THAT ARE NOT THE  
23   IN THE OVERLAP CONDITION AND COUNT THE REMAINDER THROUGH THE  
24   MACHINE, THROUGH A COMPUTER, THEN YOU WOULDN'T HAVE TO HIRE  
25   10,000 MINIMUM WAGE WORKERS TO LOOK AT EVERY BALLOT AND ALL



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1 THAT SORT OF THING. I MEAN IT SEEMS TO ME -- AND THIS IS  
2 AGAIN, SEPARATE FROM THE LEGAL ISSUE. YOU MAY NOT BE PERMITTED  
3 TO FACTOR THAT INTO THE ELECTION RESULT, YOU MAY OR MAY NOT, I  
4 DON'T KNOW. THAT'S A SEPARATE ISSUE. BUT AT LEAST THAT THE  
5 EFFORT WAS MADE TO DO THAT.

6

7 **DEAN LOGAN:** I CAN CERTAINLY CHECK.

8

9 **SUP. YAROSLAVSKY:** WOULD YOU LOOK INTO THIS AS PART OF THIS?

10

11 **DEAN LOGAN:** YES. THE ONE CAUTION, I WILL DEFINITELY LOOK INTO  
12 IT. BUT THE ONE CAUTION IS WHETHER OR NOT WE HAVE THE ABILITY  
13 TO SET THAT ELECTION UP WHEN THE OTHER ELECTION IS STILL  
14 RUNNING ON THE SYSTEM. BUT I'LL FIND THAT OUT AND GET BACK TO  
15 YOU.

16

17 **SUP. YAROSLAVSKY:** IF YOU CAN, IT WOULD BE GREAT. IF YOU CAN'T,  
18 IF YOU HAVE TO WAIT UNTIL THE ELECTION CERTIFICATION IS OVER,  
19 I MEAN, THAT MAY BE THE POINT WHERE YOU SEEK JUDICIAL RELIEF.

20

21 **DEAN LOGAN:** RIGHT. BUT PREFERABLY -- HOW MANY COMPUTERS DO YOU  
22 USE TO COUNT THIS STUFF? IS IT ONE?

23

24 **DEAN LOGAN:** WE USE 36 SYSTEMS, 36 CARD READERS TO DO A COUNTY-  
25 WIDE ELECTION.





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1

**SUP. YAROSLAVSKY:** YOU FIGURE IT OUT. MAYBE YOU COULD TAKE ONE  
OF THEM. OR MAYBE SET UP -- I DON'T KNOW. I DON'T KNOW WHAT  
I'M TALKING ABOUT WHEN IT COMES TO COMPUTERS. BUT MAYBE YOU  
COULD FIGURE OUT A WAY TO DO IT. IT SEEMS TO ME THAT'S SUCH AN  
EASY -- IT APPEARS TO BE A SIMPLE WAY TO RESOLVE THIS PROBLEM  
WITHOUT CREATING A MONSTER WORKLOAD FOR EVERYBODY. AND THEN  
THE ISSUE OF WHETHER THEY'RE COUNTABLE OR NOT, THAT'S A LEGAL  
ISSUE THAT MAYBE THEY'LL SUE, MAYBE WE'LL SUE, GET JUDICIAL  
RELIEF. BUT AT LEAST PEOPLE WILL FEEL THAT WHERE WE COULD  
COUNT THEM, WE COUNTED THEM. AND I JUST WANT TO SAY ONE MORE  
THING. WHERE THERE'S AN OVERLAP, IT'S GOING TO BE A PROBLEM.  
AND I THINK RICK, I'VE TALKED TO YOU ABOUT THIS. YOU RECOGNIZE  
THAT. I THINK OTHERS HAVE RECOGNIZED THAT. AND I HOPE THAT  
EVERYBODY RECOGNIZES IT. THERE'S GOING TO BE A GROUPING OF  
BALLOTS THAT ARE SIMPLY -- THAT TIPS ON THE SIDE OF NOT  
COUNTING. BUT I THINK THE BULK ARE COUNTABLE BY MY LAYMEN'S  
DEFINITION. I DON'T KNOW ABOUT THE LEGAL. SO IF YOU COULD LOOK  
AT THAT AS PART OF THIS MOTION, I'D APPRECIATE IT. THANK YOU.

20

**SUP. BURKE, CHAIR:** IS THERE A MOTION ON THIS?

22

**SUP. YAROSLAVSKY:** I'VE CIRCULATED, AT THE END OF THE DAY, I  
CIRCULATED THE WRITTEN MOTION BECAUSE I THINK IT LAYS  
EVERYTHING OUT.

25



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1

2 **SUP. BURKE, CHAIR:** ON THE MAIN MOTION, ON 14 AND 15?

3

4 **SUP. YAROSLAVSKY:** SO WOULD I BE AMENDING 14 AND 15? IT WOULD  
5 BE SEPARATE, RIGHT?

6

7 **SUP. BURKE, CHAIR:** 14. OKAY. IS THERE A MOTION TO APPROVE 14?

8

9 **SUP. KNABE:** I'LL MOVE IT.

10

11 **SUP. YAROSLAVSKY:** SECOND.

12

13 **SUP. BURKE, CHAIR:** MOVED AND SECONDED ON 14. AS AMENDED.

14

15 **SUP. KNABE:** AS AMENDED IN WHICH WAY HERE? THERE'S BEEN A LOT  
16 OF DISCUSSION.

17

18 **SUP. BURKE, CHAIR:** WITH ZEV'S AMENDMENT.

19

20 **SUP. YAROSLAVSKY:** MY AMENDMENT IS NOT TO 14 AND 15. I'M GOING  
21 TO MAKE A MOTION, THAT WE MAKE A FINDING THAT IT CAME UP AFTER  
22 THE POSTING OF THE AGENDA, SEPARATE AND APART FROM 14 AND 15  
23 AND HTEN APPROVE IT.

24

25 **SUP. BURKE, CHAIR:** SEPARATE FROM IT.



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1

2 **SUP. YAROSLAVSKY:** IT'S THE ONE YOU HAVE IN WRITING BEFORE YOU.

3

4 **SUP. BURKE, CHAIR:** SO WE ARE TAKING THIS AS AN EMERGENCY THAT  
5 CAME UP. WELL, LET'S TAKE 14 AND 15 FIRST. IS THERE A MOTION  
6 ON 14?

7

8 **SUP. KNABE:** I MOVED.

9

10 **SUP. YAROSLAVSKY:** SECOND.

11

12 **SUP. BURKE, CHAIR:** MOVED AND SECONDED BY ANTONOVICH WITHOUT  
13 OBJECTION ON 14. ON 15?

14

15 **SUP. DON KNABE:** MOVE IT.

16

17 **SUP. BURKE, CHAIR:** MOVED BY KNABE, SECONDED BY ANTONOVICH,  
18 WITHOUT OBJECTION, 15. NOW AN ITEM HAS COME UP WITHIN LESS  
19 THAN 48 HOURS. IS THERE A MOTION BY SUPERVISOR YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** I'LL MOVE THAT WE MAKE THE FINDING THAT CAME  
22 TO OUR ATTENTION AFTER THE POSTING OF THE AGENDA.

23

24 **SUP. BURKE, CHAIR:** AND SECONDED BY ANTONOVICH. WITHOUT  
25 OBJECTION, SO ORDERED. NOW YOUR MOTION IS BEFORE US.



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1

2 **SUP. YAROSLAVSKY:** I WOULD MOVE IT.

3

4 **SUP. BURKE, CHAIR:** MOVED AND SECONDED. WITHOUT OBJECTION, IT'S  
5 ADOPTED.

6

7 **SUP. KNABE:** AND THAT'S ALL WITHIN EXISTING RESOURCES.

8

9 **SUP. YAROSLAVSKY:** YEAH. IF HE NEEDS ANY MORE RESOURCES, HE  
10 GOING TO HAVE TO COME BACK. I MEAN THAT GOES WITHOUT SAYING.

11

12 **SUP. KNABE:** YEAH, I MEAN, I UNDERSTAND WHAT WE'RE TRYING TO  
13 DO, AND I WANT TO BE AS HELPFUL AS POSSIBLE, BUT THERE IS A  
14 CERTAIN VOTER RESPONSIBILITY INVOLVED IN THIS, AS WELL, TOO.

15

16 **SUP. YAROSLAVSKY:** THAT'S ANOTHER SUBJECT.

17

18 **SUP. BURKE, CHAIR:** I'M GOING TO CALL UP ITEM 11 AND I AM GOING  
19 TO PASS OUT AN AMENDMENT.

20

21 **SUP. YAROSLAVSKY:** MADAME CHAIR, JUST ON THE RESOURCE ISSUE, IF  
22 IT'S A RELATIVELY SMALL AMOUNT OF RESOURCES, I MEAN, I'M SURE  
23 THE C.E.O. WILL WORK WITH HIM TO FACILITATE THAT. IF WE'RE  
24 TALKING ABOUT HUNDREDS OF THOUSANDS OF DOLLARS, IT'S A



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1 DIFFERENT STORY, BUT IF IT'S \$50,000 TO RESOLVE THIS THING, I  
2 WOULD ASSUME YOU WOULD WORK WITH HIM TO GET THAT DONE.

3

4 **C.E.O. FUJIOKA:** YES, WE'LL TAKE CARE OF THAT.

5

6 **SUP. BURKE, CHAIR:** ALL RIGHT. ON ITEM NO. 11, THIS RELATES TO  
7 THE PURCHASE OF GREEN VEHICLES BY COMPETITIVE DISCOUNTS FOR  
8 EMPLOYEES. AND I'M GOING TO MOVE THAT WE CONSIDER ALSO THE  
9 POSSIBILITY OF EXTENDING THE PROGRAM TO COUNTY RETIREES,  
10 CONTRACTORS, AND SUBCONTRACTORS AND HAVE A REPORT BACK ON  
11 WHETHER IT CAN BE EXTENDED TO THEM. ARNOLD SACHS IS ASKING TO  
12 SPEAK ON THAT AND ALSO KEENAN SHEADY. WOULD YOU PLEASE COME  
13 FORWARD? YES, WOULD YOU START, MR. SACHS?

14

15 **ARNOLD SACHS:** YES, GOOD AFTERNOON. THANK YOU, ARNOLD SACHS.  
16 I'M VERY CONCERNED ABOUT YOU OFFERING INCENTIVES TO COUNTY  
17 EMPLOYEES, ESPECIALLY WITH A LIMITED PRODUCT AS FUEL EFFICIENT  
18 VEHICLES ARE. IT'S BECOME PRETTY WELL KNOWN THAT THE COST OF  
19 THE VEHICLES IS RISING BECAUSE OF THE INABILITY OF THE  
20 MANUFACTURERS TO MEET THE NEEDED QUOTAS THAT PEOPLE WHO WANT  
21 TO BUY THE VEHICLES. AND NOW YOU'RE GOING TO MOVE COUNTY  
22 EMPLOYEES AHEAD OF THE PUBLIC SO THAT THEY SHOULD HAVE DIBS ON  
23 FUEL EFFICIENT VEHICLES? I DON'T MIND THE FACT THAT THEY  
24 SHOULD BE DRIVING FUEL EFFICIENT VEHICLES, MIND YOU. BUT IT'S  
25 GOING TO CREATE MORE OF A HARDSHIP FOR THE PUBLIC AS A WHOLE.



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1 PEOPLE WANT TO BUY A CAR, WELL, THE COUNTY WANTS TO BUY A CAR.  
2 WHO WANTS TO GETS THE CAR FIRST? THE COUNTY EMPLOYEE. WHY  
3 SHOULD THEY GET THE CAR FIRST? I TELL YOU, YOU WANT TO GIVE  
4 THEM AN INCENTIVE? TAKE AWAY THEIR PARKING PRIVILEGES AND PUT  
5 THEM ON THE BUS. AND THEN THEY'LL HAVE A BETTER INCENTIVE. NOT  
6 ONLY DO YOU ELIMINATE THEIR VEHICLE BUT YOU'LL ELIMINATE A  
7 CLEAN VEHICLE AND THEY'LL BE RIDING A BUS. GO METRO!

8

9 **SUP. KNABE:** YOU SHOULD BE DOING THOSE ADS.

10

11 **KEENAN SHEADY:** WELL THAT'S AN INTERESTING PRELUDE TO MY  
12 COMMENT. MY NAME IS KEENAN SHEADY. I'M A P.F.S.O OVER AT  
13 L.A.C.+U.S.C. MEDICAL CENTER. I'M A MEMBER OF S.E.I.U. LOCAL  
14 721 AND I CHAIR THE UNION'S BARGAINING POLICY COMMITTEE THAT  
15 NEGOTIATES THE FRINGE BENEFIT AND COMMON LANGUAGE AGREEMENTS.  
16 AND I'M HERE TO SUPPORT THE MOTION FOR THE VEHICLE PURCHASING  
17 PROGRAM FOR THE INCENTIVE TO BUY OR LEASE ALTERNATIVE FUEL  
18 VEHICLES. AND BY THE WAY, JUST IN TERMS OF WHAT THE PREVIOUS  
19 SPEAKER SAID, I BELIEVE IN MATERIAL THAT I READ THAT PEOPLE  
20 WERE ADVISED THAT THERE WOULD BE WAITING LISTS. AND THE COUNTY  
21 EMPLOYEE WOULD BE ON A WAITING LIST ALONG WITH EVERYBODY ELSE.  
22 SO NOBODY'S GOING TO GET ANY SPECIAL ADVANTAGE IN TERMS OF  
23 COMPARING TO THE GENERAL PUBLIC. OKAY. THIS PROGRAM CAN HAVE A  
24 SIGNIFICANT IMPACT ON REDUCING GREENHOUSE GAS PRODUCTION AND  
25 UNDER THE STATE'S 2006 GLOBAL WARMING ACT SOLUTION. AND THE



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1 COUNTY IS ALSO REQUIRED TO REDUCE TRAFFIC CONGESTION AND AIR  
2 EMISSIONS FROM MOTOR VEHICLES UNDER THE REGULATION 15 OF THE  
3 SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT. SO THIS PROPOSAL  
4 IS CERTAINLY CONSISTENT WITH WHAT THE COUNTY IS ALREADY  
5 MANDATED TO DO. AND SHOULD THE COUNTY DECIDE TO ADOPT THIS  
6 MOTION, CERTAINLY WE WILL COOPERATE AT THE WORKSITES IN  
7 ROLLING IT OUT AND IN MAXIMIZING PARTICIPATION. HOWEVER, WE  
8 BELIEVE THAT THIS IS ALSO JUST A FIRST STEP IN WHAT THE COUNTY  
9 CAN DO IN LESSENING THE ENVIRONMENTAL IMPACT OF THE COMMUTE  
10 FOR COUNTY EMPLOYEES. AND WE BELIEVE THAT THE COUNTY SHOULD  
11 FOLLOW WITH A GROWING NUMBER OF PRIVATE AND PUBLIC SECTOR  
12 EMPLOYERS WHO ARE OFFERING INCENTIVES FOR THE USE OF PUBLIC  
13 TRANSIT. THIS IS A WIDE VARIETY OF PRIVATE SECTOR EMPLOYERS  
14 LARGE AND MEDIUM AND SMALL ARE NOW SEEING THE ADVANTAGES FOR  
15 THEIR OWN EMPLOYEES OF OFFERING INCENTIVES. L.A. COUNTY IS THE  
16 REGION'S LARGEST EMPLOYER, AS WE KNOW. AND THIS IS A SPECIAL  
17 OPPORTUNITY FOR THE COUNTY TO STEP UP. THE M.T.A. ITSELF  
18 FREQUENTLY ADVERTISES TO THE PUBLIC AND URGES THE PUBLIC TO  
19 ASK THEIR OWN EMPLOYERS FOR A PUBLIC TRANSIT SUBSIDY.  
20 CERTAINLY THAT IS A GOOD IDEA. UNDER THE FRINGE BENEFIT  
21 AGREEMENT THAT WE SIGNED WITH THE COUNTY, THE UNION AND THE  
22 COUNTY AGREED TO ACTIVELY COOPERATE IN DEVELOPING SOLUTIONS TO  
23 TRAFFIC AND POLLUTION, INCLUDING INCENTIVES FOR THE USE OF  
24 PUBLIC TRANSIT. AND AS WE KNOW, THE AMERICAN LUNG ASSOCIATION  
25 HAS CONSISTENTLY RATED L.A. COUNTY AS BEING AMONG WORST





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1 POLLUTED AREAS IN THE COUNTRY. AND AIR POLLUTION IS A MAJOR  
2 PUBLIC HEALTH PROBLEM. IT'S BEEN ASSOCIATED WITH ASTHMA, HEART  
3 DISEASE, CANCER, POOR BIRTH OUTCOMES AND ESPECIALLY DAMAGING  
4 TO CHILDREN'S LUNG DEVELOPMENT. IT HAPPENS THAT SOME OF THESE  
5 ILLNESSES, ESPECIALLY ASTHMA, ARE ALSO CRITICAL ILLNESSES FOR  
6 L.A. COUNTY EMPLOYEES. WE ARE WORKING WITH THE COUNTY ON  
7 WELLNESS PROGRAMS TO IMPROVE THE INDIVIDUAL HEALTH OF OUR  
8 EMPLOYEES. WE THINK THAT -- LET ME FINISH UP REAL QUICK. WE  
9 BELIEVE THAT IT'S IMPORTANT TO OUR MEMBERS AND ALSO TO THE  
10 PUBLIC THAT WE IMPROVE HEALTH OUTCOMES TO REDUCE PUBLIC HEALTH  
11 EXPENDITURES. SO WE LOOK FORWARD TO WORKING WITH THE COUNTY.  
12 WE WILL SUPPORT THIS MOTION IF IT IS ADOPTED. BUT WE'D LIKE TO  
13 GO FURTHER AND REALLY FOR THE COUNTY TO MAKE AN IMPORTANT STEP  
14 AS A EMPLOYER TO HELP GET OUR EMPLOYEES IN PUBLIC TRANSIT.  
15 THANK YOU.

16

17 **SUP. BURKE, CHAIR:** SECONDED BY ANTONOVICH. WITHOUT OBJECTION,  
18 SO ORDERED. ANYTHING FURTHER? PUBLIC COMMENT? DO WE HAVE ANY  
19 PUBLIC COMMENT?

20

21 **CLERK SACHI HAMAI:** WE ACTUALLY HAVE SUPERVISOR YAROSLAVSKY'S  
22 ADJOURNMENTS AND WE ALSO HAVE ITEM 16.

23

24 **SUP. BURKE, CHAIR:** OKAY, I'M SORRY.

25



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1    **SUP. KNABE:** YES I HAVE ADJOURNMENTS.

2

3    **SUP. YAROSLAVSKY:** I HAVE A COUPLE. FIRST OF ALL, I'D LIKE TO  
4    ASK THAT WE ADJOURN IN MEMORY OF CONGRESSMAN TOM LANTOS. ALL  
5    MEMBERS. TOM WAS A GREAT CALIFORNIA CONGRESSMAN AND A FRIEND  
6    OF MINE AND A FRIEND OF BARBARA'S, AND A LONG-TIME MEMBER OF  
7    CONGRESS REPRESENTING THE AREA OF THE SOUTHERN PART OF SAN  
8    FRANCISCO. SAN MATEO COUNTIES. HE'S THE ONLY HOLOCAUST  
9    SURVIVOR TO EVER SERVE IN THE UNITED STATES HOUSE OF  
10   REPRESENTATIVES. HE DIED AT THE AGE OF 80 TWO NIGHTS AGO. HE  
11   WAS A LONG-TIME CHAMPION OF CIVIL LIBERTIES. HE FOUNDED THE  
12   CONGRESSIONAL HUMAN RIGHTS CAUCUS AND SUPPORTING THE STRUGGLE  
13   OF HUMAN RIGHTS IN BOTH RIGHT-WING AND LEFT WING REGIMES  
14   THROUGHOUT THE WORLD. HE MOST RECENTLY CHALLENGED THE WORLD TO  
15   OPPOSE THE ONGOING GENOCIDE IN DARFUR. AND SPONSORED A  
16   RESOLUTION RECOGNIZING THE ARMENIAN GENOCIDE DURING WWI. HE  
17   WAS BORN IN 1928 IN HUNGARY. TWICE ESCAPED LABOR CAMPS AND  
18   CONCENTRATION CAMPS IN NAZI-OCCUPIED HUNGARY OR EUROPE. AND  
19   WAS BEATEN, TORTURED, AMONG OTHER THINGS AND HE WAS SAVED BY  
20   THE LEGENDARY RAOUL WALLENBERG, THE SWEDISH DIPLOMAT WHO SAVED  
21   THOUSANDS OF JEWS DURING THE HOLOCAUST. HE IS SURVIVED BY HIS  
22   WIFE, ANNETTE; THEIR CHILDREN, KATRINA LANTOS SWETT OF NEW  
23   HAMPSHIRE, AND ANNETTE LANTOS DICK OF COLORADO; AS WELL AS 17  
24   GRANDCHILDREN AND TWO GREAT-GRANDCHILDREN. IT'S A LOSS TO THE



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1 COUNTRY, IT'S A LOSS TO CONGRESS, AND TO ALL THE PEOPLE HE  
2 TOUCHED.

3

4 **SUP. BURKE, CHAIR:** ALL MEMBERS.

5

6 **SUP. YAROSLAVSKY:** I ALSO HAVE ONE OTHER ONE. RIGHT IN FRONT OF  
7 ME. ASK THAT WE ADJOURN IN MEMORY OF ALLAN GRANT, LONG-TIME  
8 RESIDENT OF BRENTWOOD. AN EDUCATIONAL DOCUMENTARY PRODUCER AND  
9 FORMER LIFE MAGAZINE PHOTOGRAPHER, WHO PASSED AWAY AT THE AGE  
10 OF 88 AFTER A LONG BATTLE WITH PARKINSONS'S DISEASE. HIS  
11 PICTURES APPEARED ON 28 LIFE COVERS, NUMBERING AMONG THEM A  
12 CELEBRATED 1959 SHOT OF SHIRLEY MACLAINE AND HER DAUGHTER,  
13 SACHI. AMONG OTHER PHOTOGRAPHIC COUPS, HE PHOTOGRAPHED MARILYN  
14 MONROE SHORTLY BEFORE HER DEATH IN AUGUST 1962, AMONG MANY  
15 OTHERS. HE IS ALSO THE FATHER OF MY COUSIN, RON GRANT, ALSO OF  
16 BRENTWOOD. AND THERE WAS A GREAT PICTURE, I DON'T KNOW IF YOU  
17 SAW IT IN THE PAPER, OF RICHARD NIXON WHEN HE LIVED IN  
18 BRENTWOOD AFTER HE LOST THE GOVERNOR'S RACE WATERING HIS  
19 ROOFTOP DURING THE BEL AIRE -- ACTUALLY IT WAS BEFORE THE  
20 GOVERNOR'S RACE, AFTER HE LOST THE PRESIDENTIAL RACE, WATERING  
21 HIS ROOFTOP DURING THE BEL AIRE FIRE WHEN THE FIRE HAD JUMPED  
22 THE SAN DIEGO SEPULVEDA PASS TO BRENTWOOD. AND THERE WAS NIXON  
23 IN HIS COAT AND TIE, OR IN HIS SHIRT AND AN TIE ON HIS ROOF.  
24 AND THAT WAS ALLEN GRANT'S PHOTO. IT'S A GREAT, GREAT PICTURE.



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1 ANYWAY, HE LIVED A GREAT LIFE. I ASK THAT WE ADJOURN IN HIS  
2 MEMORY. THAT'S IT.

3

4 **SUP. BURKE, CHAIR:** SO ORDERED. SUPERVISOR KNABE, ALSO 16 WAS  
5 ADDED. I THINK YOU HAD SOME QUESTIONS. SHOULD WE CALL THE --

6

7 **SUP. KNABE:** BEFORE WE MY ADJOURNMENTS, I'LL DO ITEM 16. I JUST  
8 HAD SOME CONCERNS THAT DIRECT TO THE C.I.O., IS THAT, YOU  
9 KNOW, THERE'S REALLY -- I UNDERSTAND WHAT OUR LEGAL FOLKS ARE  
10 TELLING US AND WE'RE PROCEEDING THROUGH THIS. BUT THIS REALLY  
11 HAS THE POTENTIAL TO BE A BOWMAN KIND OF A SITUATION. I DON'T  
12 SEE ANY INCENTIVE FOR SETTLEMENT IN THIS PARTICULAR SITUATION.  
13 AND WE REALLY NEED TO HAVE D.C.F.S. AND D.M.H. GET THESE  
14 SERVICES ROLLED OUT AND BE A PART OF IT AND TO REALLY LOOK AT  
15 WHY WE NEED THIS PANEL FOR IMPLEMENTATION. WE'RE SPENDING A  
16 LOT OF COUNTY DOLLARS ON THIS. JUST QUICKLY, MAYBE SOME IDEA  
17 OF WHERE YOU THINK THIS THING'S HEADED, OTHER THAN THE LAWYERS  
18 TELLING US THIS IS A FOREVER THING OR THOSE KINDS OF THINGS.  
19 IS THERE ANY DEBATE GOING ON AS TO HOW WE MIGHT WANT TO SETTLE  
20 THIS? THAT WAS A GREAT ANSWER. TO QUOTE ARNOLD SACHS, THANK  
21 YOU FOR YOUR ANSWER.

22

23 **JON FULLINWIDER, C.I.O.:** WE COULDN'T AGREE WITH YOU MORE. WE  
24 CERTAINLY DON'T WANT THIS TO BECOME ANOTHER BOWMAN. AND SO ONE  
25 OF THE THINGS THAT IS ESSENTIAL TO KATIE A. IS THE



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1 COORDINATION BETWEEN D.C.F.S., D.M.H. AND HEALTH SERVICES.  
2 BECAUSE IT FRANKLY INVOLVES ALL OF THOSE DEPARTMENTS. AND SO  
3 ONE OF THE THINGS THAT WE'RE DOING IN THE C.E.O.'S OFFICE IS  
4 THAT WE'RE CENTRALIZING THE OVERSIGHT OF KATIE A. UNDER MY  
5 CLUSTER, AND I'VE ASSIGNED ONE PERSON WHO REPORTS BOTH TO  
6 SHEILA SHIMA AND MYSELF ON MAKING SURE THAT ALL THE PIECES  
7 RELATED TO KATIE A. ARE MOVING IN PLACE. THE PANEL EXTENSION  
8 IS INTENTIONALLY LINED UP WITH WHAT WE PROMISED THIS BOARD  
9 LAST YEAR IN TERMS OF OUR DELIVERABLES, WHICH WAS WE WERE  
10 GOING TO REACH A CERTAIN LEVEL OF SERVICE BY JUNE OF 2009. AND  
11 SO YOU SHOULD KNOW, AND TO BE HONEST WITH YOU, THE PANEL IS  
12 ALREADY TALKING ABOUT A PHASE 2, POST-2009. AND OUR APPROACH  
13 IS TO DEMONSTRATE THAT WE'VE DONE EVERYTHING IN OUR POWER TO  
14 MEET THE REQUIREMENTS OF KATIE A. SO THAT WHEN WE'RE AT THAT  
15 POINT IN 2009, WE COULD BASICALLY MAKE THE ARGUMENT THAT WE  
16 DON'T NEED THAT LEVEL OF OVERSIGHT. WE HAVE A WAY TO GO TO BE  
17 ABLE TO DEMONSTRATE THAT. BUT WITH THE OVERSIGHT OF THE  
18 C.E.O.'S OFFICE, WE'RE HOPEFUL WE'RE GOING TO GET THERE.

19

20 **SUP. KNABE:** OF COURSE, HOPEFULLY MAYBE THE ATTORNEYS COULD GET  
21 CREATIVE, TOO. TO BE SUPPORTIVE OF THAT, DO YOU THINK THAT  
22 MIGHT HAPPEN?

23

24 **SPEAKER:** MADAME CHAIR, MEMBERS OF THE BOARD. YES, WE'RE  
25 LOOKING FORWARD TO COMING UP WITH THE RIGHT MEASUREMENTS THAT



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1 WE CAN GET INTO THIS SO THAT WE CAN REACH CLOSURE AND GET THE  
2 CASE BEHIND US. OUR INCENTIVE IS NOT TO CONTINUE ON WITH THE  
3 CONSENT DECREE.

4

5 **SUP. KNABE:** ALL RIGHT. I JUST WANTED TO HEAR THOSE MAGIC  
6 WORDS. THANK YOU. MOVE THE RECOMMENDATION.

7

8 **SUP. BURKE, CHAIR:** IT'S BEEN MOVED BY KNABE, SECONDED BY  
9 ANTONOVICH; WITHOUT OBJECTION, SO ORDERED.

10

11 **SUP. KNABE:** MADAME CHAIR, UNFORTUNATELY I HAVE A NUMBER OF  
12 ADJOURNMENTS, AS WELL. FIRST OF ALL THAT WE ADJOURN IN MEMORY  
13 OF JACK HICKOK, WHO PASSED AWAY THIS PAST SATURDAY. HE WAS THE  
14 FATHER OF A LONG-TIME FRIEND, THE HONORABLE JUDGE PHIL HICKOK  
15 OF THE NORWALK SUPERIOR COURT. HE IS SURVIVED BY HIS SON,  
16 PHIL. AND HE WILL BE MISSED BY ALL. ALSO THAT WE ADJOURN IN  
17 MEMORY OF MR. PAUL BERKEY, SR., WHO PASSED AWAY ON FEBRUARY  
18 5TH. HIS PERFECTION AND LEADERSHIP SKILLED PROPELLED LE FIELL  
19 MANUFACTURING IN SANTA FE SPRINGS TO BE ONE OF THE BIG NAMES  
20 IN NASA. AND THEY BESTOWED THE PRESTIGIOUS SNOOPY AWARD TO MR.  
21 BERKEY FOR ALL HIS ACCOMPLISHMENTS. AND HE IS SURVIVED BY HIS  
22 WIFE OF 64 YEARS, MARY JANE; THREE CHILDREN, PAUL, BECKY,  
23 KITTY; 7 GRANDCHILDREN; ONE GREAT-GRANDSON AND A SISTER, JANE.  
24 AND I BELIEVE SUPERVISOR ANTONOVICH DID THIS, AS WELL, BUT  
25 ALSO WANTED TO JOIN IN THE ADJOURNMENT FOR PAULINE BURRIS, AN



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1 EMPLOYEE OF THE DEPARTMENT OF INTERNAL SERVICES WHO PASSED  
2 AWAY THIS PAST WEEK AFTER A LONG --.

3

4 **SUP. BURKE, CHAIR:** ALL MEMBERS.

5

6 **SUP. KNABE:** ALSO, I DID NOT HEAR THIS EARLIER, BUT ALSO THAT  
7 WE ADJOURN IN MEMORY OF CHARDELL YVONNE CARTER, WHO PASSED  
8 AWAY FEBRUARY 8TH AT THE AGE OF 79. SHE WAS THE PROUD MOTHER  
9 OF OUR DIRECTOR OF D.C.F.S., TRISH PLOEHN. AND SHE IS SURVIVED  
10 BY HER HUSBAND, HAROLD; HER SON-IN-LAW, STEPHEN; AND GRANDSON,  
11 CALEB. SO OUR THOUGHTS AND PRAYERS GO OUT TO TRISH AND HER  
12 ENTIRE FAMILY. ALSO THAT WE ADJOURN IN MEMORY OF RUSSELL  
13 CHASE, A FORMER REGIONAL PLANNING DIVISION CHIEF, WHO RETIRED  
14 IN THE EARLY '80S. HE PASSED AWAY RECENTLY AT THE AGE OF 83.  
15 HE IS SURVIVED BY HIS CHILDREN, PHILLIP, SUSAN, DOUGLAS,  
16 MARJORIE; 8 GRANDCHILDREN; AND OTHER LOVING FAMILY MEMBERS,  
17 CLOSE FRIENDS, AND WILL BE DEARLY MISSED BY ALL. ALSO THAT WE  
18 ADJOURN IN MEMORY OF ROBERT HACKETT, A LONG-TIME HACIENDA  
19 HEIGHTS RESIDENT WHO IS SURVIVED BY HIS FOUR SONS, ROBBY,  
20 BILLY, KELLY, SHAWN, AND WILL BE MISSED BY ALL HE TOUCHED.  
21 ALSO THAT WE ADJOURN IN MEMORY OF MARILYN LUND, WHO PASSED  
22 AWAY PEACEFULLY AT THE AGE OF 72 AFTER A LONG, COURAGEOUS  
23 STRUGGLE WITH CANCER. SHE IS SURVIVED BY HER SON, CHRISTOPHER;  
24 DAUGHTER, TINA; AND GRANDDAUGHTER, ALISSA. SHE WILL TRULY BE  
25 MISSED. ALSO WE ADJOURN IN MEMORY OF MARIA MONTOYA, WHO IS THE





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1 MOTHER OF OUR ASSISTANT FIRE CHIEF, ANGEL MONTOYA, OF THE LOS  
2 ANGELES COUNTY FIRE DEPARTMENT AND GRANDMOTHER TO LOS ANGELES  
3 COUNTY FIREFIGHTER PETE BORREGO, JR. SHE PASSED AWAY AFTER A  
4 SHORT-TERM ILLNESS. SHE WAS 85. AND WE WOULD LIKE TO EXTEND  
5 OUR SINCEREST SYMPATHY TO ALL THE FAMILY. ALSO WE ADJOURN IN  
6 MEMORY OF WORLD RENOWNED MARINE ARTIST, VIOLET KINNEY  
7 PARKHURST, WHO PASSED AWAY JANUARY 13TH IN SAN PEDRO. HER  
8 LEGENDARY SEASCAPES, OF WHICH I HAVE ONE, ARE COLLECTED BY  
9 OVER 5 MILLION PEOPLE AROUND THE WORLD. FOUR U.S. PRESIDENTS,  
10 TWO PRESIDENTS OF CHINA, KING OF SAUDI ARABIA, AND A HOST OF  
11 CELEBRITIES, INCLUDING HER FIRST ADMIRER, CLARK GABLE. SHE  
12 SERVED ON THE BOARD OF DIRECTORS FOR MANY YEARS OF THE  
13 HOLLYWOOD BOWL EASTER SUNRISE SERVICE AND TWO YEARS AS  
14 PRESIDENT. SHE WILL BE MISSED BY ALL. ALSO THAT WE ADJOURN IN  
15 MEMORY OF DEBRA SIDENER, A MEMBER OF OUR UNITED STATES COAST  
16 GUARD, WHO DIED DURING A RESCUE EFFORT THIS PAST WEDNESDAY AT  
17 A VERY YOUNG AGE. SHE WILL BE SORELY MISSED BY HER FAMILY AND  
18 FRIENDS. SHE IS SURVIVED BY HER PARENTS, JOHN AND SHARON, AND  
19 HER BROTHERS. ALSO THAT WE ADJOURN IN MEMORY OF ALLENE WEST, A  
20 LONG-TIME EL SEGUNDO -- ACTUALLY A LIFETIME RESIDENT, WHO  
21 PASSED AWAY AT THE AGE OF 81. SHE IS SURVIVED BY HER HUSBAND  
22 OF 55 YEARS, ALLEN WEST; TWO SONS, STEVE AND DOUG; AND FOUR  
23 GRANDCHILDREN. AND THOSE ARE MY ADJOURNMENTS.  
24



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1    **SUP. BURKE, CHAIR:** SO ORDERED. ALL MEMBERS ON SOME OF THOSE  
2    THAT WERE APPROPRIATE.

3

4    **SUP. KNABE:** ALL RIGHT.

5

6    **SUP. BURKE, CHAIR:** DO YOU HAVE ANY OTHER ITEMS?

7

8    **SUP. KNABE:** NO. I HELD ITEM 16 AND WE DEALT WITH THAT.

9

10   **SUP. BURKE, CHAIR:** IS THERE ANYTHING ELSE? PUBLIC COMMENT?

11

12   **CLERK SACHI HAMAI:** PUBLIC COMMENT.

13

14   **SUP. BURKE, CHAIR:** WE HAVE PUBLIC COMMENT. ARNOLD SACHS,  
15   MARTIN DAVIS, HILLARIE LEVY, AND THEN SCOTT RUBIN.

16

17   **ARNOLD SACHS:** GOOD AFTERNOON. ARNOLD SACHS AGAIN. TWO ITEMS  
18   THAT I'D LIKE TO DISCUSS IN PUBLIC COMMENT. RECENTLY, THIS  
19   PAST WEEKEND, AS A MATTER OF FACT, I BELIEVE, OR LAST WEEK,  
20   THERE WAS A HEARING IN SAN DIEGO REGARDING THE TRESTLES, THE  
21   EXPRESSWAY THROUGH THE TRESTLES STATE PARK. IT WAS  
22   APPROXIMATELY 22-MILE HIGHWAY, SIX LANES, THREE LANES IN EACH  
23   DIRECTION. OVER 2,000 PEOPLE ATTENDED THE HEARINGS. COST WAS  
24   APPROXIMATELY \$900 MILLION. LAST THURSDAY, I BELIEVE, THERE  
25   WAS A HEARING IN THE BOARDROOM FOR THE EXPO LINE, THE



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1 EXTENSION OF CULVER CITY TO SANTA MONICA. APPROXIMATELY 7  
2 MILES, LIGHT RAIL. COST: \$1.8 BILLION. THE GOLD LINE EAST SIDE  
3 EXTENSION, WHICH IS BEING CONSTRUCTED RIGHT NOW, 6 MILES, A  
4 LITTLE OVER 2 MILES OF IT SUBWAY, \$900 MILLION. HOW DO YOU GET  
5 AN ESTIMATE FROM M.T.A. OF \$1.8 BILLION FOR A 7-MILE LIGHT  
6 RAIL LINE? BEGINNING OF THE PROJECT WAS UNDERESTIMATED BY \$135  
7 BILLION -- \$135 MILLION. AND NOW THE END OF THE PROJECT, WELL,  
8 WHO KNOWS WHAT IT'S GOING TO BE MADE FROM. THANK YOU FOR YOUR  
9 TIME. THANK YOU FOR YOUR ATTENTION. AND I'D ALSO LIKE TO TALK  
10 ABOUT WHAT'S THE STATUS ON THE COMMISSION OF THE U.S.C. AND  
11 THE COLISEUM COMMISSION? FROM 12/12, THIS IS AN ARTICLE IN THE  
12 L.A. TIMES REGARDING A CONVERSATION BETWEEN PAT LYNCH, SENIOR  
13 VICE PRESIDENT OF U.S.C. -- GENERAL MANAGER PAT LYNCH AND  
14 U.S.C. SENIOR VICE PRESIDENT TODD DICKY. "WE'RE STILL  
15 REVIEWING IT. WE HAVE A LONG WAYS TO GO," SAID DICKY, BUT I'M  
16 ENCOURAGED WHO WILL RESUME NEGOTIATION WITH LYNCH. "BUT I WAS  
17 ENCOURAGED BY THE PROPOSAL." DICKY ALSO IS PLEASED TO HEAR  
18 THAT THE AGREEMENT HAD APPARENTLY BEEN REACHED BETWEEN THE  
19 STATE AND THE COMMISSION AT A COLISEUM COMMISSION MEETING  
20 EARLY THIS MONTH. YVONNE BURKE SAID THE INABILITY TO REACH AN  
21 AGREEMENT WITH THE STATE HAD BEEN HAMPERING THE NEGOTIATIONS  
22 WITH U.S.C. "IF IT'S TRUE," DICKY SAID IN THE AGREEMENT, "THEN  
23 I'M ENCOURAGED BECAUSE NOW WE DON'T HAVE THAT AS AN EXCUSE."  
24 ROSARIO MARIN WAS INVOLVED, ARNOLD SCHWARZENEGGER WAS  
25 INVOLVED. "YOU'VE GOT TO KNOW WHAT YOUR BILLS ARE BEFORE YOU



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1 CAN DO YOUR NEXT DEAL," LYNCH SAID. "NOW EVERYTHING IS CLEAR."  
2 WHAT THE HELL ARE THEY TALKING ABOUT? THEN IN THIS ARTICLE,  
3 WHICH IS I BELIEVE IS FROM DECEMBER, "THE COLISEUM COMMISSION  
4 IS RUNNING A TWO-HURDLE RACE. THE OBSTACLES BEING UNRESOLVED  
5 LEASES WITH THE STATE AND U.S.C. AND HAS YET TO CLEAR EITHER  
6 OF THEM."

7

8 **SUP. KNABE:** ARNOLD, IF I COULD JUST INTERRUPT ON THAT  
9 SITUATION. HOPEFULLY THE FINAL DOCUMENT WILL BE BEFORE THE  
10 COLISEUM COMMISSION TOMORROW AFTERNOON.

11

12 **ARNOLD SACHS:** THAT WILL BE GREAT. I ALSO HOPE TO HEAR THAT THE  
13 COLISEUM BECOMES AN ITEM THAT'S AVAILABLE, LIKE I MENTIONED  
14 ONCE BEFORE, FOR THE CHAMPIONSHIP SERIES IN THE N.C.A.A.  
15 FOOTBALL TOURNAMENT. THANK YOU FOR YOUR TIME AND THANK YOU,  
16 SUPERVISOR KNABE, FOR YOUR ANSWER. [LAUGHTER.]

17

18 **SUP. BURKE, CHAIR:** YES, PLEASE HAVE A SEAT. WOULD THE OTHER  
19 GENTLEMAN PLEASE COME FORWARD? YES. STATE YOUR NAME.

20

21 **MARTIN DAVIS:** THIS IS MARTIN DAVIS. WE'RE ASKING A QUESTION  
22 ABOUT THE VETERANS, ABOUT ISSUING MORE VOUCHERS OUT FOR  
23 HOUSING AUTHORITY VOUCHERS TO THE V.A.S. THE V.A. HERE IN  
24 TEMPLE STREET, AT 315 TEMPLE, THEY RECEIVE 50 VOUCHERS A YEAR.  
25 THE ONE IN LONG BEACH RECEIVES NO VOUCHERS WHATSOEVER. AND THE



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1 ONE IN YORBA LINDA, WE DON'T KNOW WHAT THEY DO BUT THEY  
2 RESERVE THEM FOR FAMILIES ONLY. FOR ALL OF US THAT HAVE GONE  
3 TO DIFFERENT HOUSING AUTHORITIES, THEY ARE NOT TAKING ANYMORE  
4 APPLICATIONS. THEY SEEM TO BE OVERRUN WITH THE THING THAT SAYS  
5 LOW INCOME HOUSING. THEY STILL TAKE APPLICATIONS FOR THOSE.  
6 YOU DO NOT HAVE TO HAVE A SOCIAL SECURITY NUMBER OR BE A  
7 CITIZEN OF THE UNITED STATES. BUT THEY'RE THE ONES THAT ARE  
8 STILL OPEN. THAT'S THE ONLY ONES THAT ARE OPEN. WE'D LIKE TO  
9 HAVE MORE VOUCHERS BEING GIVEN TO THE VETS FOR HOMELESS  
10 VETERANS.

11

12 **SUP. BURKE, CHAIR:** ABSOLUTELY. WE'LL SEE IF THERE'S SOMEONE  
13 HERE WHO CAN--

14

15 **SUP. ANTONOVICH:** LOS ANGELES OR THE COUNTY OF LOS ANGELES WHO  
16 ESTABLISHES THOSE.

17

18 **MARTIN DAVIS:** THE VOUCHER, PROBABLY FOR THE COUNTY OF LOS  
19 ANGELES.

20

21 **SUP. KNABE:** C.D.C.? WE'LL CHECK ON --

22

23 **SUP. ANTONOVICH:** YOU'RE SAYING THAT THE VOUCHERS FOR THE  
24 COUNTY OF LOS ANGELES HAVE -- ARE CATEGORIZED IN LEGAL OR NOT  
25 LEGAL, VETERAN OR NON-VETERAN?



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1

2 **MARTIN DAVIS:** WE DON'T KNOW ABOUT ILLEGAL VETERANS.

3

4 **SUP. ANTONOVICH:** YOU SAID THERE WERE SOME THAT ARE STILL OPEN,  
5 THE VACANCIES BUT OTHERS THAT AREN'T.

6

7 **MARTIN DAVIS:** NO. WE SAID THAT THE HOUSING AUTHORITIES, THEY  
8 ARE NOT TAKING ANY MORE APPLICATIONS. BUT FOR THE LOW INCOME  
9 HOUSING THAT YOU DO NOT HAVE TO HAVE A VOUCHER FOR, YOU DO NOT  
10 HAVE TO HAVE A SOCIAL SECURITY NUMBER. WE FILLED OUT ONE OF  
11 THOSE APPLICATIONS AND WE READ IT. AND IT SAYS RIGHT ON THERE  
12 "YOU DO NOT HAVE TO HAVE A SOCIAL SECURITY NUMBER IN ORDER TO  
13 QUALIFY FOR THIS LOW INCOME HOUSING."

14

15 **SUP. ANTONOVICH:** BUT EVERYONE THAT IS HERE LEGALLY HAS A  
16 SOCIAL SECURITY NUMBER.

17

18 **MARTIN DAVIS:** WE WOULD BRING THAT COPY IN NEXT TUESDAY.

19

20 **SUP. ANTONOVICH:** YEAH. I WOULD LIKE TO SEE THAT. THANK YOU.  
21 THAT'S STUPID.

22

23 **SUP. BURKE, CHAIR:** THANK YOU.

24



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1   **SUP. KNABE:** COULD WE HAVE SOMEBODY FROM C.D.C. TALK TO HIM  
2   JUST TO GET THE ISSUE? BECAUSE I'M CURIOUS ABOUT -- ACTUALLY,  
3   RICK FROM MY STAFF WILL TALK TO YOU. BECAUSE I WANT TO KNOW  
4   ABOUT LONG BEACH ISSUE. AND THEY MAY HAVE THEIR OWN VOUCHERS  
5   IN LONG BEACH. RICK VELASQUEZ FROM MY OFFICE WILL TALK TO YOU,  
6   OKAY?

7

8   **SUP. BURKE, CHAIR:** HE CAN TALK TO HIM AND FIND OUT EXACTLY  
9   WHAT HE'S REFERRING TO. EDWARD GUERRERO AND SCOTT RUBEN?  
10   PLEASE STATE YOUR NAME.

11

12   **HILLARIE LEVY:** OH ME?

13

14   **SUP. BURKE, CHAIR:** YES.

15

16   **HILLARIE LEVY:** MY NAME IS HILLARIE LEVY. AT MY JANUARY 9TH,  
17   2007 SPEECH, EACH SUPERVISOR RECEIVED DOCUMENTATION VERIFYING  
18   AN ETHICAL AND DECEITFUL ACTION DURING COUNTY WORK HOURS BY AN  
19   EMPLOYEE TOWARD A SUBORDINATE EMPLOYEE. BRIEFLY, THIS  
20   EMPLOYEE, ALONG WITH HER CLOSE FRIENDS, A THERAPIST  
21   SPECIALIZING IN CANCER PATIENTS AND A PROBATE ATTORNEY OVER A  
22   PERIOD OF SEVEN MONTHS MANIPULATED A DYING SUBORDINATE  
23   EMPLOYEE INTO SIGNING CONTROL OF HER \$928,000 ESTATE OVER TO  
24   THEM. THIS ENTIRE SCHEME WAS PRIMARILY CONDUCTED AT A  
25   SUPERVISOR'S OFFICE WHERE MAIL AND FAXES WERE SENT AND





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1 RECEIVED. DURING THIS TIME, THIS EMPLOYEE VIOLATED CALIFORNIA  
2 HEALTH AND SAFETY CODE 11055 INVOLVING POSSESSION OF A  
3 SCHEDULE 2 DRUG, WHICH WAS THE SUBORDINATE'S MORPHINE. FOR 2-  
4 1/2 WEEKS PRIOR TO THE SUBORDINATE'S DEATH, THIS EMPLOYEE ALSO  
5 SPENT OVER 23 HOURS DURING COUNTY WORK HOURS AT THE HOSPITAL,  
6 HER SOLE MOTIVATION BEING TO OBTAIN KEYS TO THE SUBORDINATE'S  
7 CONDO TO GAIN POSSESSION OF ITS CONTENTS. IN RETALIATION FOR  
8 THE SUBORDINATE'S FAMILY'S REFUSAL TO GIVE HER THE KEYS, THIS  
9 EMPLOYEE REFUSED TO ALLOW THE SUBORDINATE'S BODY TO BE  
10 RELEASED FROM THE HOSPITAL MORGUE FOR 12 HOURS. THE COUNTY  
11 COUNSEL, HUMAN RESOURCES, AND AUDITOR-CONTROLLER DEFENDED THIS  
12 EMPLOYEE USING THE EXCUSE, THIS DOESN'T FALL UNDER THE SCOPE  
13 OF HER EMPLOYMENT, CITING COUNTY CODE 6.09 REGARDING SALARIED  
14 EMPLOYEES. AT THE MEETING, MY GOAL WAS TO USE THIS STORY AS AN  
15 EXAMPLE OF THE IMPORTANCE OF IMPLEMENTING CHANGES TO L.A.  
16 COUNTY CODE 6.09 CONCERNING IMPROVED MONITORING OF SALARIED  
17 EMPLOYEES AND HOW THIS CHANGE WOULD PREVENT MISUSE OF PUBLIC  
18 FUNDS AS WELL AS HELP THE COUNTY RUN MORE EFFICIENTLY. THIS  
19 DISTURBING DOCUMENTATION WAS ALSO PRESENTED AT AN OCTOBER  
20 MEETING WITH A STATE SENATOR. THESE DOCUMENTS, ALONG WITH THE  
21 INTIMIDATING AND RETALIATORY METHODS USED BY THIS BOARD IN  
22 RESPONSE TO MY SPEECH, WHICH INCLUDE: ONE, THE ENCLOSED  
23 THREATENING AND INTIMIDATING LETTER BY AN ATTORNEY/LOBBYIST  
24 REGISTERED IN L.A. ON BEHALF OF THIS EMPLOYEE. THE ENCLOSED  
25 METROPOLITAN NEWS ENTERPRISE ARTICLE VERIFIES THIS FACT, A



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1 DISTURBING CONFLICT OF INTEREST. TWO, BANNED FROM SPEAKING AT  
2 A BOARD MEETING FOR THREE MONTHS, WHICH ACCORDING TO THE  
3 ENCLOSED LETTER FROM THE D.A.'S OFFICE, WAS IN VIOLATION OF  
4 THE BROWN ACT, SECTION 39. ALTHOUGH THE BOARD HAS SINCE BEEN  
5 FORCED TO REMOVE THIS UNREASONABLE REGULATION, HAVE FAILED TO  
6 REMOVE IT FROM THEIR WEBSITE. THIS INFORMATION, AS WELL AS  
7 NON-RESPONSE FROM STATE BOARDS, PROMPTED A RESPONSE BY THE  
8 STATE SENATOR TO PROPOSE 2008 LEGISLATION PLACING A TOP FIVE-  
9 YEAR TIME FRAME AS TO WHEN THERAPISTS AND OTHER MEDICAL  
10 PROFESSIONALS MAY TAKE CONTROL OF PATIENT'S ESTATE AFTER THE  
11 THERAPEUTIC RELATIONSHIP ENDED. THIS WOULD REMOVE THE LOOPHOLE  
12 THE THERAPIST, PROBATE ATTORNEY AND THIS EMPLOYEE UTILIZED IN  
13 THE FINANCIAL ABUSE OF THIS SUBORDINATE, AS NO TIME FRAME  
14 CURRENTLY EXISTS. EXISTING L.A. COUNTY AGENCIES HAVE PROVEN  
15 THEIR INEPTITUDE IN ADDRESSING DISTURBING EMPLOYEE BEHAVIOR  
16 OCCURRING DURING WORK HOURS. STATE SENATORS SHOULD NOT BE  
17 FORCED TO INTERVENE AT A STATE LEVEL CONCERNING COUNTY ISSUES.  
18 PLEASE CONSIDER AN EMPLOYEE-FOCUSED ETHICS COMMITTEE.

19

20 **SUP. BURKE, CHAIR:** THANK YOU. YOUR TIME HAS ELAPSED. THANK  
21 YOU. PLEASE STATE YOUR NAME, SIR.

22

23 **SCOTT RUBEN:** I'M SCOTT RUBEN. I HAVE A BUSINESS IN MR.  
24 YAROSLAVSKY'S DISTRICT. AND I DID PLAY THE FRENCH HORN FOR  
25 THREE YEARS AT HALE MIDDLE SCHOOL. IN 2005, MY BUSINESS FELL



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1 VICTIM TO CHECK FRAUD FOR OVER \$2,000. AND AS DIRECTED BY THE  
2 L.A.P.D., I PROCEEDED TO GO THROUGH THE DISTRICT ATTORNEY'S  
3 BAD CHECK RESTITUTION PROGRAM. BUT OVER THE LAST FEW YEARS, I  
4 HAVE SOMEWHAT BECOME VICTIM TO THEIR PROGRAM, TOO. LET ME  
5 FIRST START WITH THE PERSON CARLYN SHOEHEART ALIEN, WHO USED  
6 TO OWN A GALAXY CAR WASH, PASSED BAD CHECKS TO MY BUSINESS AND  
7 MANY OTHERS. HE NOW NO LONGER OWNS THAT BUSINESS BUT HE STILL  
8 OWNS A LIMOUSINE COMPANY AND A FABULOUS HOUSE SOUTH OF THE  
9 BOULEVARD IN SHERMAN OAKS AND DRIVES A FERRARI AND OWNS MANY  
10 EXOTIC CARS. AND I CAN ONLY ASSUME HOW HE GETS MOST OF THAT  
11 MONEY. HE'S CLEVER, NOTHING IN HIS NAME, AND A KEEN KNOWLEDGE  
12 OF THE CHECK SYSTEM AND HOW TO ABUSE IT. THE DISTRICT  
13 ATTORNEY'S OFFICE OUTSOURCES TO A PRIVATE COMPANY TO ENFORCE  
14 CHECK FRAUD LAW. THEY'RE CALLED THE DISTRICT ATTORNEY'S BAD  
15 CHECK RESTITUTION PROGRAM. THEY ARE FOR PROFIT. AND I THINK  
16 THERE'S AN INHERENT DIFFICULTY WHEN YOU MIX ENFORCING LAW WITH  
17 FOR PROFIT BUSINESS. THEY FUNCTION LIKE TRAFFIC SCHOOL,  
18 SENDING LETTERS AND HOPING THAT SOME PEOPLE GET SCARED AND  
19 COME TAKE A TRAFFIC SCHOOL CLASS AND PAY SOME MONEY. BUT WHEN  
20 A TOUGH ONE COMES AROUND, THEY'RE NO WHERE TO BE FOUND. THIS  
21 IS WHEN JUSTICE IS NEEDED THE MOST. I INFORMED BOTH THE  
22 PRIVATE COMPANY AND EVENTUALLY THEIR CONTACT AT THE D.A.'S  
23 OFFICE THROUGH MY OWN RESEARCH THAT THIS GENTLEMAN IS A CAREER  
24 CRIMINAL WITH MANY PREVIOUS CONVICTIONS AND PROSECUTIONS FOR  
25 SIMILAR FRAUD. I ALSO MENTIONED THAT HE'S IN THE CHECK SYSTEM



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1 CURRENTLY FOR MANY OTHER VICTIMS. NOBODY CARED. THE D.A.  
2 CONTACT I ACTUALLY SPOKE TO WOULDN'T GIVE ME HIS NAME,  
3 WOULDN'T GIVE ME HIS CREDENTIALS, I DON'T EVEN KNOW IF HE  
4 WORKS FOR THE D.A.'S OFFICE. HE ACTUALLY HUNG UP ON ME AFTER A  
5 COUPLE MINUTES. MY CASE WAS REJECTED AT THAT TIME AND NOW I  
6 LEARN IT'S BECAUSE IT SEEMS THAT THE L.A.P.D. HAS A \$10,000  
7 PRICE TAG FOR JUSTICE WHEN IT COMES TO BAD CHECKS. MY CHECK  
8 DIDN'T QUALIFY INDIVIDUALLY, BUT AS A WHOLE IN THE SYSTEM,  
9 THERE'S THOUSANDS OF DOLLARS FOR THIS INDIVIDUAL. IN CLOSING,  
10 IT'S VERY DISHEARTENING THAT I'M AT A LOSS, AND SO ARE MANY  
11 OTHER BUSINESSES. CRIME IS CRIME AND IT HURTS EVERYBODY. THEY  
12 WILL NOT PROVIDE ANY STATISTICS AS TO HOW MANY CASES THEY HAVE  
13 PROSECUTED, AVERAGE DOLLAR AMOUNT OF UNPROSECUTED CHECKS,  
14 FINANCIAL ARRANGEMENT WITH THE CITY, WHO THEIR C.E.O. IS, WHAT  
15 THEIR PROFITS ARE. AND THIS BAD CHECK COMPANY IS VERY HUSH-  
16 HUSH. ALMOST LIKE A CRIME SYNDICATE THEMSELVES. PROTECT THE  
17 PROFITS, PROTECT THE COMPANY. I'VE BEEN STONEWALLED AT EVERY  
18 TURN TO GET JUSTICE IN MY CASE. AND TODAY THAT'S WHY I'M HERE  
19 BECAUSE I UNDERSTAND YOU PRESIDE OVER THE DISTRICT ATTORNEY'S  
20 OFFICE. TODAY I'M ASKING FOR A PUBLIC REVIEW OR AN AUDIT OF  
21 THIS BAD CHECK COMPANY, ITS RELATION WITH THE DISTRICT  
22 ATTORNEY'S OFFICE, AND MOST IMPORTANTLY AN ENFORCEMENT OF OUR  
23 LAW. I WOULD LIKE TO SEE THIS CRIMINAL PROSECUTED. AND FOR MY  
24 CASE TO BE INCLUDED WITH THIS BECAUSE I WAS TOLD BECAUSE IT  
25 HAD PREVIOUSLY BEEN REJECTED THAT IF THEY EVER DO LUMP THE



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1 OTHER CASES TOGETHER, I WILL BE LEFT OUT. THIS SYSTEM HAS  
2 MERIT AND IT DOES HELP PEOPLE, BUT THERE ARE SOME SERIOUS  
3 INEFFICIENCIES WITH PUTTING TOGETHER MULTIPLE CASES AT THE  
4 SAME TIME AND TAKING INTO ACCOUNT A PERSON'S CRIMINAL RECORD.  
5 IN THE TWO YEARS THAT I HAVE BEEN FIGHTING FOR MY JUSTICE,  
6 MANY OTHER BUSINESSES HAVE FALLEN VICTIM. AND UNLESS SOME  
7 ACTION IS TAKEN, I THINK THE INACTION BASICALLY AIDS THESE  
8 CRIMINALS TO KEEP DOING WHAT THEY WANT TO DO. I THANK YOU FOR  
9 YOUR TIME. AND I HOPE THAT ONE OF YOU WOULD LIKE TO CHAMPION  
10 THIS CAUSE. MAYBE NOT FOR MY PARTICULAR VICTORY BUT FOR FUTURE  
11 BUSINESSES THAT ARE GOING TO BE IN THE SAME PREDICAMENT.

12

13 **SUP. BURKE, CHAIR:** THANK YOU VERY MUCH. STATE YOUR NAME,  
14 PLEASE?

15

16 **EDWARD GUERRERO:** EDWARD GUERRERO. I'D LIKE TO START BY  
17 APOLOGIZING TO THIS COUNCIL FOR SOME OF MY PRIOR DEMEANOR AND  
18 IN THE WAY I'VE CHOSEN TO PRESENT MY STATEMENTS. HOWEVER, YOU  
19 MUST UNDERSTAND THAT I, EDWARD GUERRERO, AM A VICTIM OF  
20 REPEATED POLICE BRUTALITY, SEXUAL ASSAULT. I WAS SEXUALLY  
21 MOLESTED IN A BURBANK CITY HALL, OF WHICH THERE IS A TAPE OF  
22 THIS, AND MALICIOUSLY PROSECUTED AND SUBSEQUENTLY SENTENCED TO  
23 A YEAR IN JAIL. AND YOU, THE COUNTY BOARD OF SUPERVISORS, HAVE  
24 DONE NOTHING, NOTHING. FURTHERMORE, I OBJECT, I DISAPPROVE AND  
25 OBJECT THAT THIS BOARD WOULD GIVE STEVE COOLEY A RAISE. STEVE



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1 COOLEY IS A COWARD, HE'S A LIAR. HE'S A CRIMINAL. HE, IN FACT,  
2 IS AN ACCESSORY AFTER THE FACT IN MY CASE BECAUSE HIS  
3 EMPLOYEES, HIS DISTRICT ATTORNEYS, ONE OF THEM BECAME A JUROR  
4 ON MY CASE. COME ON. THAT'S A CRIME. LET'S GET TO IT. FINALLY  
5 OR SECOND, MOREOVER HERE, I'M HERE TO TALK TO YOU MIKE  
6 ANTONOVICH, I SHOULD NO LONGER ADDRESS THIS BOARD, BUT YOU  
7 SPECIFICALLY. YOU ARE THE COUNTY BOARD OF SUPERVISORS FOR  
8 BURBANK, GLENDALE, AND PASADENA. I'M HERE TO OFFER YOU FINAL  
9 NOTICE FOR YOU TO KEEP YOUR PROMISE TO ME THAT MY CASE AND MY  
10 COMPLAINTS WOULD BE INVESTIGATED AND HAVE NOT. SO IT'S A FINAL  
11 NOTICE. AND I WILL CAMPAIGN FROM CITY TO CITY ABOUT THIS AND  
12 USE YOUR NAME. AND I DON'T WANT TO DO THAT. I THINK YOU'RE A  
13 PRETTY SOLID GUY. I'VE MET YOU BEFORE. SHOOK YOUR HAND. AND I  
14 THINK YOU SHOULD HAVE LEARNED A LITTLE SOMETHING FROM ME.  
15 TODAY I WANT TO END WITH, AGAIN, I AM HERE TO REPORT THAT THE  
16 JUSTICE SYSTEM IS BROKEN, THAT THE JURY SELECTION PROCESS IS  
17 CORRUPT, THAT THE PUBLIC DEFENDER'S OFFICE IN THE CITY OF  
18 BURBANK IS, IN FACT, CORRUPT. RECENTLY MY SON WAS ARRESTED. HE  
19 WAS A PASSENGER, AND INSIDE THE CAR THERE WAS SOME SUBSTANCE  
20 FOUND. THERE WERE SOME PILLS AND ANOTHER TYPE OF SUBSTANCE.  
21 THE DRIVER WAS ARRESTED AND THE PASSENGER, MY SON, WAS  
22 RELEASED AND THEY GAVE HIM THE KEYS TO THE CAR, TOLD HIM TO GO  
23 HOME. AND SOON AS THEY FOUND OUT THAT HE WAS THE SON OF EDWARD  
24 GUERRERO, THEY WENT TO THE LIGHT, CALLED HIM BACK AND RE-  
25 SEARCHED THE CAR, AND LO AND BEHOLD, THE SUBSTANCE CAME OUT.





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1 THE DRIVER OF THIS CAR ADMITTED THAT HE WOULD BE RESPONSIBLE  
2 FOR THESE ITEMS. HOWEVER, THE DISTRICT ATTORNEY, I MEAN THE  
3 PUBLIC DEFENDER, THE PUBLIC DEFENDER DICK TOM, REFUSED TO  
4 ACCEPT THAT ANOTHER PARTY CLAIMED RESPONSIBLE FOR THE COCAINE  
5 THAT WAS IN THE CAR. AND YET THEY STILL MALICIOUSLY PROSECUTED  
6 MY SON. THERE IS CORRUPTION IN THE CITY OF BURBANK. THE POLICE  
7 DEPARTMENT IS CORRUPT. SOMETHING'S GOT TO HAPPEN. PLEASE, MIKE  
8 ANTONOVICH, SIR.

9

10 **SUP. ANTONOVICH:** OKAY, THE INFORMATION WAS REFERRED TO THE  
11 DEPARTMENT OF JUSTICE, THE ATTORNEY GENERAL. AND YOU HAVE TO  
12 CONTACT THEM. I UNDERSTAND THAT THEY HAVE NOT CONTACTED YOU  
13 YET. BUT THE ATTORNEY GENERAL, IT'S IN THEIR JURISDICTION. THE  
14 STATE, WE DON'T HAVE AUTHORITY OVER HIM. WE MADE A  
15 RECOMMENDATION THAT THEY REVIEW THIS MATTER. AND WE SENT THAT  
16 CORRESPONDENCE TO THEM. SO I WOULD ENCOURAGE YOU TO PURSUE  
17 THAT WITH ATTORNEY GENERAL BROWN AND HIS OFFICE.

18

19 **EDWARD GUERRERO:** ONE FINAL. I'D LIKE TO KNOW WHY THIS  
20 COMMITTEE REFUSES TO ALLOW ME TO SHOW THE VIDEOTAPES OF THE  
21 NIGHT IN QUESTION INSIDE BURBANK CITY COUNCIL SO I CAN PROVE  
22 MY CASE. WHY DO YOU DENY ME MY CONSTITUTIONAL RIGHTS TO DUE  
23 PROCESS? MY CONSTITUTIONAL RIGHT TO SHOW THIS TAPE? SHOW THIS  
24 TAPE. ALLOW ME TO SHOW THE TAPE, PLEASE. THANK YOU VERY MUCH.  
25 AGAIN, I APOLOGIZE FOR MY PREVIOUS DEMEANORS. I'M STRESSED





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1 OUT. AND I'M A VICTIM. I'M A VICTIM. I COULD HAVE CHOSE A  
2 DIFFERENT ALTERNATIVE. I WOULDN'T BE HERE TODAY. THANK YOU  
3 VERY MUCH. THANK YOU, MIKE.

4

5 **SUP. BURKE, CHAIR:** THANK YOU.

6

7 **CLERK SACHI HAMAI:** IN ACCORDANCE WITH BROWN ACT REQUIREMENTS,  
8 NOTICE IS HEREBY GIVEN THAT THE BOARD OF SUPERVISORS WILL  
9 CONVENE IN CLOSED SESSION TO DISCUSS ITEM NUMBER CS-2,  
10 CONFERENCE WITH LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE  
11 TO LITIGATION, ONE CASE. AND ITEM NUMBER CS-3, CONSIDERATION  
12 OF DEPARTMENT HEAD PERFORMANCE EVALUATIONS AS INDICATED ON THE  
13 POSTED AGENDA. THANK YOU.

14

15

16

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1 I, JENNIFER A. HINES, Certified Shorthand Reporter

2 Number 6029/RPR/CRR qualified in and for the State of  
3 California, do hereby certify:

4 That the transcripts of proceedings recorded by the  
5 Los Angeles County Board of Supervisors February 12, 2008  
6 were thereafter transcribed into typewriting under my  
7 direction and supervision;

8 That the transcript of recorded proceedings as  
9 archived in the office of the reporter and which

10 have been provided to the Los Angeles County Board of  
11 Supervisors as certified by me.

12 I further certify that I am neither counsel for, nor  
13 related to any party to the said action; nor

14 in anywise interested in the outcome thereof.

15 IN WITNESS WHEREOF, I have hereunto set my hand this  
16 14th day of February 2008 for the County records to be used  
17 only for authentication purposes of duly certified transcripts  
18 as on file of the office of the reporter.

19

20 JENNIFER A. HINES

21 CSR No. 6029/RPR/CRR

22

23

24

25